

Special Call Meeting Agenda Thursday, August 31, 2023 6:30 PM 12162 State HWY 155 N. Tyler, Texas 75708

1. Call to Order

- 1.1 The Special Meeting of the East Texas Municipal Utility District is now called to order at 6:30 pm on August 31, 2023. This meeting has been properly noticed according to the Laws of the State of Texas.
- 1.2 Director Roll Call: President - Eddie LeJeune Vice President /Secretary- David Hair Treasurer - William Drew Member- John Weldon Member - Lathan Pilcher
- 1.3 Therefore, the meeting is in compliance with Sec. 49.064 of the Texas Water Code and Chapter 551 of the Texas Open Government Code, this Public Meeting is now in session.
- 1.4 Received Delegations & Public Comments: NOTICE to Attendees: Please sign the attendance sheet by the door upon your arrival. If you would like to speak to a particular subject or issue please write in the topic(s) in the space provided so the Presiding Officer can call on you when it is the appropriate time.

2. General Items

2.1 Submittal of Holiday Schedule for Fiscal Year 2024. <u>holiday schedule.pdf</u> Ø Page

2.2	General Manager will give an update on the two major projects: TWDB project and ARP Act project.	
2.3	General Manager presentation rate comparisons.	
Business		
3.1	Consider and possibly approve Financial Reports from Gollob, Morgan, and Peddy.	5 - 139
	ET MUD Financials June 2023.pdf 🔗	
	ET MUD Financials July 2023.pdf 🔗	
3.2	Consider and possibly approve FYE 2023 Budget Amendments, Final FYE 2023 Budget and FYE 2024 budget.	140 - 143
	FYE 23 Budget and Amendments.pdf 🔗	
	FYE 24 BUDGET.pdf 🔗	
3.3	Consider and possibly approve tax levy and rate proposal to be adopted at a hearing on September 21, 2023 at 6:30 in compliance with state of Texas Comptroller.	144 - 155
	2023 Tax File Combined.pdf 🖉	
3.4	Consider and possibly Tax Abatement Agreement with TEDC. Tax Abmt Policy East Texas MUD 2021.pdf 🔗	156 - 158
3.5	Consider and possibly approve the raise of sanitation rates. <u>new sanitation rate proposal.pdf</u> Ø	159 - 160
3.6	Consider and possibly the purchase of a lot for ARP Act project.	
3.7	Consider and possibly approve minutes from the July 20, 2023 meeting.	
Executive S	Session:	
	on as authorized by Texas Government Code Sections 551.071 for the onsulting with legal counsel.	

Time into ES: _____

3.

4.

Time out of ES: _____

4.1 Consider and possibly approve conflict waiver with Terrill & Waldrip for CCN negotiations with Southern Utilities.

5. Adjourn

This approve by the President of the Board of Directors:

Posted 72 hours prior to the meeting by General Manager:



Holiday Schedule

From: 09/01/2023 To: 08/31/2024

Labor Day	Monday	September 04, 2023
Veteran's Day	Friday	November 10, 2023
Thanksgiving Day	Thursday	November 23, 2023
Thanksgiving Day	Friday	November 24, 2023
Christmas Day	Friday	December 22, 2023
Christmas Day	Monday	December 25, 2023
Christmas Day	Tuesday	December 26, 2023
New Year's Day	Monday	January 1, 2024
Good Friday	Friday	March 29, 2024
Memorial Day	Monday	May 27, 2024
Independence Day	Thursday	July 04, 2024

Employee Holiday is taken within 30 days of their birthday.



EAST TEXAS MUNICIPAL UTILITY DISTRICT FINANCIAL STATEMENTS ONE MONTH AND TEN MONTHS ENDED JUNE 30, 2023



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ACCOUNTANTS' COMPILATION REPORT

To the Board of Directors East Texas Municipal Utility District 12162 Hwy 155 Tyler, TX 75708

Management is responsible for the accompanying financial statements of East Texas Municipal Utility District (a governmental entity), which comprise the statement of financial position as of June 30, 2023, and the related statement of financial income and expense for the one month and ten months then ended in accordance with accounting principles generally accepted in the United States of America. We have performed a compilation engagement in accordance with Statements on Standards for Accounting and Review Services promulgated by the Accounting and Review Services Committee of the AICPA. We did not audit or review the financial statements nor were we required to perform any procedures to verify the accuracy, or the completeness of the information provided by management. Accordingly, we do not express an opinion, a conclusion, nor provide any form of assurance on these financial statements.

Management has elected to omit substantially all the disclosures and the statement of cash flows ordinarily included in financial statements prepared in accordance with accounting principles generally accepted in the United States of America. If the omitted disclosures and statement of cash flows were included in the financial statements, they might influence the user's conclusions about the company's financial position and financial income and expense. Accordingly, the financial statements are not designed for those who are not informed about such matters.

The supplementary information contained in Schedule I is presented for the purpose of additional analysis and is not a required part of the basic financial statements. The information is the representation of the members. The information was not subject to our compilation engagement. We do not express an opinion, a conclusion, nor provide any assurance on such information.

We are not independent with respect to East Texas Municipal Utility District.

Gollob Morgan Peddy. PC

Tyler, Texas

August 3, 2023



East Texas Municipal Utility District **Statement of Financial Position**

June 30, 2023

	June 30, 23	
ASSETS		
Current Assets		
Checking/Savings		
FNB- Debt Service CU	\$	2,403.32
FNB - General Acct		40,074.71
FNB - ARP Act Regional Project		1,000.00
FNB - TWDB 2022 Series A & B		1,000.00
Vera Bank - Capital Improvement		130,211.13
Vera Bank - Emergency		155,440.91
Vera Bank - Operating Reserve		528,330.50
Vera Bank - Rate Stabilization		186,501.82
VeraBank - I & S		332,387.20
VeraBank - O & M		75,896.78
Petty Cash		853.77
Total Checking/Savings		1,454,100.14
Accounts Receivable		
Service Accounts Receivable		192,337.05
Total Accounts Receivable		192,337.05
Other Current Assets		
Prepaid - PEX Card		9,082.76
Taxes Receivable		
Reserve for Uncollectible - Deb		(18,103.00)
Reserve for Uncollectible - Gen		(4,526.00)
SC Taxes Receivable		
I & S Taxes Receivable		22,655.55
O & M Taxes Receivable		5,665.97
Total SC Taxes Receivable		28,321.52
Total Taxes Receivable		5,692.52
Total Other Current Assets		14,775.28
Total Current Assets		1,661,212.47

East Texas Municipal Utility District **Statement of Financial Position**

June 30, 2023

	June 30, 23
Fixed Assets	
Auto, Truck & Equipment	78,530.00
Buildings	270,774.00
Cefco Sewer Improvements (CIP)	620,034.00
FM 3270 Bore Project	178,507.00
Furniture & Fixtures	35,253.00
Land	152,686.00
Meters (2021)	179,262.33
Operational Monitoring / GIS	11,400.00
Other Improvements	6,173,452.73
Scada System	59,545.73
SEP Project	120,901.5 ⁻
Sewer Camera	18,706.50
Vehicles, Machinery & Equip	1,155,806.25
Water & Sewer Infrastructure	7,409,258.02
Water Well #7	161,573.00
Accumulated Depreciation	(9,209,365.00
Total Fixed Assets	7,416,325.07
Other Assets	
Deferred Outflows - OPEB	34.00
Deferred Outflows - Pension	40,904.00
Right of Use Asset	18,209.00
WT 2022A - Escrow	464,784.00
WT 2022B - Escrow	998,117.00
WT Forgiveness - Escrow	623,130.00
Accumulated Amortization	(3,140.00
Total Other Assets	2,142,038.00
TAL ASSETS	\$ 11,219,575.54

East Texas Municipal Utility District **Statement of Financial Position**

June 30, 2023

	J	une 30, 23
LIABILITIES & EQUITY		
Liabilities		
Current Liabilities		
Accounts Payable		
Accounts Payable	\$	25,621.69
Total Accounts Payable		25,621.69
Other Current Liabilities		
2013 Bond - Wtr Tower S/T		55,000.00
Accrued Uncomp Absences S/T		36,747.09
Bonds Payable 2006 Series S/T		145,000.00
Bonds Payable 2014 Series S/T		15,000.00
Communities Unlimited Loan 11036		172,237.21
Customer Deposits Payable		40,200.00
Deferred Inflows - Pensions		19,059.00
Lease Liability S/T		5,212.00
OPEB Liability		608.00
Payroll Liabilities		
HSA Payable		(76.00)
TWC Payable		1.28
Total Payroll Liabilities		(74.72)
Pension Liability		484,853.00
Sales Tax Payable		1,769.47
Wages Payable		13,481.00
Total Other Current Liabilities		989,092.05
Total Current Liabilities		1,014,713.74
Long Term Liabilities		
2013 Bond - Wtr Tower L/T		1,030,000.00
Bonds Payable - WT 2022A		476,000.00
Bonds Payable - WT 2022B		1,020,000.00
Bonds Payable - WT Forgiveness		623,530.00
Bonds Payable 2006 Series L/T		2,690,000.00
Bonds Payable 2014 Series L/T		395,000.00
Lease Liability L/T	_	10,137.00
Total Long Term Liabilities		6,244,667.00
Total Liabilities		7,259,380.74
Equity		
Total Net Position		3,707,063.51
Net Income		253,131.29
Total Equity		3,960,194.80
TOTAL LIABILITIES & EQUITY	\$ 1	1,219,575.54

	Jun 23	Sep '22 - Jun 23
Ordinary Income/Expense		
Income		
C.O.R.E. Charges		
Capital Improvement	\$ 10,613.28	\$ 147,964.12
Emergency	5,306.64	73,982.05
Operating Reserve	6,367.96	93,797.05
Rate Stabilization	5,306.64	73,982.05
Total C.O.R.E. Charges	27,594.52	389,725.27
Miscellaneous Income		
Fees	2,464.69	66,864.04
Investments/Interest Income	134.14	1,336.80
Permit Violations	0.00	2,500.00
Scrap Income	788.04	788.04
Total Miscellaneous Income	3,386.87	71,488.88
Property Taxes Revenue		
Property Taxes Revenue I & S	763.69	442,197.44
Property Taxes Revenue O & M	190.92	108,609.61
Total Property Taxes Revenue	954.61	550,807.05
Sanitation Revenue		
Customer Bills	24,139.96	243,922.97
Francise Fees	0.00	15,205.08
Total Sanitation Revenue	24,139.96	259,128.05
Sewer Revenue	53,717.67	605,008.74
Water Revenue	63,804.02	613,461.55
Total Income	173,597.65	2,489,619.54
Gross Profit	173,597.65	2,489,619.54
Expense		
Accounting		
Accounting - GMP	16,000.00	75,350.00
Auditing Fees	0.00	36,897.02
Total Accounting	16,000.00	112,247.02
Admin Fee		
Administrative Fee	30.00	582.02
Appraisal District & Tax Fees	5,367.00	9,778.00
Bank Charges	15.00	290.00
Bond Agent Fee	0.00	400.00
Late & Interest Charges	0.00	(342.59)
Property Tax Reimbursement	0.00	121,561.60
Total Admin Fee	5,412.00	132,269.03
Advertising & Public Notices		
Legal Notices	0.00	2,652.00
Marketing Materials	0.00	1,983.85
Total Advertising & Public Notices	0.00	4,635.85

See Accountants' Compilation Report

	Jun 23	Sep '22 - Jun 23
Building O&M		
Contractors	87.00	8,156.00
Parts & Materials	59.95	10,719.24
Total Building O&M	146.95	18,875.24
Chemicals		
Miscellaneous	1,098.70	1,868.70
Wastewater Treatment	4,130.28	28,316.71
Water Production	2,498.28	21,577.11
Total Chemicals	7,727.26	51,762.52
Computers		
Hardware	0.00	1,275.00
Internet Expense	393.28	3,951.33
IT Support	3,802.05	8,581.05
Software	1,899.06	33,516.86
Total Computers	6,094.39	47,324.24
Consultants		
Wastewater Consultants	416.72	8,773.42
Wastewater Engineering	4,435.02	10,437.80
Water Consultants	416.72	4,497.88
Water Engineering	4,435.01	11,057.03
Total Consultants	9,703.47	34,766.13
Cont. Ed./Training		
Office Personnel	0.00	1,915.18
Operations Personnel	910.00	1,981.50
Total Cont. Ed./Training	910.00	3,896.68
Contractors		
Wastewater Contractors	0.00	17,061.83
Water Contractors	0.00	14,240.57
Total Contractors	0.00	31,302.40
Debt Service Interest	361.25	101,948.00
Depreciation	17,477.00	174,770.00
Director Expenses		
Fees of Office	600.00	5,250.00
Membership Fees & Dues	0.00	5,087.50
Mileage Reimbursements	0.00	463.74
Per Diem	0.00	320.00
Surety Bonds	0.00	575.00
Total Director Expenses	600.00	11,696.24

	Jun 23	Sep '22 - Jun 23
Employee Expense		
Conference Fees	1,200.00	1,659.00
Health Insurance	4,064.04	36,679.97
Hotels	292.00	6,907.73
Meals	281.97	1,814.56
Membership Fees & Dues	170.00	1,956.93
Mileage Reimbursement	0.00	758.17
Per Diem	0.00	224.00
Taxi Service	30.68	80.77
Uniforms	528.75	2,507.58
Total Employee Expense	6,567.44	52,588.71
Equipment O&M		
Contractors	0.00	19,128.04
Lubricants	267.75	2,661.34
Parts & Supplies	5,697.51	14,209.26
Rent and Lease	13,195.45	72,471.26
Equipment O&M - Other	0.00	90.26
Total Equipment O&M	19,160.71	108,560.16
Fleet		
Contractors	600.00	16,445.47
Fuel	4,602.87	24,066.06
Inspection & Registration	10.48	140.98
Lubricants	0.00	580.23
Parts & Supplies	1,175.00	24,949.26
Rent and Lease	2,358.00	23,926.31
Total Fleet	8,746.35	90,108.31
Laboratory Fees		
3rd Party Water Lab Analysis	72.00	456.00
3rd Party WW Lab Analysis	1,674.00	11,549.00
Wastewater Lab Equip	633.32	5,202.19
Water Lab Equip	0.00	331.25
Total Laboratory Fees	2,379.32	17,538.44
Legal Fees	20,498.25	96,909.20
Liability & Property Insurance	0.00	20,775.50
Office Supplies		
Consumables	507.35	2,525.14
Janitorial Supplies	519.04	3,225.72
Office Supplies	956.25	7,133.48
Postage	828.00	4,917.63
Printing Supplies	162.06	1,061.14
Rent and Lease	996.83	5,042.85
Total Office Supplies	3,969.53	23,905.96

	Jun 23	Sep '22 - Jun 23
Payroll Expenses		
Admin Payroll Expense	14,499.97	145,454.11
Operator Water Expense	11,375.37	101,510.53
Operator WW Expense	11,527.38	100,894.98
Payroll Taxes	2,789.12	25,539.24
Retirement	5,407.04	48,252.14
Temporary Labor	14,306.88	73,366.20
Payroll Expenses - Other	0.00	0.00
Total Payroll Expenses	59,905.76	495,017.20
Safety Expense	00,000.10	400,011.20
Equipment	1,275.77	4,132.77
PPE	89.80	2,021.63
Total Safety Expense	1,365.57	6,154.40
Sanitation Expense	1,000.07	0,104.40
Piney Woods Sanitation	32,459.19	198,241.06
Sludge Disposal Charge	0.00	7,405.72
Total Sanitation Expense	32,459.19	205,646.78
Security Expenses	264.00	6,069.82
TCEQ Fees	0.00	20,206.23
Telephone	1,376.65	11,686.94
Tools & Materials	1,010.00	11,000.01
Consumables	569.89	6,826.79
Repairs & Maintenance/Materials	5,692.76	85,246.37
Small Tools	6,024.98	13,417.42
Total Tools & Materials	12,287.63	105,490.58
Utilities	13,382.30	136,017.67
Total Expense	246,795.02	2,122,169.25
Net Ordinary Income	(73,197.37)	367,450.29
Other Income/Expense	(10,101.01)	007,100.20
Other Income		
Gain/Loss on Sale of Asset	0.00	2,100.00
Total Other Income	0.00	2,100.00
Other Expense		_,
BOA Bank Fee	0.00	1,966.00
Bond issue Costs	0.00	82,920.00
TWDB Origination Fee	0.00	29,333.00
Wilmington Trust Agent Fee	0.00	2,200.00
Total Other Expense	0.00	116,419.00
Net Other Income	0.00	(114,319.00)
Net Income	\$ (73,197.37)	\$ 253,131.29
	/	· ·

Supplementary

Schedules

	Sep 22	Budget	% of Budget
Ordinary Income/Expense Income			
C.O.R.E. Charges			
Capital Improvement	18,168.42	16,666.67	109.01%
Emergency	9,084.20	8,333.33	109.01%
Operating Reserve	10,901.04	10,000.00	109.01%
Rate Stabilization	9,084.20	8,333.33	109.01%
Total C.O.R.E. Charges Miscellaneous Income	47,237.86	43,333.33	109.01%
Fees	17 016 10	625.00	0 700 500/
rees	17,016.10 85.24	625.00 83.33	2,722.58% 102.29%
Invoiced Income			0.0%
	0.00	416.67	
Permit Violations	0.00	1,500.00	0.0%
Property Sale	0.00	833.33	0.0%
Scrap Income	0.00	83.33	0.0%
Total Miscellaneous Income	17,101.34	3,541.66	482.86%
Property Taxes Revenue	10.00	27 4 4 4 6 7	0.05%
Property Taxes Revenue I & S	19.99	37,141.67	0.05%
Property Taxes Revenue O & M	6.89	6,666.67	0.1%
Total Property Taxes Revenue	26.88	43,808.34	0.06%
Sanitation Revenue	26,482.97	25,833.33	102.52%
Sewer Revenue	69,553.30	66,666.67	104.33%
Water Revenue	109,443.12	72,916.67	150.09%
Total Income	269,845.47	256,100.00	105.37%
Gross Profit	269,845.47	256,100.00	105.37%
Expense			
Accounting			
Accounting - GMP	5,800.00	1,666.67	348.0%
Auditing Fees	0.00	2,916.67	0.0%
Total Accounting	5,800.00	4,583.34	126.55%
Admin Fee			
Administrative Fee	123.02	41.67	295.22%
Appraisal District & Tax Fees	1,585.50	750.00	211.4%
Bank Charges	40.00	375.00	10.67%
Bond Agent Fee	0.00	104.17	0.0%
Late & Interest Charges	(29.10)	41.67	(69.83%)
Property Tax Reimbursement	0.00	0.00	0.0%
Total Admin Fee	1,719.42	1,312.51	131.0%
Advertising & Public Notices			
Customer Communications	0.00	166.67	0.0%
Legal Notices	0.00	333.33	0.0%
Marketing Materials	1,983.85	333.33	595.16%
Total Advertising & Public Notices	1,983.85	833.33	238.06%
Building O&M			
Contractors	87.00	833.33	10.44%
Parts & Materials	7,077.36	166.67	4,246.33%
Total Building O&M	7,164.36	1,000.00	716.44%
Chemicals			
Miscellaneous	266.00	208.33	127.68%
Wastewater Treatment	3,183.20	1,666.67	190.99%
Water Production	0.00	1,208.33	0.0%
Total Chemicals	3,449.20	3,083.33	111.87%

	Sep 22	Budget	% of Budget
Computers			
Hardware	0.00	1,916.67	0.0%
Internet Expense	402.72	333.33	120.82%
IT Support	0.00	1,500.00	0.0%
Software	2,091.42	1,250.00	167.31%
Total Computers	2,494.14	5,000.00	49.88%
Consultants			
Wastewater Consultants	0.00	3,750.00	0.0%
Wastewater Engineering	680.80	3,750.00	18.16%
Water Consultants	0.00	833.33	0.0%
Water Engineering	3,426.18	1,250.00	274.09%
Total Consultants	4,106.98	9,583.33	42.86%
Cont. Ed./Training			
Board Members	0.00	416.67	0.0%
Office Personnel	350.00	625.00	56.0%
Operations Personnel	0.00	1,041.67	0.0%
Total Cont. Ed./Training	350.00	2,083.34	16.8%
Contractors			
Wastewater Contractors	0.00	3,333.33	0.0%
Water Contractors	0.00	3,333.33	0.0%
Total Contractors	0.00	6,666.66	0.0%
Debt Service Interest	342.58	17,547.42	1.95%
Depreciation	17,477.00	16,666.67	104.86%
Director Expenses			
Car Rental	0.00	83.33	0.0%
Conference Fees	0.00	416.67	0.0%
Fees of Office	(300.00)	3,000.00	(10.0%)
Hotels	0.00	583.33	0.0%
Membership Fees & Dues	0.00	125.00	0.0%
Mileage Reimbursements	0.00	166.67	0.0%
Per Diem	0.00	166.67	0.0%
Surety Bonds	0.00	125.00	0.0%
Taxi Service	0.00	41.67	0.0%
Total Director Expenses	(300.00)	4,708.34	(6.37%)

	Sep 22	Budget	% of Budget
Employee Expense			
Car Rental	0.00	83.33	0.0%
Conference Fees	0.00	416.67	0.0%
Health Insurance	(578.57)	7,083.33	(8.17%)
Hotels	0.00	583.33	0.0%
Meals	38.87	166.67	23.32%
Membership Fees & Dues	0.00	208.33	0.0%
Mileage Reimbursement	0.00	166.67	0.0%
Per Diem	0.00	333.33	0.0%
Taxi Service	0.00	41.67	0.0%
Uniforms	136.25	1,000.00	13.63%
Total Employee Expense	(403.45)	10,083.33	(4.0%)
Equipment O&M			
Contractors	0.00	1,666.67	0.0%
Inspection & Registration	0.00	166.67	0.0%
Lubricants	0.00	416.67	0.0%
Parts & Supplies	1,842.45	1,666.67	110.55%
Rent and Lease	6,890.25	416.67	1,653.65%
Equipment O&M - Other	0.00	0.00	0.0%
Total Equipment O&M	8,732.70	4,333.35	201.52%
Fleet			
Contractors	0.00	625.00	0.0%
Fuel	1,820.75	3,333.33	54.62%
Inspection & Registration	0.00	166.67	0.0%
Lubricants	0.00	416.67	0.0%
Parts & Supplies	1,211.58	625.00	193.85%
Rent and Lease	2,443.64	2,083.33	117.3%
Total Fleet	5,475.97	7,250.00	75.53%
Ind Pretreatment Ordinance(IPO)			
3rd party Wasterwater Lab	0.00	416.67	0.0%
Consultants	0.00	250.00	0.0%
Equipment	0.00	1,666.67	0.0%
Equipment O&M	0.00	83.33	0.0%
Total Ind Pretreatment Ordinance(IPO)	0.00	2,416.67	0.0%
Laboratory Fees			
3rd Party Water Lab Analysis	72.00	625.00	11.52%
3rd Party WW Lab Analysis	1,343.00	625.00	214.88%
Wastewater Lab Equip	0.00	1,041.67	0.0%
Water Lab Equip	0.00	1,041.67	0.0%
Total Laboratory Fees	1,415.00	3,333.34	42.45%
Legal Fees	29,015.80	20,833.33	139.28%
Liability & Property Insurance	0.00	2,250.00	0.0%

	Sep 22	Budget	% of Budget
Office Supplies			
Consumables	0.00	83.33	0.0%
Janitorial Supplies	365.20	166.67	219.12%
Office Supplies	314.15	1,250.00	25.13%
Postage	0.00	500.00	0.0%
Printing Supplies	0.00	250.00	0.0%
Rent and Lease	617.19	550.00	112.22%
Total Office Supplies	1,296.54	2,800.00	46.31%
Payroll Expenses			
Admin Payroll Expense	25,109.63	22,083.33	113.7%
Operator Water Expense	12,031.45	12,916.67	93.15%
Operator WW Expense	11,568.72	12,916.67	89.56%
Payroll Taxes	3,572.86	4,000.00	89.32%
Retirement	6,356.63	5,833.33	108.97%
Temporary Labor	8,608.47	3,000.00	286.95%
Total Payroll Expenses	67,247.76	60,750.00	110.7%
Safety Expense			
Equipment	0.00	1,250.00	0.0%
PPE	781.84	833.33	93.82%
Training	0.00	416.67	0.0%
Total Safety Expense	781.84	2,500.00	31.27%
Sanitation Expense			
Piney Woods Sanitation	22,261.93	20,000.00	111.31%
Sludge Disposal Charge	1,880.25	1,083.33	173.56%
Total Sanitation Expense	24,142.18	21,083.33	114.51%
Security Expenses	424.11	2,083.33	20.36%
TCEQ Fees	0.00	1,666.67	0.0%
Telephone	1,226.06	1,666.67	73.56%
Tools & Materials			
Consumables	1,148.97	833.33	137.88%
Repairs & Maintenance/Materials	40,767.36	7,500.00	543.57%
Small Tools	456.28	833.33	54.75%
Total Tools & Materials	42,372.61	9,166.66	462.25%
Utilities	14,715.75	15,416.67	95.45%
Total Expense	241,030.40	240,701.62	100.14%
Net Ordinary Income	28,815.07	15,398.38	187.13%

	Sep 22	Budget	% of Budget
Other Income/Expense			
Other Income			
Gain/Loss on Sale of Asset	0.00	0.00	0.0%
Total Other Income	0.00	0.00	0.0%
Other Expense			
BOA Bank Fee	0.00	0.00	0.0%
Bond issue Costs	0.00	0.00	0.0%
TWDB Origination Fee	0.00	0.00	0.0%
Wilmington Trust Agent Fee	0.00	0.00	0.0%
Total Other Expense	0.00	0.00	0.0%
Net Other Income	0.00	0.00	0.0%
Net Income	28,815.07	15,398.38	187.13%

	Oct 22	Budget	% of Budget
Ordinary Income/Expense			
Income			
C.O.R.E. Charges			
Capital Improvement	19,393.82	16,666.67	116.36%
Emergency	9,696.91	8,333.33	116.36%
Operating Reserve	11,636.29	10,000.00	116.36%
Rate Stabilization	9,696.91	8,333.33	116.36%
Total C.O.R.E. Charges	50,423.93	43,333.33	116.36%
Miscellaneous Income			
Fees	18,251.69	625.00	2,920.27%
Investments/Interest Income	110.64	83.33	132.77%
Invoiced Income	0.00	416.67	0.0%
Permit Violations	0.00	1,500.00	0.0%
Property Sale	0.00	833.33	0.0%
Scrap Income	0.00	83.33	0.0%
Total Miscellaneous Income	18,362.33	3,541.66	518.47%
Property Taxes Revenue			
Property Taxes Revenue I & S	439,375.04	37,141.67	1,182.97%
Property Taxes Revenue O & M	109,838.96	6,666.67	1,647.58%
Total Property Taxes Revenue	549,214.00	43,808.34	1,253.68%
Sanitation Revenue	23,463.30	25,833.33	90.83%
Sewer Revenue	63,325.32	66,666.67	94.99%
Water Revenue	62,893.72	72,916.67	86.25%
Total Income	767,682.60	256,100.00	299.76%
Gross Profit	767,682.60	256,100.00	299.76%
Expense		,	
Accounting			
Accounting - GMP	6,950.00	1,666.67	417.0%
Auditing Fees	0.00	2,916.67	0.0%
Total Accounting	6,950.00	4,583.34	151.64%
Admin Fee	-,	,	
Administrative Fee	30.00	41.67	71.99%
Appraisal District & Tax Fees	0.00	750.00	0.0%
Bank Charges	10.00	375.00	2.67%
Bond Agent Fee	400.00	104.17	383.99%
Late & Interest Charges	0.00	41.67	0.0%
Property Tax Reimbursement	0.00	0.00	0.0%
Total Admin Fee	440.00	1,312.51	33.52%
Advertising & Public Notices		.,	
Customer Communications	0.00	166.67	0.0%
Legal Notices	0.00	333.33	0.0%
Marketing Materials	0.00	333.33	0.0%
Total Advertising & Public Notices	0.00	833.33	0.0%
Building O&M	0.00	000.00	0.070
Contractors	7,808.00	833.33	936.96%
Parts & Materials	0.00	166.67	0.0%
Total Building O&M			
Chemicals	7,808.00	1,000.00	780.8%
Miscellaneous	066.00	000 00	107 600/
	266.00	208.33	127.68%
Wastewater Treatment	5,985.03	1,666.67	359.1%
Water Production	2,690.24	1,208.33	222.64%
Total Chemicals	8,941.27	3,083.33	289.99%

	Oct 22	Budget	% of Budget
Computers	000 22	Dudget	78 of Budget
Hardware	1,275.00	1,916.67	66.52%
Internet Expense	395.98	333.33	118.8%
IT Support	0.00	1,500.00	0.0%
Software	1,793.84	1,250.00	143.51%
Total Computers	3,464.82	5,000.00	69.3%
Consultants	0,101.02	0,000.00	00.070
Wastewater Consultants	267.38	3,750.00	7.13%
Wastewater Engineering	0.00	3,750.00	0.0%
Water Consultants	0.00	833.33	0.0%
Water Engineering	761.60	1,250.00	60.93%
Total Consultants	1,028.98	9,583.33	10.74%
Cont. Ed./Training			
Board Members	0.00	416.67	0.0%
Office Personnel	0.00	625.00	0.0%
Operations Personnel	0.00	1,041.67	0.0%
Total Cont. Ed./Training	0.00	2,083.34	0.0%
Contractors			
Wastewater Contractors	3,897.67	3,333.33	116.93%
Water Contractors	0.00	3,333.33	0.0%
Total Contractors	3,897.67	6,666.66	58.47%
Debt Service Interest	357.17	17,547.42	2.04%
Depreciation	17,477.00	16,666.67	104.86%
Director Expenses			
Car Rental	0.00	83.33	0.0%
Conference Fees	0.00	416.67	0.0%
Fees of Office	450.00	3,000.00	15.0%
Hotels	0.00	583.33	0.0%
Membership Fees & Dues	0.00	125.00	0.0%
Mileage Reimbursements	0.00	166.67	0.0%
Per Diem	0.00	166.67	0.0%
Surety Bonds	325.00	125.00	260.0%
Taxi Service	0.00	41.67	0.0%
Total Director Expenses	775.00	4,708.34	16.46%

	Oct 22	Budget	% of Budget
Employee Expense			
Car Rental	0.00	83.33	0.0%
Conference Fees	110.00	416.67	26.4%
Health Insurance	4,631.21	7,083.33	65.38%
Hotels	976.79	583.33	167.45%
Meals	109.05	166.67	65.43%
Membership Fees & Dues	948.00	208.33	455.05%
Mileage Reimbursement	758.17	166.67	454.89%
Per Diem	0.00	333.33	0.0%
Taxi Service	0.00	41.67	0.0%
Uniforms	195.00	1,000.00	19.5%
Total Employee Expense	7,728.22	10,083.33	76.64%
Equipment O&M			
Contractors	0.00	1,666.67	0.0%
Inspection & Registration	0.00	166.67	0.0%
Lubricants	0.00	416.67	0.0%
Parts & Supplies	2,316.00	1,666.67	138.96%
Rent and Lease	9,042.53	416.67	2,170.19%
Equipment O&M - Other	0.00	0.00	0.0%
Total Equipment O&M	11,358.53	4,333.35	262.12%
Fleet			
Contractors	462.50	625.00	74.0%
Fuel	2,332.35	3,333.33	69.97%
Inspection & Registration	0.00	166.67	0.0%
Lubricants	418.35	416.67	100.4%
Parts & Supplies	190.38	625.00	30.46%
Rent and Lease	2,443.64	2,083.33	117.3%
Total Fleet	5,847.22	7,250.00	80.65%
Ind Pretreatment Ordinance(IPO)			
3rd party Wasterwater Lab	0.00	416.67	0.0%
Consultants	0.00	250.00	0.0%
Equipment	0.00	1,666.67	0.0%
Equipment O&M	0.00	83.33	0.0%
Total Ind Pretreatment Ordinance(IPO)	0.00	2,416.67	0.0%
Laboratory Fees			
3rd Party Water Lab Analysis	72.00	625.00	11.52%
3rd Party WW Lab Analysis	1,338.00	625.00	214.08%
Wastewater Lab Equip	2,969.76	1,041.67	285.1%
Water Lab Equip	0.00	1,041.67	0.0%
Total Laboratory Fees	4,379.76	3,333.34	131.39%
Legal Fees	5,115.00	20,833.33	24.55%
Liability & Property Insurance	6,443.50	2,250.00	286.38%

	Oct 22	Budget	% of Budget
Office Supplies			
Consumables	0.00	83.33	0.0%
Janitorial Supplies	322.52	166.67	193.51%
Office Supplies	884.81	1,250.00	70.79%
Postage	310.50	500.00	62.1%
Printing Supplies	294.90	250.00	117.96%
Rent and Lease	617.19	550.00	112.22%
Total Office Supplies	2,429.92	2,800.00	86.78%
Payroll Expenses			
Admin Payroll Expense	13,451.07	22,083.33	60.91%
Operator Water Expense	9,485.36	12,916.67	73.44%
Operator WW Expense	8,767.67	12,916.67	67.88%
Payroll Taxes	1,913.26	4,000.00	47.83%
Retirement	6,220.76	5,833.33	106.64%
Temporary Labor	8,716.98	3,000.00	290.57%
Total Payroll Expenses	48,555.10	60,750.00	79.93%
Safety Expense			
Equipment	72.00	1,250.00	5.76%
PPE	155.67	833.33	18.68%
Training	0.00	416.67	0.0%
Total Safety Expense	227.67	2,500.00	9.11%
Sanitation Expense			
Piney Woods Sanitation	22,204.76	20,000.00	111.02%
Sludge Disposal Charge	627.85	1,083.33	57.96%
Total Sanitation Expense	22,832.61	21,083.33	108.3%
Security Expenses	610.00	2,083.33	29.28%
TCEQ Fees	7,728.22	1,666.67	463.69%
Telephone	1,243.22	1,666.67	74.59%
Tools & Materials			
Consumables	721.72	833.33	86.61%
Repairs & Maintenance/Materials	7,045.42	7,500.00	93.94%
Small Tools	499.24	833.33	59.91%
Total Tools & Materials	8,266.38	9,166.66	90.18%
Utilities	14,303.03	15,416.67	92.78%
Total Expense	198,208.29	240,701.62	82.35%
Net Ordinary Income	569,474.31	15,398.38	3,698.27%
-			

	Oct 22	Budget	% of Budget
Other Income/Expense			
Other Income			
Gain/Loss on Sale of Asset	2,100.00	0.00	100.0%
Total Other Income	2,100.00	0.00	100.0%
Other Expense			
BOA Bank Fee	0.00	0.00	0.0%
Bond issue Costs	0.00	0.00	0.0%
TWDB Origination Fee	0.00	0.00	0.0%
Wilmington Trust Agent Fee	0.00	0.00	0.0%
Total Other Expense	0.00	0.00	0.0%
Net Other Income	2,100.00	0.00	100.0%
Net Income	571,574.31	15,398.38	3,711.91%

	Nov 22	Budget	% of Budget
Ordinary Income/Expense			
Income			
C.O.R.E. Charges	17 150 07	10,000,07	(00.000)
Capital Improvement	17,152.67	16,666.67	102.92%
Emergency	8,576.34	8,333.33	102.92%
Operating Reserve	10,291.60	10,000.00	102.92%
Rate Stabilization	8,576.34	8,333.33	102.92%
Total C.O.R.E. Charges	44,596.95	43,333.33	102.92%
Miscellaneous Income	0.040.50	COF 00	4 004 00/
Fees	6,842.52	625.00	1,094.8%
Investments/Interest Income	132.05	83.33	158.47%
Invoiced Income	0.00	416.67	0.0%
Permit Violations	0.00	1,500.00	0.0%
Property Sale	0.00	833.33	0.0%
Scrap Income	0.00	83.33	0.0%
Total Miscellaneous Income	6,974.57	3,541.66	196.93%
Property Taxes Revenue	(225 7 1)		(0.400())
Property Taxes Revenue I & S	(925.74)	37,141.67	(2.49%)
Property Taxes Revenue O & M	(289.99)	6,666.67	(4.35%)
Total Property Taxes Revenue	(1,215.73)	43,808.34	(2.78%)
Sanitation Revenue	24,990.97	25,833.33	96.74%
Sewer Revenue	71,867.04	66,666.67	107.8%
Water Revenue	32,469.49	72,916.67	44.53%
Total Income	179,683.29	256,100.00	70.16%
Gross Profit	179,683.29	256,100.00	70.16%
Expense			
Accounting			
Accounting - GMP	0.00	1,666.67	0.0%
Auditing Fees	3,500.00	2,916.67	120.0%
Total Accounting	3,500.00	4,583.34	76.36%
Admin Fee			
Administrative Fee	30.00	41.67	71.99%
Appraisal District & Tax Fees	1,036.50	750.00	138.2%
Bank Charges	0.00	375.00	0.0%
Bond Agent Fee	0.00	104.17	0.0%
Late & Interest Charges	(313.49)	41.67	(752.32%)
Property Tax Reimbursement	0.00	0.00	0.0%
Total Admin Fee	753.01	1,312.51	57.37%
Advertising & Public Notices			
Customer Communications	0.00	166.67	0.0%
Legal Notices	0.00	333.33	0.0%
Marketing Materials	0.00	333.33	0.0%
Total Advertising & Public Notices	0.00	833.33	0.0%
Building O&M			
Contractors	0.00	833.33	0.0%
Parts & Materials	3,551.25	166.67	2,130.71%
Total Building O&M	3,551.25	1,000.00	355.13%
Chemicals			
Miscellaneous	0.00	208.33	0.0%
Wastewater Treatment	2,654.85	1,666.67	159.29%
Water Production	3,703.32	1,208.33	306.48%
Total Chemicals	6,358.17	3,083.33	206.21%

	Nov 22	Budget	% of Budget
Computers			
Hardware	0.00	1,916.67	0.0%
Internet Expense	393.26	333.33	117.98%
IT Support	0.00	1,500.00	0.0%
Software	1,944.20	1,250.00	155.54%
Total Computers	2,337.46	5,000.00	46.75%
Consultants			
Wastewater Consultants	89.13	3,750.00	2.38%
Wastewater Engineering	980.80	3,750.00	26.16%
Water Consultants	0.00	833.33	0.0%
Water Engineering	980.80	1,250.00	78.46%
Total Consultants	2,050.73	9,583.33	21.4%
Cont. Ed./Training			
Board Members	0.00	416.67	0.0%
Office Personnel	0.00	625.00	0.0%
Operations Personnel	0.00	1,041.67	0.0%
Total Cont. Ed./Training	0.00	2,083.34	0.0%
Contractors			
Wastewater Contractors	0.00	3,333.33	0.0%
Water Contractors	0.00	3,333.33	0.0%
Total Contractors	0.00	6,666.66	0.0%
Debt Service Interest	0.00	17,547.42	0.0%
Depreciation	17,477.00	16,666.67	104.86%
Director Expenses			
Car Rental	0.00	83.33	0.0%
Conference Fees	0.00	416.67	0.0%
Fees of Office	1,050.00	3,000.00	35.0%
Hotels	0.00	583.33	0.0%
Membership Fees & Dues	750.00	125.00	600.0%
Mileage Reimbursements	0.00	166.67	0.0%
Per Diem	0.00	166.67	0.0%
Surety Bonds	0.00	125.00	0.0%
Taxi Service	0.00	41.67	0.0%
Total Director Expenses	1,800.00	4,708.34	38.23%

	Nov 22	Budget	% of Budget
Employee Expense			
Car Rental	0.00	83.33	0.0%
Conference Fees	349.00	416.67	83.76%
Health Insurance	3,671.09	7,083.33	51.83%
Hotels	885.16	583.33	151.74%
Meals	375.30	166.67	225.18%
Membership Fees & Dues	0.00	208.33	0.0%
Mileage Reimbursement	0.00	166.67	0.0%
Per Diem	0.00	333.33	0.0%
Taxi Service	8.00	41.67	19.2%
Uniforms	295.00	1,000.00	29.5%
Total Employee Expense	5,583.55	10,083.33	55.37%
Equipment O&M			
Contractors	0.00	1,666.67	0.0%
Inspection & Registration	0.00	166.67	0.0%
Lubricants	0.00	416.67	0.0%
Parts & Supplies	0.00	1,666.67	0.0%
Rent and Lease	9,119.22	416.67	2,188.6%
Equipment O&M - Other	0.00	0.00	0.0%
Total Equipment O&M	9,119.22	4,333.35	210.44%
Fleet			
Contractors	0.00	625.00	0.0%
Fuel	2,052.36	3,333.33	61.57%
Inspection & Registration	0.00	166.67	0.0%
Lubricants	0.00	416.67	0.0%
Parts & Supplies	965.94	625.00	154.55%
Rent and Lease	2,443.64	2,083.33	117.3%
Total Fleet	5,461.94	7,250.00	75.34%
Ind Pretreatment Ordinance(IPO)			
3rd party Wasterwater Lab	0.00	416.67	0.0%
Consultants	0.00	250.00	0.0%
Equipment	0.00	1,666.67	0.0%
Equipment O&M	0.00	83.33	0.0%
Total Ind Pretreatment Ordinance(IPO)	0.00	2,416.67	0.0%
Laboratory Fees			
3rd Party Water Lab Analysis	0.00	625.00	0.0%
3rd Party WW Lab Analysis	0.00	625.00	0.0%
Wastewater Lab Equip	0.00	1,041.67	0.0%
Water Lab Equip	0.00	1,041.67	0.0%
Total Laboratory Fees	0.00	3,333.34	0.0%
Legal Fees	14,021.25	20,833.33	67.3%
Liability & Property Insurance	0.00	2,250.00	0.0%

	Nov 22	Budget	% of Budget
Office Supplies			
Consumables	514.44	83.33	617.35%
Janitorial Supplies	322.52	166.67	193.51%
Office Supplies	57.67	1,250.00	4.61%
Postage	826.43	500.00	165.29%
Printing Supplies	40.25	250.00	16.1%
Rent and Lease	481.69	550.00	87.58%
Total Office Supplies	2,243.00	2,800.00	80.11%
Payroll Expenses			
Admin Payroll Expense	13,440.00	22,083.33	60.86%
Operator Water Expense	10,028.32	12,916.67	77.64%
Operator WW Expense	9,705.13	12,916.67	75.14%
Payroll Taxes	2,485.27	4,000.00	62.13%
Retirement	2,245.76	5,833.33	38.5%
Temporary Labor	11,354.42	3,000.00	378.48%
Total Payroll Expenses	49,258.90	60,750.00	81.09%
Safety Expense			
Equipment	266.42	1,250.00	21.31%
PPE	91.40	833.33	10.97%
Training	0.00	416.67	0.0%
Total Safety Expense	357.82	2,500.00	14.31%
Sanitation Expense			
Piney Woods Sanitation	20,739.40	20,000.00	103.7%
Sludge Disposal Charge	0.00	1,083.33	0.0%
Total Sanitation Expense	20,739.40	21,083.33	98.37%
Security Expenses	360.00	2,083.33	17.28%
TCEQ Fees	2,173.15	1,666.67	130.39%
Telephone	1,242.41	1,666.67	74.54%
Tools & Materials			
Consumables	692.55	833.33	83.11%
Repairs & Maintenance/Materials	10,022.11	7,500.00	133.63%
Small Tools	1,812.11	833.33	217.45%
Total Tools & Materials	12,526.77	9,166.66	136.66%
Utilities	13,268.66	15,416.67	86.07%
Total Expense	174,183.69	240,701.62	72.37%
Net Ordinary Income	5,499.60	15,398.38	35.72%
-			

	Nov 22	Budget	% of Budget
Other Income/Expense			
Other Income			
Gain/Loss on Sale of Asset	0.00	0.00	0.0%
Total Other Income	0.00	0.00	0.0%
Other Expense			
BOA Bank Fee	0.00	0.00	0.0%
Bond issue Costs	0.00	0.00	0.0%
TWDB Origination Fee	0.00	0.00	0.0%
Wilmington Trust Agent Fee	0.00	0.00	0.0%
Total Other Expense	0.00	0.00	0.0%
Net Other Income	0.00	0.00	0.0%
Net Income	5,499.60	15,398.38	35.72%

	Dec 22	Budget	% of Budget
Ordinary Income/Expense			
Income			
C.O.R.E. Charges	10.070.50	10,000,07	== 0.404
Capital Improvement	12,872.56	16,666.67	77.24%
Emergency	6,436.29	8,333.33	77.24%
Operating Reserve	12,742.15	10,000.00	127.42%
Rate Stabilization	6,436.29	8,333.33	77.24%
Total C.O.R.E. Charges	38,487.29	43,333.33	88.82%
Miscellaneous Income	0.050.40	005.00	
Fees	6,953.18	625.00	1,112.51%
Investments/Interest Income	140.23	83.33	168.28%
Invoiced Income	0.00	416.67	0.0%
Permit Violations	0.00	1,500.00	0.0%
Property Sale	0.00	833.33	0.0%
Scrap Income	0.00	83.33	0.0%
Total Miscellaneous Income	7,093.41	3,541.66	200.29%
Property Taxes Revenue	(0.050.04)		(= 100()
Property Taxes Revenue I & S	(2,659.84)	37,141.67	(7.16%)
Property Taxes Revenue O & M	(620.66)	6,666.67	(9.31%)
Total Property Taxes Revenue	(3,280.50)	43,808.34	(7.49%)
Sanitation Revenue	23,311.87	25,833.33	90.24%
Sewer Revenue	52,259.96	66,666.67	78.39%
Water Revenue	68,239.60	72,916.67	93.59%
Total Income	186,111.63	256,100.00	72.67%
Gross Profit	186,111.63	256,100.00	72.67%
Expense			
Accounting			
Accounting - GMP	14,500.00	1,666.67	870.0%
Auditing Fees	0.00	2,916.67	0.0%
Total Accounting	14,500.00	4,583.34	316.36%
Admin Fee			
Administrative Fee	30.00	41.67	71.99%
Appraisal District & Tax Fees	1,789.00	750.00	238.53%
Bank Charges	10.00	375.00	2.67%
Bond Agent Fee	0.00	104.17	0.0%
Late & Interest Charges	0.00	41.67	0.0%
Property Tax Reimbursement	0.00	0.00	0.0%
Total Admin Fee	1,829.00	1,312.51	139.35%
Advertising & Public Notices			
Customer Communications	0.00	166.67	0.0%
Legal Notices	865.83	333.33	259.75%
Marketing Materials	0.00	333.33	0.0%
Total Advertising & Public Notices	865.83	833.33	103.9%
Building O&M			
Contractors	87.00	833.33	10.44%
Parts & Materials	30.68	166.67	18.41%
Total Building O&M	117.68	1,000.00	11.77%
Chemicals			
Miscellaneous	0.00	208.33	0.0%
Wastewater Treatment	1,211.19	1,666.67	72.67%
Water Production	129.50	1,208.33	10.72%
Total Chemicals	1,340.69	3,083.33	43.48%

	Dec 22	Budget	% of Budget		
Computers					
Hardware	0.00	1,916.67	0.0%		
Internet Expense	393.24	333.33	117.97%		
IT Support	1,220.00	1,500.00	81.33%		
Software	1,020.98	1,250.00	81.68%		
Total Computers	2,634.22	5,000.00	52.68%		
Consultants					
Wastewater Consultants	5,587.75	3,750.00	149.01%		
Wastewater Engineering	2,887.74	3,750.00	77.01%		
Water Consultants	0.00	833.33	0.0%		
Water Engineering	0.00	1,250.00	0.0%		
Total Consultants	8,475.49	9,583.33	88.44%		
Cont. Ed./Training					
Board Members	0.00	416.67	0.0%		
Office Personnel	0.00	625.00	0.0%		
Operations Personnel	111.00	1,041.67	10.66%		
Total Cont. Ed./Training	111.00	2,083.34	5.33%		
Contractors					
Wastewater Contractors	0.00	3,333.33	0.0%		
Water Contractors	0.00	3,333.33	0.0%		
Total Contractors	0.00	6,666.66	0.0%		
Debt Service Interest	0.00	17,547.42	0.0%		
Depreciation	17,477.00	16,666.67	104.86%		
Director Expenses					
Car Rental	0.00	83.33	0.0%		
Conference Fees	0.00	416.67	0.0%		
Fees of Office	600.00	3,000.00	20.0%		
Hotels	0.00	583.33	0.0%		
Membership Fees & Dues	2,500.00	125.00	2,000.0%		
Mileage Reimbursements	0.00	166.67	0.0%		
Per Diem	0.00	166.67	0.0%		
Surety Bonds	250.00	125.00	200.0%		
Taxi Service	0.00	41.67	0.0%		
Total Director Expenses	3,350.00	4,708.34	71.15%		

	Dec 22	Budget	% of Budget
Employee Expense			
Car Rental	0.00	83.33	0.0%
Conference Fees	0.00	416.67	0.0%
Health Insurance	3,969.36	7,083.33	56.04%
Hotels	0.00	583.33	0.0%
Meals	414.84	166.67	248.9%
Membership Fees & Dues	0.00	208.33	0.0%
Mileage Reimbursement	0.00	166.67	0.0%
Per Diem	0.00	333.33	0.0%
Taxi Service	0.00	41.67	0.0%
Uniforms	243.75	1,000.00	24.38%
Total Employee Expense	4,627.95	10,083.33	45.9%
Equipment O&M			
Contractors	0.00	1,666.67	0.0%
Inspection & Registration	0.00	166.67	0.0%
Lubricants	2,393.59	416.67	574.46%
Parts & Supplies	133.00	1,666.67	7.98%
Rent and Lease	5,003.07	416.67	1,200.73%
Equipment O&M - Other	0.00	0.00	0.0%
Total Equipment O&M	7,529.66	4,333.35	173.76%
Fleet			
Contractors	14,388.33	625.00	2,302.13%
Fuel	655.25	3,333.33	19.66%
Inspection & Registration	0.00	166.67	0.0%
Lubricants	161.88	416.67	38.85%
Parts & Supplies	705.00	625.00	112.8%
Rent and Lease	2,443.64	2,083.33	117.3%
Total Fleet	18,354.10	7,250.00	253.16%
Ind Pretreatment Ordinance(IPO)			
3rd party Wasterwater Lab	0.00	416.67	0.0%
Consultants	0.00	250.00	0.0%
Equipment	0.00	1,666.67	0.0%
Equipment O&M	0.00	83.33	0.0%
Total Ind Pretreatment Ordinance(IPO)	0.00	2,416.67	0.0%
Laboratory Fees			
3rd Party Water Lab Analysis	72.00	625.00	11.52%
3rd Party WW Lab Analysis	1,424.00	625.00	227.84%
Wastewater Lab Equip	0.00	1,041.67	0.0%
Water Lab Equip	0.00	1,041.67	0.0%
Total Laboratory Fees	1,496.00	3,333.34	44.88%
Legal Fees	6,602.50	20,833.33	31.69%
Liability & Property Insurance	0.00	2,250.00	0.0%

Dec 22 Budget % of Budget Consumables 142.86 83.33 171.44% Janitorial Supplies 504.57 166.67 302.74% Office Supplies 2.789.70 1.250.00 223.18% Postage 621.00 500.00 112.42% Printing Supplies 140.68 250.00 112.42% Printing Supplies 4.817.43 2.800.00 172.05% Payroll Expense 16.805.36 22.083.33 76.1% Operator Water Expense 11.452.85 12.916.67 88.67% Operator WW Expense 12.520.64 12.916.67 96.93% Payroll Taxes 3.063.97 4.000.00 76.35% Retirement 5.321.66 5.833.33 91.23% Total Payroll Expenses 56.638.35 60.750.00 293.23% Safety Expense 2 2.500.00 49.71% PPE 12.80 833.33 1.54% Saitation Expense 2.66.03 20.000.00 113.43% Sudge Disposal Charge						
Consumables 142.86 83.33 171.44% Janitorial Supplies 504.57 166.67 302.74% Office Supplies 2,789.70 1,250.00 223.18% Postage 621.00 500.00 124.2% Printing Supplies 140.68 250.00 124.2% Rent and Lease 618.62 550.00 112.48% Total Office Supplies 4,817.43 2,800.00 172.05% Payroll Expenses 16,805.36 22,083.33 76.1% Operator Water Expense 11,452.85 12,916.67 88.67% Operator WW Expense 12,520.64 12,916.67 88.67% Operator WW Expense 12,520.64 12,916.67 96.93% Retirement 5,321.66 5,833.33 91.23% Total Payroll Expenses 56,638.35 60,750.00 93.23% Safety Expense 261.35 1,250.00 25.37% Sanitation Expense 20.00 10.48.67 0.0% Total Safety Expense 2360.00 2,083.33 10.76% <th></th> <th>Dec 22</th> <th>Budget</th> <th>% of Budget</th>		Dec 22	Budget	% of Budget		
Janitorial Supplies 504.57 166.67 302.74% Office Supplies 2,789.70 1,250.00 223.18% Postage 621.00 500.00 14.2% Printing Supplies 140.68 250.00 12.48% Rent and Lease 618.62 550.00 112.48% Payroll Expenses 4.817.43 2.800.00 172.05% Payroll Expenses 16,805.36 22,083.33 76.1% Operator Water Expense 11,452.85 12,916.67 88.67% Operator WW Expense 12,520.64 12,916.67 88.67% Operator WW Expense 12,520.64 12,916.67 88.67% Operator WW Expense 12,520.64 12,916.67 96.93% Retirement 5.321.66 5.83.33 91.23% Total Payroll Expenses 56,638.35 60.750.00 93.23% Safety Expense 21.280 833.33 1.54% Total Safety Expense 634.15 2.500.00 25.37% Sanitation Expense 20.00 1.083.33 0.0%	Office Supplies					
Office Supplies 2,789.70 1,250.00 223.18% Postage 621.00 500.00 124.2% Printing Supplies 140.68 250.00 562.7% Rent and Lease 618.62 550.00 112.48% Total Office Supplies 4.817.43 2.800.00 172.05% Payroll Expenses 4.817.43 2.000.00 172.05% Admin Payroll Expense 16.805.36 22.083.33 76.1% Operator Water Expense 11.452.85 12.916.67 88.67% Operator Water Expense 12.520.64 12.916.67 88.67% Operator Water Expense 12.520.64 12.916.67 96.93% Payroll Taxes 3.053.97 4.000.00 76.35% Retirement 5.321.66 5.833.33 91.23% Total Payroll Expenses 56.638.35 60.750.00 93.23% Safety Expense Equipment 621.35 1.250.00 49.71% PPE 12.80 833.33 1.54% 7.600.0 25.37% Sanitation Expense </td <td>Consumables</td> <td>142.86</td> <td>83.33</td> <td>171.44%</td>	Consumables	142.86	83.33	171.44%		
Postage 621.00 500.00 124.2% Printing Supplies 140.68 250.00 56.27% Rent and Lease 618.62 550.00 112.48% Total Office Supplies 4,817.43 2,800.00 172.05% Payroll Expenses 4,817.43 2,800.00 172.05% Payroll Expenses 16,805.36 22,083.33 76.1% Operator Water Expense 11,452.85 12.916.67 88.67% Operator WW Expense 12,520.64 12.916.67 88.67% Operator WW Expense 12,520.64 12.916.67 88.67% Operator WW Expense 5.321.66 5.833.33 91.23% Retirement 5.321.66 5.833.33 91.23% Total Payroll Expenses 56.638.35 60.750.00 93.23% Safety Expense 2 2 83.33 1.54% Training 0.00 416.67 0.0% 25.37% Sanitation Expense 2 684.15 2.500.00 25.37% Suidge Disposal Charge 0.00<	Janitorial Supplies	504.57	166.67	302.74%		
Printing Supplies 140.68 250.00 56.27% Rent and Lease 618.62 550.00 112.48% Total Office Supplies 4,817.43 2,800.00 172.05% Payroll Expenses 4,817.43 2,800.00 172.05% Admin Payroll Expense 16,805.36 22,083.33 76.1% Operator Water Expense 12,520.64 12,916.67 96.33% Payroll Taxes 3,053.97 4,000.00 76.35% Retirement 5,321.66 5.833.33 91.23% Total Payroll Expenses 56,638.35 60,750.00 93.23% Safety Expense Equipment 621.35 1,250.00 49.71% PPE 12.80 833.33 1.54% Total Safety Expense 50.638.35 60,750.00 93.23% Safety Expense 22,686.03 20,000.00 113.43% Sludge Disposal Charge 0.00 146.67 0.0% Total Sanitation Expense 22,686.03 21,083.33 107.6% Security Expenses 360.00 <t< td=""><td>Office Supplies</td><td>2,789.70</td><td>1,250.00</td><td>223.18%</td></t<>	Office Supplies	2,789.70	1,250.00	223.18%		
Rent and Lease 618.62 550.00 112.48% Total Office Supplies 4,817.43 2,800.00 172.05% Payroll Expenses 16,805.36 22,083.33 76.1% Operator Water Expense 11,452.85 12,916.67 88.67% Operator WW Expense 12,520.64 12,916.67 88.67% Operator WW Expense 12,520.64 12,916.67 96.33% Payroll Taxes 3,053.97 4,000.00 76.35% Retirement 5,321.66 5,833.33 91.23% Total Payroll Expenses 56,638.35 60,750.00 249.46% Total Payroll Expenses 56,638.35 60,750.00 93.23% Safety Expense 56,638.35 60,750.00 93.23% Safety Expense 56,638.35 60,750.00 25.37% Sanitation Expense 634.15 2,500.00 25.37% Sanitation Expense 22,686.03 21,083.33 107.6% Security Expenses 360.00 2,083.33 17.28% Total Sanitation Expense 22,686.03	Postage	621.00	500.00	124.2%		
Total Office Supplies 4,817.43 2,800.00 172.05% Payroll Expenses 16,805.36 22,083.33 76.1% Operator Water Expense 11,452.85 12,916.67 88.67% Operator WW Expense 12,520.64 12,916.67 88.67% Operator WW Expense 12,520.64 12,916.67 96.93% Payroll Taxes 3,053.97 4,000.00 76.35% Retirement 5,321.66 5.833.33 91.23% Temporary Labor 7,483.87 3,000.00 249.46% Total Payroll Expenses 56.638.35 60.750.00 93.23% Safety Expense 833.33 1.54% PPE 12.80 833.33 1.54% Training 0.00 416.67 0.0% Sanitation Expense 634.15 2,500.00 25.37% Sanitation Expense 22,686.03 21,083.33 107.6% Security Expenses 360.00 2,083.33 17.2% Total Sanitation Expense 22,686.03 21,083.33 107.6%	Printing Supplies	140.68	250.00	56.27%		
Payroll Expense 16,805.36 22,083.33 76.1% Operator Water Expense 11,452.85 12,916.67 88.67% Operator WW Expense 12,520.64 12,916.67 96.93% Payroll Taxes 3,053.97 4,000.00 76.35% Retirement 5,321.66 5,833.33 91.23% Temporary Labor 7,483.87 3,000.00 249.46% Total Payroll Expenses 56,638.35 60,750.00 93.23% Safety Expense Equipment 621.35 1,250.00 49.71% PPE 12.80 833.33 1.54% Training 0.00 416.67 0.0% Sanitation Expense 8 20,000.00 113.43% Sludge Disposal Charge 0.00 1,083.33 10.76% Security Expenses 360.00 2,083.33 17.28% Total Sanitation Expense 22,686.03 21,083.33 10.76% Security Expenses 360.00 2,083.33 17.28% Total Sanitation Expense 280.00 1,666.67	Rent and Lease	618.62	550.00	112.48%		
Admin Payroll Expense 16,805.36 22,083.33 76.1% Operator Water Expense 11,452.85 12,916.67 88.67% Operator WW Expense 12,520.64 12,916.67 96.93% Payroll Taxes 3,053.97 4,000.00 76.35% Retirement 5,321.66 5,833.33 91.23% Temporary Labor 7,483.87 3,000.00 249.46% Total Payroll Expenses 56,638.35 60,750.00 93.23% Safety Expense Equipment 621.35 1,250.00 49.71% PPE 12.80 833.33 1.54% Training 0.00 416.67 0.0% Total Safety Expense 634.15 2,500.00 25.37% Sanitation Expense 22,686.03 20,000.00 113.43% Sludge Disposal Charge 0.00 1,083.33 10.7.6% Security Expenses 22,686.03 21,083.33 107.6% Security Expenses 0.00 1,666.67 0.0% Total Sanitation Expense 0.00 1,666.67 </td <td>Total Office Supplies</td> <td>4,817.43</td> <td>2,800.00</td> <td>172.05%</td>	Total Office Supplies	4,817.43	2,800.00	172.05%		
Operator Water Expense 11,452.85 12,916.67 88.67% Operator WW Expense 12,520.64 12,916.67 96.93% Payroll Taxes 3,053.97 4,000.00 76.35% Retirement 5,321.66 5.833.33 91.23% Temporary Labor 7,483.87 3,000.00 249.46% Total Payroll Expenses 56,638.35 60,750.00 93.23% Safety Expense Equipment 621.35 1,250.00 49.71% PPE 12.80 833.33 1.54% Training 0.00 416.67 0.0% Sanitation Expense 634.15 2.500.00 25.37% Sanitation Expense 22,686.03 20,000.00 113.43% Sludge Disposal Charge 0.00 1,083.33 10.76% Security Expenses 360.00 2,083.33 17.28% TCEQ Fees 0.00 1,666.67 0.0% Telephone 1,256.91 1,666.67 75.41% Consumables 2,003.35 833.33 240.4%	Payroll Expenses					
Operator WW Expense 12,520.64 12,916.67 96.93% Payroll Taxes 3,053.97 4,000.00 76.35% Retirement 5,321.66 5,833.33 91.23% Temporary Labor 7,483.87 3,000.00 249.46% Total Payroll Expenses 56,638.35 60,750.00 93.23% Safety Expense Equipment 621.35 1,250.00 49.71% PPE 12.80 833.33 1.54% Training 0.00 416.67 0.0% Sanitation Expense 634.15 2,500.00 25.37% Sanitation Expense 22,686.03 20,000.00 113.43% Sludge Disposal Charge 0.00 1,083.33 10.76% Security Expenses 360.00 2,083.33 17.28% TCEQ Fees 0.00 1,666.67 0.0% Telephone 1,256.91 1,666.67 75.41% Tools & Materials 2,003.35 833.33 240.4% Repairs & Maintenance/Materials 4,652.58 7,500.00 62.03% <td>Admin Payroll Expense</td> <td>16,805.36</td> <td>22,083.33</td> <td>76.1%</td>	Admin Payroll Expense	16,805.36	22,083.33	76.1%		
Payroll Taxes 3,053.97 4,000.00 76.35% Retirement 5,321.66 5,833.33 91.23% Temporary Labor 7,483.87 3,000.00 249.46% Total Payroll Expenses 56,638.35 60,750.00 93.23% Safety Expense 621.35 1,250.00 49.71% PPE 12.80 833.33 1.54% Training 0.00 416.67 0.0% Total Safety Expense 634.15 2,500.00 25.37% Sanitation Expense 0.00 1083.33 0.0% Sludge Disposal Charge 0.00 1,083.33 107.6% Security Expenses 360.00 2,083.33 17.28% TCEQ Fees 0.00 1,666.67 0.0% Telephone 1,256.91 1,666.67 75.41% Tools & Materials 2,003.35 833.33 240.4% Repairs & Maintenance/Materials 4,652.58 7,500.00 62.03% Small Tools 3,995.46 833.33 479.46% <td>Operator Water Expense</td> <td>11,452.85</td> <td>12,916.67</td> <td>88.67%</td>	Operator Water Expense	11,452.85	12,916.67	88.67%		
Retirement 5,321.66 5,833.33 91.23% Temporary Labor 7,483.87 3,000.00 249.46% Total Payroll Expenses 56,638.35 60,750.00 93.23% Safety Expense 5 621.35 1,250.00 49.71% PPE 12.80 833.33 1.54% Training 0.00 416.67 0.0% Total Safety Expense 634.15 2,500.00 25.37% Sanitation Expense 0.00 416.67 0.0% Sludge Disposal Charge 0.00 1,083.33 107.6% Security Expense 360.00 2,083.33 17.28% TCEQ Fees 0.00 1,666.67 0.0% Telephone 1,256.91 1,666.67 75.41% Tools & Materials 2,003.35 833.33 440.4% Repairs & Maintenance/Materials 4,652.58 7,500.00 62.03% Small Tools 3,995.46 833.33 479.46% Total Solutions 3,995.46 833.33 479.46%	Operator WW Expense	12,520.64	12,916.67	96.93%		
Temporary Labor 7,483.87 3,000.00 249.46% Total Payroll Expenses 56,638.35 60,750.00 93.23% Safety Expense 621.35 1,250.00 49.71% PPE 12.80 833.33 1.54% Training 0.00 416.67 0.0% Total Safety Expense 634.15 2,500.00 25.37% Sanitation Expense 634.15 2,500.00 25.37% Sanitation Expense 0.00 10.83.33 0.0% Total Safety Expense 2636.03 20,000.00 113.43% Sludge Disposal Charge 0.00 1,083.33 107.6% Security Expenses 360.00 2,083.33 17.28% TCEQ Fees 0.00 1,666.67 0.0% Telephone 1,256.91 1,666.67 75.41% Consumables 2,003.35 833.33 240.4% Repairs & Maintenance/Materials 3,995.46 833.33 479.46% Total Tools & Materials 10,651.39 9,166.66 116.2%	Payroll Taxes	3,053.97	4,000.00	76.35%		
Total Payroll Expenses 56,638.35 60,750.00 93.23% Safety Expense Equipment 621.35 1,250.00 49.71% PPE 12.80 833.33 1.54% Training 0.00 416.67 0.0% Total Safety Expense 634.15 2,500.00 25.37% Sanitation Expense 9 9 9 113.43% Sludge Disposal Charge 0.00 1,083.33 0.0% Total Sanitation Expense 22,686.03 21,083.33 107.6% Security Expenses 360.00 2,083.33 17.28% TCEQ Fees 0.00 1,666.67 0.0% Totals & Materials 2,003.35 833.33 240.4% Repairs & Maintenance/Materials 4,652.58 7,500.00 62.03% Small Tools 3.995.46 833.33 479.46% Total Tools & Materials 10,651.39 9,166.66 116.2% Utilities 13,865.36 15,416.67 89.94% Total Expense 200,220.74 240,701.62	Retirement	5,321.66	5,833.33	91.23%		
Safety Expense Equipment 621.35 1,250.00 49.71% PPE 12.80 833.33 1.54% Training 0.00 416.67 0.0% Total Safety Expense 634.15 2,500.00 25.37% Sanitation Expense 634.15 2,500.00 113.43% Sludge Disposal Charge 0.00 1,083.33 0.0% Total Sanitation Expense 22,686.03 21,083.33 107.6% Security Expenses 360.00 2,083.33 17.28% TCEQ Fees 0.00 1,666.67 0.0% Telephone 1,256.91 1,666.67 75.41% Tools & Materials 2,003.35 833.33 240.4% Repairs & Maintenance/Materials 4,652.58 7,500.00 62.03% Small Tools 3,995.46 833.33 479.46% Utilities 13,865.36 15,416.67 89.94% Total Expense 200,220.74 240,701.62 83.18%	Temporary Labor	7,483.87	3,000.00	249.46%		
Equipment 621.35 1,250.00 49.71% PPE 12.80 833.33 1.54% Training 0.00 416.67 0.0% Total Safety Expense 634.15 2,500.00 25.37% Sanitation Expense 634.15 2,500.00 25.37% Sanitation Expense 0.00 1,083.33 0.0% Total Sanitation Expense 0.00 1,083.33 0.0% Total Sanitation Expense 22,686.03 21,083.33 107.6% Security Expenses 360.00 2,083.33 17.28% TCEQ Fees 0.00 1,666.67 0.0% Telephone 1,256.91 1,666.67 75.41% Tools & Materials 2,003.35 833.33 240.4% Repairs & Maintenance/Materials 4,652.58 7,500.00 62.03% Small Tools 3,995.46 833.33 479.46% Total Tools & Materials 10,651.39 9,166.66 116.2% Utilities 13,865.36 15,416.67 89.94% Tot	Total Payroll Expenses	56,638.35	60,750.00	93.23%		
PPE 12.80 833.33 1.54% Training 0.00 416.67 0.0% Total Safety Expense 634.15 2,500.00 25.37% Sanitation Expense 634.15 2,500.00 113.43% Sludge Disposal Charge 0.00 1,083.33 0.0% Total Sanitation Expense 22,686.03 20,000.00 113.43% Sludge Disposal Charge 0.00 1,083.33 107.6% Security Expenses 360.00 2,083.33 17.28% TCEQ Fees 0.00 1,666.67 0.0% Telephone 1,256.91 1,666.67 75.41% Tools & Materials 2,003.35 833.33 240.4% Repairs & Maintenance/Materials 4,652.58 7,500.00 62.03% Small Tools 3,995.46 833.33 479.46% Total Tools & Materials 10,651.39 9,166.66 116.2% Utilities 13,865.36 15,416.67 89.94% Total Expense 200,220.74 240,701.62 83.18%	Safety Expense					
Training 0.00 416.67 0.0% Total Safety Expense 634.15 2,500.00 25.37% Sanitation Expense 2 2 2 2 3 2 Piney Woods Sanitation 22,686.03 20,000.00 113.43% 3 0.0% Sludge Disposal Charge 0.00 1,083.33 0.0% 3 107.6% Security Expenses 360.00 2,083.33 107.6% 3 10.0% TCEQ Fees 0.00 1,666.67 0.0% 1,256.91 1,666.67 0.0% Telephone 1,256.91 1,666.67 75.41% 75.41% 10.66 75.41% Tools & Materials 2,003.35 833.33 240.4% 82.03% 33 340.4% Repairs & Maintenance/Materials 4,652.58 7,500.00 62.03% 33 479.46% Total Tools & Materials 10,651.39 9,166.66 116.2% 40.4% 40.4% 40.4% 40.4% 40.4% 40.4% 40.4% 40.4% 40.6%	Equipment	621.35	1,250.00	49.71%		
Total Safety Expense 634.15 2,500.00 25.37% Sanitation Expense Piney Woods Sanitation 22,686.03 20,000.00 113.43% Sludge Disposal Charge 0.00 1,083.33 0.0% Total Sanitation Expense 22,686.03 21,083.33 107.6% Security Expenses 360.00 2,083.33 17.28% TCEQ Fees 0.00 1,666.67 0.0% Telephone 1,256.91 1,666.67 75.41% Tools & Materials 2,003.35 833.33 240.4% Repairs & Maintenance/Materials 4,652.58 7,500.00 62.03% Small Tools 3,995.46 833.33 479.46% Utilities 13,865.36 15,416.67 89.94% Total Expense 200,220.74 240,701.62 83.18%	PPE	12.80	833.33	1.54%		
Sanitation Expense Piney Woods Sanitation 22,686.03 20,000.00 113.43% Sludge Disposal Charge 0.00 1,083.33 0.0% Total Sanitation Expense 22,686.03 21,083.33 107.6% Security Expenses 360.00 2,083.33 17.28% TCEQ Fees 0.00 1,666.67 0.0% Telephone 1,256.91 1,666.67 75.41% Tools & Materials 2,003.35 833.33 240.4% Repairs & Maintenance/Materials 4,652.58 7,500.00 62.03% Small Tools 3,995.46 833.33 479.46% Utilities 13,865.36 15,416.67 89.94% Total Expense 200,220.74 240,701.62 83.18%	Training	0.00	416.67	0.0%		
Piney Woods Sanitation 22,686.03 20,000.00 113.43% Sludge Disposal Charge 0.00 1,083.33 0.0% Total Sanitation Expense 22,686.03 21,083.33 107.6% Security Expenses 360.00 2,083.33 17.28% TCEQ Fees 0.00 1,666.67 0.0% Telephone 1,256.91 1,666.67 75.41% Tools & Materials 2,003.35 833.33 240.4% Repairs & Maintenance/Materials 4,652.58 7,500.00 62.03% Small Tools 3,995.46 833.33 479.46% Utilities 13,865.36 15,416.67 89.94% Total Expense 200,220.74 240,701.62 83.18%	Total Safety Expense	634.15	2,500.00	25.37%		
Sludge Disposal Charge 0.00 1,083.33 0.0% Total Sanitation Expense 22,686.03 21,083.33 107.6% Security Expenses 360.00 2,083.33 17.28% TCEQ Fees 0.00 1,666.67 0.0% Telephone 1,256.91 1,666.67 75.41% Tools & Materials 2,003.35 833.33 240.4% Repairs & Maintenance/Materials 4,652.58 7,500.00 62.03% Small Tools 3,995.46 833.33 479.46% Total Tools & Materials 10,651.39 9,166.66 116.2% Utilities 13,865.36 15,416.67 89.94% Total Expense 200,220.74 240,701.62 83.18%	Sanitation Expense					
Total Sanitation Expense 22,686.03 21,083.33 107.6% Security Expenses 360.00 2,083.33 17.28% TCEQ Fees 0.00 1,666.67 0.0% Telephone 1,256.91 1,666.67 75.41% Tools & Materials 2003.35 833.33 240.4% Repairs & Maintenance/Materials 4,652.58 7,500.00 62.03% Small Tools 3,995.46 833.33 479.46% Total Tools & Materials 10,651.39 9,166.66 116.2% Utilities 13,865.36 15,416.67 89.94% Total Expense 200,220.74 240,701.62 83.18%	Piney Woods Sanitation	22,686.03	20,000.00	113.43%		
Security Expenses 360.00 2,083.33 17.28% TCEQ Fees 0.00 1,666.67 0.0% Telephone 1,256.91 1,666.67 75.41% Tools & Materials 2,003.35 833.33 240.4% Repairs & Maintenance/Materials 4,652.58 7,500.00 62.03% Small Tools & Materials 10,651.39 9,166.66 116.2% Utilities 13,865.36 15,416.67 89.94% Total Expense 200,220.74 240,701.62 83.18%	Sludge Disposal Charge	0.00	1,083.33	0.0%		
TCEQ Fees 0.00 1,666.67 0.0% Telephone 1,256.91 1,666.67 75.41% Tools & Materials 2,003.35 833.33 240.4% Repairs & Maintenance/Materials 4,652.58 7,500.00 62.03% Small Tools & Materials 10,651.39 9,166.66 116.2% Utilities 13,865.36 15,416.67 89.94% Total Expense 200,220.74 240,701.62 83.18%	Total Sanitation Expense	22,686.03	21,083.33	107.6%		
Telephone 1,256.91 1,666.67 75.41% Tools & Materials 2,003.35 833.33 240.4% Consumables 2,003.35 833.33 240.4% Repairs & Maintenance/Materials 4,652.58 7,500.00 62.03% Small Tools 3,995.46 833.33 479.46% Total Tools & Materials 10,651.39 9,166.66 116.2% Utilities 13,865.36 15,416.67 89.94% Total Expense 200,220.74 240,701.62 83.18%	Security Expenses	360.00	2,083.33	17.28%		
Tools & Materials 2,003.35 833.33 240.4% Consumables 2,003.35 833.33 240.4% Repairs & Maintenance/Materials 4,652.58 7,500.00 62.03% Small Tools 3,995.46 833.33 479.46% Total Tools & Materials 10,651.39 9,166.66 116.2% Utilities 13,865.36 15,416.67 89.94% Total Expense 200,220.74 240,701.62 83.18%	TCEQ Fees	0.00	1,666.67	0.0%		
Consumables 2,003.35 833.33 240.4% Repairs & Maintenance/Materials 4,652.58 7,500.00 62.03% Small Tools 3,995.46 833.33 479.46% Total Tools & Materials 10,651.39 9,166.66 116.2% Utilities 13,865.36 15,416.67 89.94% Total Expense 200,220.74 240,701.62 83.18%	Telephone	1,256.91	1,666.67	75.41%		
Repairs & Maintenance/Materials 4,652.58 7,500.00 62.03% Small Tools 3,995.46 833.33 479.46% Total Tools & Materials 10,651.39 9,166.66 116.2% Utilities 13,865.36 15,416.67 89.94% Total Expense 200,220.74 240,701.62 83.18%	Tools & Materials					
Small Tools 3,995.46 833.33 479.46% Total Tools & Materials 10,651.39 9,166.66 116.2% Utilities 13,865.36 15,416.67 89.94% Total Expense 200,220.74 240,701.62 83.18%	Consumables	2,003.35	833.33	240.4%		
Total Tools & Materials 10,651.39 9,166.66 116.2% Utilities 13,865.36 15,416.67 89.94% Total Expense 200,220.74 240,701.62 83.18%	Repairs & Maintenance/Materials	4,652.58	7,500.00	62.03%		
Utilities 13,865.36 15,416.67 89.94% Total Expense 200,220.74 240,701.62 83.18%	Small Tools	3,995.46	833.33	479.46%		
Total Expense 200,220.74 240,701.62 83.18%	Total Tools & Materials	10,651.39	9,166.66	116.2%		
	Utilities	13,865.36	15,416.67	89.94%		
Net Ordinary Income (14.109.11) 15.398.38 (91.63%)	Total Expense	200,220.74	240,701.62	83.18%		
(1,10010) (01.0070)	Net Ordinary Income	(14,109.11)	15,398.38	(91.63%)		

	Dec 22	Budget	% of Budget
Other Income/Expense			
Other Income			
Gain/Loss on Sale of Asset	0.00	0.00	0.0%
Total Other Income	0.00	0.00	0.0%
Other Expense			
BOA Bank Fee	0.00	0.00	0.0%
Bond issue Costs	0.00	0.00	0.0%
TWDB Origination Fee	0.00	0.00	0.0%
Wilmington Trust Agent Fee	0.00	0.00	0.0%
Total Other Expense	0.00	0.00	0.0%
Net Other Income	0.00	0.00	0.0%
Net Income	(14,109.11)	15,398.38	(91.63%)

	Jan 23	Budget	% of Budget
Ordinary Income/Expense		Dadget	,,, e. <u>Padg</u> et
Income			
C.O.R.E. Charges			
Capital Improvement	14,152.79	16,666.67	84.92%
Emergency	7,076.39	8,333.33	84.92%
Operating Reserve	8,491.67	10,000.00	84.92%
Rate Stabilization	7,076.39	8,333.33	84.92%
Total C.O.R.E. Charges	36,797.24	43,333.33	84.92%
Miscellaneous Income			
Fees	5,294.73	625.00	847.16%
Investments/Interest Income	144.06	83.33	172.88%
Invoiced Income	0.00	416.67	0.0%
Permit Violations	2,500.00	1,500.00	166.67%
Property Sale	0.00	833.33	0.0%
Scrap Income	0.00	83.33	0.0%
Total Miscellaneous Income	7,938.79	3,541.66	224.15%
Property Taxes Revenue			
Property Taxes Revenue I & S	14,336.96	37,141.67	38.6%
Property Taxes Revenue O & M	3,597.18	6,666.67	53.96%
Total Property Taxes Revenue	17,934.14	43,808.34	40.94%
Sanitation Revenue	25,622.32	25,833.33	99.18%
Sewer Revenue	62,763.13	66,666.67	94.15%
Water Revenue	63,493.20	72,916.67	87.08%
Total Income	214,548.82	256,100.00	83.78%
Gross Profit	214,548.82	256,100.00	83.78%
Expense	211,010.02	200,100.00	0011070
Accounting			
Accounting - GMP	14,250.00	1,666.67	855.0%
Auditing Fees	13,000.00	2,916.67	445.71%
Total Accounting	27,250.00	4,583.34	594.55%
Admin Fee			
Administrative Fee	0.00	41.67	0.0%
Appraisal District & Tax Fees	0.00	750.00	0.0%
Bank Charges	75.00	375.00	20.0%
Bond Agent Fee	0.00	104.17	0.0%
Late & Interest Charges	0.00	41.67	0.0%
Property Tax Reimbursement	0.00	0.00	0.0%
Total Admin Fee	75.00	1,312.51	5.71%
Advertising & Public Notices			
Customer Communications	0.00	166.67	0.0%
Legal Notices	950.67	333.33	285.2%
Marketing Materials	0.00	333.33	0.0%
Total Advertising & Public Notices	950.67	833.33	114.08%
Building O&M			
Contractors	0.00	833.33	0.0%
Parts & Materials	0.00	166.67	0.0%
Total Building O&M	0.00	1,000.00	0.0%
Chemicals	0.00	.,500.00	0.0,0
Miscellaneous	0.00	208.33	0.0%
Wastewater Treatment	0.00	1,666.67	0.0%
Water Production	0.00	1,208.33	0.0%
Total Chemicals	0.00	3,083.33	0.0%
rotar onemicals	0.00	0,000.00	0.070

	Jan 23	Budget	% of Budget
Computers			
Hardware	0.00	1,916.67	0.0%
Internet Expense	393.24	333.33	117.97%
IT Support	1,220.00	1,500.00	81.33%
Software	1,596.29	1,250.00	127.7%
Total Computers	3,209.53	5,000.00	64.19%
Consultants			
Wastewater Consultants	689.13	3,750.00	18.38%
Wastewater Engineering	0.00	3,750.00	0.0%
Water Consultants	600.00	833.33	72.0%
Water Engineering	0.00	1,250.00	0.0%
Total Consultants	1,289.13	9,583.33	13.45%
Cont. Ed./Training			
Board Members	0.00	416.67	0.0%
Office Personnel	0.00	625.00	0.0%
Operations Personnel	0.00	1,041.67	0.0%
Total Cont. Ed./Training	0.00	2,083.34	0.0%
Contractors			
Wastewater Contractors	0.00	3,333.33	0.0%
Water Contractors	2,270.57	3,333.33	68.12%
Total Contractors	2,270.57	6,666.66	34.06%
Debt Service Interest	100,887.00	17,547.42	574.94%
Depreciation	17,477.00	16,666.67	104.86%
Director Expenses			
Car Rental	0.00	83.33	0.0%
Conference Fees	0.00	416.67	0.0%
Fees of Office	450.00	3,000.00	15.0%
Hotels	0.00	583.33	0.0%
Membership Fees & Dues	0.00	125.00	0.0%
Mileage Reimbursements	0.00	166.67	0.0%
Per Diem	0.00	166.67	0.0%
Surety Bonds	0.00	125.00	0.0%
Taxi Service	0.00	41.67	0.0%
Total Director Expenses	450.00	4,708.34	9.56%

	Jan 23	Budget	% of Budget
Employee Expense			
Car Rental	0.00	83.33	0.0%
Conference Fees	0.00	416.67	0.0%
Health Insurance	4,092.11	7,083.33	57.77%
Hotels	907.20	583.33	155.52%
Meals	251.93	166.67	151.16%
Membership Fees & Dues	0.00	208.33	0.0%
Mileage Reimbursement	0.00	166.67	0.0%
Per Diem	0.00	333.33	0.0%
Taxi Service	0.00	41.67	0.0%
Uniforms	195.00	1,000.00	19.5%
Total Employee Expense	5,446.24	10,083.33	54.01%
Equipment O&M			
Contractors	0.00	1,666.67	0.0%
Inspection & Registration	0.00	166.67	0.0%
Lubricants	0.00	416.67	0.0%
Parts & Supplies	756.52	1,666.67	45.39%
Rent and Lease	7,779.93	416.67	1,867.17%
Equipment O&M - Other	0.00	0.00	0.0%
Fotal Equipment O&M	8,536.45	4,333.35	196.99%
Fleet			
Contractors	0.00	625.00	0.0%
Fuel	4,028.36	3,333.33	120.85%
Inspection & Registration	7.50	166.67	4.5%
Lubricants	0.00	416.67	0.0%
Parts & Supplies	1,486.44	625.00	237.83%
Rent and Lease	2,506.38	2,083.33	120.31%
Total Fleet	8,028.68	7,250.00	110.74%
nd Pretreatment Ordinance(IPO)			
3rd party Wasterwater Lab	0.00	416.67	0.0%
Consultants	0.00	250.00	0.0%
Equipment	0.00	1,666.67	0.0%
Equipment O&M	0.00	83.33	0.0%
Total Ind Pretreatment Ordinance(IPO)	0.00	2,416.67	0.0%
Laboratory Fees			
3rd Party Water Lab Analysis	72.00	625.00	11.52%
3rd Party WW Lab Analysis	1,280.00	625.00	204.8%
Wastewater Lab Equip	120.52	1,041.67	11.57%
Water Lab Equip	0.00	1,041.67	0.0%
Total Laboratory Fees	1,472.52	3,333.34	44.18%
Legal Fees	716.25	20,833.33	3.44%
Liability & Property Insurance	6,076.50	2,250.00	270.07%

Office Supplies 41.55 83.33 Janitorial Supplies 322.52 166.67 1 Office Supplies 52.91 1,250.00 1 Postage 828.00 500.00 1 Printing Supplies 86.29 250.00 1 Rent and Lease 406.15 550.00 1 Total Office Supplies 1,737.42 2,800.00 1 Payroll Expenses 1,3,440.00 22,083.33 1 Operator Water Expense 8,968.63 12,916.67 1 Operator WW Expense 9,102.38 12,916.67 1 Payroll Taxes 2,389.59 4,000.00 1 Retirement 4,219.03 5,833.33 1 Temporary Labor 2,354.80 3,000.00 1	Budget 49.86% 93.51% 4.23% 165.6% 34.52% 73.85% 62.05% 60.86% 69.44% 70.47% 59.74%
Consumables 41.55 83.33 Janitorial Supplies 322.52 166.67 1 Office Supplies 52.91 1,250.00 1 Postage 828.00 500.00 1 Printing Supplies 86.29 250.00 1 Rent and Lease 406.15 550.00 1 Total Office Supplies 1,737.42 2,800.00 1 Payroll Expenses 1,3,440.00 22,083.33 1 Operator Water Expense 9,102.38 12,916.67 1 Operator WW Expense 9,102.38 12,916.67 1 Payroll Taxes 2,389.59 4,000.00 1 Retirement 4,219.03 5,833.33 1 Total Payroll Expenses 3,000.00 1 1 Admin Payroll Expenses 40,474.43 60,750.00 1	93.51% 4.23% 165.6% 34.52% 73.85% 62.05% 60.86% 69.44% 70.47% 59.74%
Janitorial Supplies 322.52 166.67 1 Office Supplies 52.91 1,250.00 1 Postage 828.00 500.00 1 Printing Supplies 86.29 250.00 1 Rent and Lease 406.15 550.00 1 Total Office Supplies 1,737.42 2,800.00 1 Payroll Expenses 1,3,440.00 22,083.33 1 Operator Water Expense 8,968.63 12,916.67 1 Operator WW Expense 9,102.38 12,916.67 1 Payroll Taxes 2,389.59 4,000.00 1 Retirement 4,219.03 5,833.33 1 Total Payroll Expenses 40,474.43 60,750.00 1	93.51% 4.23% 165.6% 34.52% 73.85% 62.05% 60.86% 69.44% 70.47% 59.74%
Office Supplies 52.91 1,250.00 Postage 828.00 500.00 Printing Supplies 86.29 250.00 Rent and Lease 406.15 550.00 Total Office Supplies 1,737.42 2,800.00 Payroll Expenses 1,737.42 2,800.00 Admin Payroll Expenses 13,440.00 22,083.33 Operator Water Expense 8,968.63 12,916.67 Operator WW Expense 9,102.38 12,916.67 Payroll Taxes 2,389.59 4,000.00 Retirement 4,219.03 5,833.33 Temporary Labor 2,354.80 3,000.00 Total Payroll Expenses 40,474.43 60,750.00	4.23% 165.6% 34.52% 73.85% 62.05% 60.86% 69.44% 70.47% 59.74%
Postage 828.00 500.00 Printing Supplies 86.29 250.00 Rent and Lease 406.15 550.00 Total Office Supplies 1,737.42 2,800.00 Payroll Expenses 13,440.00 22,083.33 Operator Water Expense 8,968.63 12,916.67 Operator WW Expense 9,102.38 12,916.67 Payroll Taxes 2,389.59 4,000.00 Retirement 4,219.03 5,833.33 Temporary Labor 2,354.80 3,000.00 Total Payroll Expense 40,474.43 60,750.00	165.6% 34.52% 73.85% 62.05% 60.86% 69.44% 70.47% 59.74%
Printing Supplies 86.29 250.00 Rent and Lease 406.15 550.00 Total Office Supplies 1,737.42 2,800.00 Payroll Expenses 2 2,800.00 Admin Payroll Expenses 13,440.00 22,083.33 Operator Water Expense 8,968.63 12,916.67 Operator WW Expense 9,102.38 12,916.67 Payroll Taxes 2,389.59 4,000.00 Retirement 4,219.03 5,833.33 Temporary Labor 2,354.80 3,000.00 Total Payroll Expense 40,474.43 60,750.00	34.52% 73.85% 62.05% 60.86% 69.44% 70.47% 59.74%
Rent and Lease 406.15 550.00 Total Office Supplies 1,737.42 2,800.00 Payroll Expenses 13,440.00 22,083.33 Operator Water Expense 8,968.63 12,916.67 Operator WW Expense 9,102.38 12,916.67 Payroll Taxes 2,389.59 4,000.00 Retirement 4,219.03 5,833.33 Temporary Labor 2,354.80 3,000.00 Total Payroll Expense 40,474.43 60,750.00	73.85% 62.05% 60.86% 69.44% 70.47% 59.74%
Total Office Supplies 1,737.42 2,800.00 Payroll Expenses 13,440.00 22,083.33 Admin Payroll Expense 13,440.00 22,083.33 Operator Water Expense 8,968.63 12,916.67 Operator WW Expense 9,102.38 12,916.67 Payroll Taxes 2,389.59 4,000.00 Retirement 4,219.03 5,833.33 Temporary Labor 2,354.80 3,000.00 Total Payroll Expense 40,474.43 60,750.00	62.05% 60.86% 69.44% 70.47% 59.74%
Payroll Expenses 13,440.00 22,083.33 Operator Water Expense 8,968.63 12,916.67 Operator WW Expense 9,102.38 12,916.67 Payroll Taxes 2,389.59 4,000.00 Retirement 4,219.03 5,833.33 Temporary Labor 2,354.80 3,000.00 Total Payroll Expense 40,474.43 60,750.00 Safety Expense 20,254.80 3,000.00	60.86% 69.44% 70.47% 59.74%
Admin Payroll Expense 13,440.00 22,083.33 Operator Water Expense 8,968.63 12,916.67 Operator WW Expense 9,102.38 12,916.67 Payroll Taxes 2,389.59 4,000.00 Retirement 4,219.03 5,833.33 Temporary Labor 2,354.80 3,000.00 Total Payroll Expense 40,474.43 60,750.00 Safety Expense 34,474.43 60,750.00	69.44% 70.47% 59.74%
Operator Water Expense 8,968.63 12,916.67 Operator WW Expense 9,102.38 12,916.67 Payroll Taxes 2,389.59 4,000.00 Retirement 4,219.03 5,833.33 Temporary Labor 2,354.80 3,000.00 Total Payroll Expenses 40,474.43 60,750.00	69.44% 70.47% 59.74%
Operator WW Expense 9,102.38 12,916.67 Payroll Taxes 2,389.59 4,000.00 Retirement 4,219.03 5,833.33 Temporary Labor 2,354.80 3,000.00 Total Payroll Expenses 40,474.43 60,750.00	70.47% 59.74%
Payroll Taxes 2,389.59 4,000.00 Retirement 4,219.03 5,833.33 Temporary Labor 2,354.80 3,000.00 Total Payroll Expenses 40,474.43 60,750.00 Safety Expense 2000000000000000000000000000000000000	59.74%
Retirement 4,219.03 5,833.33 Temporary Labor 2,354.80 3,000.00 Total Payroll Expenses 40,474.43 60,750.00 Safety Expense 3000000000000000000000000000000000000	
Temporary Labor 2,354.80 3,000.00 Total Payroll Expenses 40,474.43 60,750.00 Safety Expense 50,000 50,000	70.000
Total Payroll Expenses40,474.4360,750.00Safety Expense60,750.00	72.33%
Safety Expense	78.49%
	66.63%
Equipment 0.00 1,250.00	
	0.0%
PPE 60.00 833.33	7.2%
Training 0.00 416.67	0.0%
Total Safety Expense 60.00 2,500.00	2.4%
Sanitation Expense	
Piney Woods Sanitation 4,243.99 20,000.00	21.22%
Sludge Disposal Charge 1,921.64 1,083.33 1	77.38%
Total Sanitation Expense 6,165.63 21,083.33	29.24%
Security Expenses 360.00 2,083.33	17.28%
TCEQ Fees 0.00 1,666.67	0.0%
Telephone 1,269.44 1,666.67	76.17%
Tools & Materials	
Consumables 488.15 833.33	58.58%
Repairs & Maintenance/Materials 1,070.20 7,500.00	14.27%
Small Tools 382.01 833.33	45.84%
Total Tools & Materials 1,940.36 9,166.66	21.17%
Utilities 14,054.08 15,416.67	91.16%
Total Expense 250,196.90 240,701.62 1	03.95%
Net Ordinary Income (35,648.08) 15,398.38 (2	31.51%)

% of Budget Jan 23 Budget Other Income/Expense Other Income Gain/Loss on Sale of Asset 0.00 0.00 0.0% Total Other Income 0.00 0.00 0.0% Other Expense BOA Bank Fee 0.00 0.00 0.0% Bond issue Costs 0.00 0.00 0.0% TWDB Origination Fee 0.00 0.00 0.0% Wilmington Trust Agent Fee 0.00 0.00 0.0% 0.0% Total Other Expense 0.00 0.00 Net Other Income 0.00 0.00 0.0% Net Income (35,648.08) 15,398.38 (231.51%)

	Feb 23	Budget	% of Budget
Ordinary Income/Expense			
Income			
C.O.R.E. Charges	44.004.50	10 000 07	
Capital Improvement	11,694.58	16,666.67	70.17%
Emergency	5,847.28	8,333.33	70.17%
Operating Reserve	7,016.74	10,000.00	70.17%
Rate Stabilization	5,847.28	8,333.33	70.17%
Total C.O.R.E. Charges	30,405.88	43,333.33	70.17%
Miscellaneous Income	7 070 44	005.00	1 400 5%
Fees	7,378.11	625.00	1,180.5%
Investments/Interest Income	133.27	83.33	159.93%
	0.00	416.67	0.0%
Permit Violations	0.00	1,500.00	0.0%
Property Sale	0.00	833.33	0.0%
Scrap Income	0.00	83.33	0.0%
Total Miscellaneous Income	7,511.38	3,541.66	212.09%
Property Taxes Revenue			
Property Taxes Revenue I & S	0.00	37,141.67	0.0%
Property Taxes Revenue O & M	0.00	6,666.67	0.0%
Total Property Taxes Revenue	0.00	43,808.34	0.0%
Sanitation Revenue	22,841.83	25,833.33	88.42%
Sewer Revenue	53,613.57	66,666.67	80.42%
Water Revenue	22,327.61	72,916.67	30.62%
Total Income	136,700.27	256,100.00	53.38%
Gross Profit	136,700.27	256,100.00	53.38%
Expense			
Accounting			
Accounting - GMP	0.00	1,666.67	0.0%
Auditing Fees	0.00	2,916.67	0.0%
Total Accounting	0.00	4,583.34	0.0%
Admin Fee			
Administrative Fee	0.00	41.67	0.0%
Appraisal District & Tax Fees	0.00	750.00	0.0%
Bank Charges	65.00	375.00	17.33%
Bond Agent Fee	0.00	104.17	0.0%
Late & Interest Charges	0.00	41.67	0.0%
Property Tax Reimbursement	0.00	0.00	0.0%
Total Admin Fee	65.00	1,312.51	4.95%
Advertising & Public Notices			
Customer Communications	0.00	166.67	0.0%
Legal Notices	0.00	333.33	0.0%
Marketing Materials	0.00	333.33	0.0%
Total Advertising & Public Notices	0.00	833.33	0.0%
Building O&M			
Contractors	0.00	833.33	0.0%
Parts & Materials	0.00	166.67	0.0%
Total Building O&M	0.00	1,000.00	0.0%
Chemicals	0.00	1,000.00	0.070
Miscellaneous	0.00	208.33	0.0%
Wastewater Treatment	4,199.99	1,666.67	252.0%
Wastewater Treatment	2,528.53	1,208.33	209.26%
Total Chemicals			
	6,728.52	3,083.33	218.22%

	Feb 23	Budget	% of Budget
Computers			
Hardware	0.00	1,916.67	0.0%
Internet Expense	395.44	333.33	118.63%
IT Support	1,220.00	1,500.00	81.33%
Software	16,327.21	1,250.00	1,306.18%
Total Computers	17,942.65	5,000.00	358.85%
Consultants			
Wastewater Consultants	1,147.55	3,750.00	30.6%
Wastewater Engineering	1,453.44	3,750.00	38.76%
Water Consultants	485.72	833.33	58.29%
Water Engineering	1,453.44	1,250.00	116.28%
Total Consultants	4,540.15	9,583.33	47.38%
Cont. Ed./Training			
Board Members	0.00	416.67	0.0%
Office Personnel	0.00	625.00	0.0%
Operations Personnel	0.00	1,041.67	0.0%
Total Cont. Ed./Training	0.00	2,083.34	0.0%
Contractors			
Wastewater Contractors	8,352.43	3,333.33	250.57%
Water Contractors	0.00	3,333.33	0.0%
Total Contractors	8,352.43	6,666.66	125.29%
Debt Service Interest	0.00	17,547.42	0.0%
Depreciation	17,477.00	16,666.67	104.86%
Director Expenses			
Car Rental	0.00	83.33	0.0%
Conference Fees	0.00	416.67	0.0%
Fees of Office	1,050.00	3,000.00	35.0%
Hotels	0.00	583.33	0.0%
Membership Fees & Dues	1,837.50	125.00	1,470.0%
Mileage Reimbursements	0.00	166.67	0.0%
Per Diem	0.00	166.67	0.0%
Surety Bonds	0.00	125.00	0.0%
Taxi Service	0.00	41.67	0.0%
Total Director Expenses	2,887.50	4,708.34	61.33%

	Feb 23	Budget	% of Budget
Employee Expense			
Car Rental	0.00	83.33	0.0%
Conference Fees	0.00	416.67	0.0%
Health Insurance	4,112.75	7,083.33	58.06%
Hotels	0.00	583.33	0.0%
Meals	0.00	166.67	0.0%
Membership Fees & Dues	0.00	208.33	0.0%
Mileage Reimbursement	0.00	166.67	0.0%
Per Diem	0.00	333.33	0.0%
Taxi Service	4.00	41.67	9.6%
Uniforms	97.50	1,000.00	9.75%
Total Employee Expense	4,214.25	10,083.33	41.79%
Equipment O&M			
Contractors	5,371.00	1,666.67	322.26%
Inspection & Registration	0.00	166.67	0.0%
Lubricants	0.00	416.67	0.0%
Parts & Supplies	811.97	1,666.67	48.72%
Rent and Lease	4,482.18	416.67	1,075.72%
Equipment O&M - Other	90.26	0.00	100.0%
Total Equipment O&M	10,755.41	4,333.35	248.2%
Fleet			
Contractors	994.64	625.00	159.14%
Fuel	3,217.53	3,333.33	96.53%
Inspection & Registration	22.00	166.67	13.2%
Lubricants	0.00	416.67	0.0%
Parts & Supplies	1,276.32	625.00	204.21%
Rent and Lease	2,209.62	2,083.33	106.06%
Total Fleet	7,720.11	7,250.00	106.48%
Ind Pretreatment Ordinance(IPO)			
3rd party Wasterwater Lab	0.00	416.67	0.0%
Consultants	0.00	250.00	0.0%
Equipment	0.00	1,666.67	0.0%
Equipment O&M	0.00	83.33	0.0%
Total Ind Pretreatment Ordinance(IPO)	0.00	2,416.67	0.0%
Laboratory Fees			
3rd Party Water Lab Analysis	0.00	625.00	0.0%
3rd Party WW Lab Analysis	0.00	625.00	0.0%
Wastewater Lab Equip	140.59	1,041.67	13.5%
Water Lab Equip	0.00	1,041.67	0.0%
Total Laboratory Fees	140.59	3,333.34	4.22%
Legal Fees	1,975.00	20,833.33	9.48%
Liability & Property Insurance	1,861.00	2,250.00	82.71%

Office Supplies Interval Interval Consumables 178.69 83.33 214.44% Janitorial Supplies 173.24 166.67 103.94% Office Supplies 359.97 1,250.00 28.8% Postage 828.00 500.00 166.5% Printing Supplies 416.32 22.000 85.07% Payroll Expenses 2,382.02 2,800.00 85.07% Admin Payroll Expense 8,947.91 12,916.67 68.27% Operator Water Expense 8,907.71 12,916.67 68.96% Payroll Taxes 2,316.00 4,000.00 57.9% Operator Water Expense 8,907.71 12,916.67 68.96% Payroll Taxes 2,316.00 4,000.00 57.9% Retirement 4,775.23 5.833.33 81.86% Temporary Labor 1,309.35 3,000.00 43.65% Total Payroll Expenses 39.054.26 60.750.00 64.29% Safety Expense 115.80 2,500.00 4.63% Sanit		Feb 23	Budget	% of Budget
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Printing Supplies 416.32 250.00 166.53% Rent and Lease 425.80 550.00 77.42% Total Office Supplies 2,382.02 2,800.00 85.07% Payroll Expenses 2,382.02 2,800.00 85.07% Admin Payroll Expense 3,947.91 12.916.67 69.27% Operator Wate Expense 8,947.91 12.916.67 68.96% Payroll Taxes 2,316.00 40.00.00 57.9% Retirement 4,775.23 5.833.33 81.86% Temporary Labor 1,309.35 3,000.00 43.65% Total Payroll Expense 39,054.26 60.750.00 64.29% Safety Expense 15.80 25.00.00 44.63% Safety Expense 15.80 2,500.00 4.63% Sainitation Expense 15.80 2,500.00 4.63% Suidge Disposal Charge 1,354.30 1,083.33 125.01% Total Sanitation Expense 24,126.69 21,083.33 114.44% Security Expenses 360.00 2,083.33			,	
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Operator WW Expense 8,907.71 12,916.67 68.96% Payroll Taxes 2,316.00 4,000.00 57.9% Retirement 4,775.23 5,833.33 81.86% Temporary Labor 1,309.35 3,000.00 43.65% Total Payroll Expenses 39,054.26 60,750.00 64.29% Safety Expense 115.80 833.33 13.9% Training 0.00 416.67 0.0% Total Safety Expense 115.80 2,500.00 4.63% Sanitation Expense 115.80 2,500.00 4.63% Sudge Disposal Charge 1,354.30 1,083.33 125.01% Total Sanitation Expense 24,126.69 21,083.33 114.44% Security Expenses 360.00 2,083.33 17.28% TCEQ Fees 9,401.30 1,666.67 17.08% Tools & Materials 7,115.22 7,500.00 95.4% Small Tools 197.86 833.33 23.74% Maintenance/Materials 7,701.35 9,166.66 84.02% <td></td> <td></td> <td></td> <td>69.27%</td>				69.27%
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Equipment 0.00 1,250.00 0.0% PPE 115.80 833.33 13.9% Training 0.00 416.67 0.0% Total Safety Expense 115.80 2,500.00 4.63% Sanitation Expense 115.80 2,500.00 4.63% Sanitation Expense 115.80 2,000.00 113.86% Sludge Disposal Charge 1,354.30 1,083.33 125.01% Total Sanitation Expense 24,126.69 21,083.33 114.44% Security Expenses 360.00 2,083.33 17.28% TCEQ Fees 9,401.30 1,666.67 564.08% Telephone 284.67 1,666.67 17.08% Tools & Materials 7,155.22 7,500.00 95.4% Small Tools 197.86 833.33 23.74% Total Tools & Materials 7,701.35 9,166.66 84.02% Utilities 12,734.27 15,416.67 82.6% Total Expense 180,819.97 240,701.62 75.12%	Total Payroll Expenses	39,054.26	60,750.00	64.29%
PPE 115.80 833.33 13.9% Training 0.00 416.67 0.0% Total Safety Expense 115.80 2,500.00 4.63% Sanitation Expense 115.80 2,500.00 4.63% Sudge Disposal Charge 1,354.30 1,083.33 125.01% Total Sanitation Expense 24,126.69 21,083.33 114.44% Security Expenses 360.00 2,083.33 17.28% TCEQ Fees 9,401.30 1,666.67 564.08% Telephone 284.67 1,666.67 17.08% Tools & Materials 7,155.22 7,500.00 95.4% Small Tools 197.86 833.33 23.74% Total Tools & Materials 7,701.35 9,166.66 84.02% Utilities 12,734.27 15,416.67 82.6% Total Expense 180,819.97 240,701.62 75.12%	Safety Expense			
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Total Safety Expense 115.80 2,500.00 4.63% Sanitation Expense 22,772.39 20,000.00 113.86% Sludge Disposal Charge 1,354.30 1,083.33 125.01% Total Sanitation Expense 24,126.69 21,083.33 114.44% Security Expenses 360.00 2,083.33 17.28% TCEQ Fees 9,401.30 1,666.67 564.08% Telephone 284.67 1,666.67 17.08% Tools & Materials 348.27 833.33 41.79% Repairs & Maintenance/Materials 7,155.22 7,500.00 95.4% Small Tools 197.86 833.33 23.74% Total Tools & Materials 7,701.35 9,166.66 84.02% Utilities 12,734.27 15,416.67 82.6% Total Expense 180,819.97 240,701.62 75.12%	PPE	115.80	833.33	13.9%
Sanitation Expense Piney Woods Sanitation 22,772.39 20,000.00 113.86% Sludge Disposal Charge 1,354.30 1,083.33 125.01% Total Sanitation Expense 24,126.69 21,083.33 114.44% Security Expenses 360.00 2,083.33 17.28% TCEQ Fees 9,401.30 1,666.67 564.08% Telephone 284.67 1,666.67 17.08% Tools & Materials 7 833.33 41.79% Repairs & Maintenance/Materials 7,155.22 7,500.00 95.4% Small Tools 197.86 833.33 23.74% Total Tools & Materials 7,701.35 9,166.66 84.02% Utilities 12,734.27 15,416.67 82.6% Total Expense 180,819.97 240,701.62 75.12%	Training	0.00	416.67	0.0%
Piney Woods Sanitation 22,772.39 20,000.00 113.86% Sludge Disposal Charge 1,354.30 1,083.33 125.01% Total Sanitation Expense 24,126.69 21,083.33 114.44% Security Expenses 360.00 2,083.33 17.28% TCEQ Fees 9,401.30 1,666.67 564.08% Telephone 284.67 1,666.67 17.08% Tools & Materials 7 27.55.22 7,500.00 95.4% Small Tools 197.86 833.33 23.74% Total Tools & Materials 7,701.35 9,166.66 84.02% Utilities 12,734.27 15,416.67 82.6% Total Expense 180,819.97 240,701.62 75.12%	Total Safety Expense	115.80	2,500.00	4.63%
Sludge Disposal Charge 1,354.30 1,083.33 125.01% Total Sanitation Expense 24,126.69 21,083.33 114.44% Security Expenses 360.00 2,083.33 17.28% TCEQ Fees 9,401.30 1,666.67 564.08% Telephone 284.67 1,666.67 17.08% Tools & Materials 7 750.00 95.4% Small Tools 197.86 833.33 23.74% Total Tools & Materials 7,701.35 9,166.66 84.02% Utilities 12,734.27 15,416.67 82.6% Total Expense 180,819.97 240,701.62 75.12%	Sanitation Expense			
Total Sanitation Expense 24,126.69 21,083.33 114.44% Security Expenses 360.00 2,083.33 17.28% TCEQ Fees 9,401.30 1,666.67 564.08% Telephone 284.67 1,666.67 17.08% Tools & Materials 7,155.22 7,500.00 95.4% Small Tools 197.86 833.33 23.74% Total Tools & Materials 7,701.35 9,166.66 84.02% Utilities 12,734.27 15,416.67 82.6% Total Expense 180,819.97 240,701.62 75.12%	Piney Woods Sanitation	22,772.39	20,000.00	113.86%
Security Expenses 360.00 2,083.33 17.28% TCEQ Fees 9,401.30 1,666.67 564.08% Telephone 284.67 1,666.67 17.08% Tools & Materials 284.67 1,666.67 17.08% Consumables 348.27 833.33 41.79% Repairs & Maintenance/Materials 7,155.22 7,500.00 95.4% Small Tools 197.86 833.33 23.74% Total Tools & Materials 7,701.35 9,166.66 84.02% Utilities 12,734.27 15,416.67 82.6% Total Expense 180,819.97 240,701.62 75.12%	Sludge Disposal Charge	1,354.30	1,083.33	125.01%
TCEQ Fees 9,401.30 1,666.67 564.08% Telephone 284.67 1,666.67 17.08% Tools & Materials 348.27 833.33 41.79% Repairs & Maintenance/Materials 7,155.22 7,500.00 95.4% Small Tools 197.86 833.33 23.74% Total Tools & Materials 7,701.35 9,166.66 84.02% Utilities 12,734.27 15,416.67 82.6% Total Expense 180,819.97 240,701.62 75.12%	Total Sanitation Expense	24,126.69	21,083.33	114.44%
Telephone 284.67 1,666.67 17.08% Tools & Materials 348.27 833.33 41.79% Consumables 348.27 7,500.00 95.4% Small Tools 197.86 833.33 23.74% Total Tools & Materials 7,701.35 9,166.66 84.02% Utilities 12,734.27 15,416.67 82.6% Total Expense 180,819.97 240,701.62 75.12%	Security Expenses	360.00	2,083.33	17.28%
Tools & Materials 348.27 833.33 41.79% Consumables 348.27 833.33 41.79% Repairs & Maintenance/Materials 7,155.22 7,500.00 95.4% Small Tools 197.86 833.33 23.74% Total Tools & Materials 7,701.35 9,166.66 84.02% Utilities 12,734.27 15,416.67 82.6% Total Expense 180,819.97 240,701.62 75.12%	TCEQ Fees	9,401.30	1,666.67	564.08%
Consumables 348.27 833.33 41.79% Repairs & Maintenance/Materials 7,155.22 7,500.00 95.4% Small Tools 197.86 833.33 23.74% Total Tools & Materials 7,701.35 9,166.66 84.02% Utilities 12,734.27 15,416.67 82.6% Total Expense 180,819.97 240,701.62 75.12%	Telephone	284.67	1,666.67	17.08%
Repairs & Maintenance/Materials 7,155.22 7,500.00 95.4% Small Tools 197.86 833.33 23.74% Total Tools & Materials 7,701.35 9,166.66 84.02% Utilities 12,734.27 15,416.67 82.6% Total Expense 180,819.97 240,701.62 75.12%	Tools & Materials			
Small Tools 197.86 833.33 23.74% Total Tools & Materials 7,701.35 9,166.66 84.02% Utilities 12,734.27 15,416.67 82.6% Total Expense 180,819.97 240,701.62 75.12%	Consumables	348.27	833.33	41.79%
Total Tools & Materials 7,701.35 9,166.66 84.02% Utilities 12,734.27 15,416.67 82.6% Total Expense 180,819.97 240,701.62 75.12%	Repairs & Maintenance/Materials	7,155.22	7,500.00	95.4%
Utilities 12,734.27 15,416.67 82.6% Total Expense 180,819.97 240,701.62 75.12%	Small Tools	197.86	833.33	23.74%
Total Expense 180,819.97 240,701.62 75.12%	Total Tools & Materials	7,701.35	9,166.66	84.02%
	Utilities	12,734.27	15,416.67	82.6%
Net Ordinary Income (44,119.70) 15,398.38 (286.52%)	Total Expense	180,819.97	240,701.62	75.12%
	Net Ordinary Income	(44,119.70)	15,398.38	(286.52%)

	Feb 23	Budget	% of Budget
Other Income/Expense			
Other Income			
Gain/Loss on Sale of Asset	0.00	0.00	0.0%
Total Other Income	0.00	0.00	0.0%
Other Expense			
BOA Bank Fee	1,966.00	0.00	100.0%
Bond issue Costs	82,920.00	0.00	100.0%
TWDB Origination Fee	29,333.00	0.00	100.0%
Wilmington Trust Agent Fee	2,200.00	0.00	100.0%
Total Other Expense	116,419.00	0.00	100.0%
Net Other Income	(116,419.00)	0.00	100.0%
let Income	(160,538.70)	15,398.38	(1,042.57%)

Ordinany Income/Expanse	Mar 23	Budget	% of Budget
Ordinary Income/Expense			
C.O.R.E. Charges			
Capital Improvement	12,239.99	16,666.67	73.44%
Emergency	6,120.00	8,333.33	73.44%
Operating Reserve	7,344.00	10,000.00	73.44%
Rate Stabilization	6,120.00	8,333.33	73.44%
Total C.O.R.E. Charges	31,823.99	43,333.33	73.44%
Miscellaneous Income	,		
Fees	1,027.89	625.00	164.46%
Investments/Interest Income	146.13	83.33	175.36%
Invoiced Income	0.00	416.67	0.0%
Permit Violations	0.00	1,500.00	0.0%
Property Sale	0.00	833.33	0.0%
Scrap Income	0.00	83.33	0.0%
Total Miscellaneous Income	1,174.02	3,541.66	33.15%
Property Taxes Revenue	1,174.02	0,041.00	00.1070
Property Taxes Revenue I & S	0.00	37,141.67	0.0%
Property Taxes Revenue O & M	0.00	6,666.67	0.0%
Total Property Taxes Revenue	0.00	43,808.34	0.0%
Sanitation Revenue	22,640.98	25,833.33	87.64%
Sewer Revenue	51,800.14	66,666.67	77.7%
Water Revenue	54,385.47	72,916.67	74.59%
Total Income	161,824.60	256,100.00	63.19%
Gross Profit	161,824.60	256,100.00	63.19%
Expense	101,024.00	230,100.00	03.1976
Accounting			
Accounting - GMP	0.00	1,666.67	0.0%
Auditing Fees	0.00	2,916.67	0.0%
Total Accounting	0.00	4,583.34	0.0%
Admin Fee	0.00	4,365.34	0.078
Administrative Fee	30.00	41.67	71.99%
		750.00	0.0%
Appraisal District & Tax Fees Bank Charges	0.00 15.00	375.00	4.0%
Bond Agent Fee	0.00	104.17	4.0 <i>%</i>
Late & Interest Charges	0.00	41.67	0.0%
Property Tax Reimbursement	121,561.60	0.00	100.0%
Total Admin Fee			9,265.19%
Advertising & Public Notices	121,606.60	1,312.51	9,205.1976
Customer Communications	0.00	166 67	0.0%
Legal Notices	0.00	166.67 333.33	0.0%
Marketing Materials	0.00	333.33	0.0%
Total Advertising & Public Notices	0.00	833.33	0.0%
Building O&M	0.00	000.00	0.0%
Contractors Parts & Materials	0.00 0.00	833.33	0.0% 0.0%
		166.67	
Total Building O&M	0.00	1,000.00	0.0%
Chemicals			0.00/
Miscellaneous	0.00	208.33	0.0%
Wastewater Treatment	0.00	1,666.67	0.0%
Water Production	0.00	1,208.33	0.0%
Total Chemicals	0.00	3,083.33	0.0%

	Mar 23	Budget	% of Budget
Computers			
Hardware	0.00	1,916.67	0.0%
Internet Expense	395.44	333.33	118.63%
IT Support	999.00	1,500.00	66.6%
Software	1,365.98	1,250.00	109.28%
Total Computers	2,760.42	5,000.00	55.21%
Consultants			
Wastewater Consultants	0.00	3,750.00	0.0%
Wastewater Engineering	0.00	3,750.00	0.0%
Water Consultants	0.00	833.33	0.0%
Water Engineering	0.00	1,250.00	0.0%
Total Consultants	0.00	9,583.33	0.0%
Cont. Ed./Training			
Board Members	0.00	416.67	0.0%
Office Personnel	1,531.00	625.00	244.96%
Operations Personnel	0.00	1,041.67	0.0%
Total Cont. Ed./Training	1,531.00	2,083.34	73.49%
Contractors			
Wastewater Contractors	0.00	3,333.33	0.0%
Water Contractors	0.00	3,333.33	0.0%
Total Contractors	0.00	6,666.66	0.0%
Debt Service Interest	0.00	17,547.42	0.0%
Depreciation	17,477.00	16,666.67	104.86%
Director Expenses			
Car Rental	0.00	83.33	0.0%
Conference Fees	0.00	416.67	0.0%
Fees of Office	0.00	3,000.00	0.0%
Hotels	0.00	583.33	0.0%
Membership Fees & Dues	0.00	125.00	0.0%
Mileage Reimbursements	0.00	166.67	0.0%
Per Diem	160.00	166.67	96.0%
Surety Bonds	0.00	125.00	0.0%
Taxi Service	0.00	41.67	0.0%
Total Director Expenses	160.00	4,708.34	3.4%

	Mar 23	Budget	% of Budget
Employee Expense			
Car Rental	0.00	83.33	0.0%
Conference Fees	0.00	416.67	0.0%
Health Insurance	4,050.94	7,083.33	57.19%
Hotels	274.96	583.33	47.14%
Meals	147.79	166.67	88.67%
Membership Fees & Dues	488.93	208.33	234.69%
Mileage Reimbursement	0.00	166.67	0.0%
Per Diem	224.00	333.33	67.2%
Taxi Service	0.00	41.67	0.0%
Uniforms	0.00	1,000.00	0.0%
Total Employee Expense	5,186.62	10,083.33	51.44%
Equipment O&M	-,	-,	
Contractors	0.00	1,666.67	0.0%
Inspection & Registration	0.00	166.67	0.0%
Lubricants	0.00	416.67	0.0%
Parts & Supplies	0.00	1,666.67	0.0%
Rent and Lease	0.00	416.67	0.0%
Equipment O&M - Other	0.00	0.00	0.0%
Total Equipment O&M	0.00	4,333.35	0.0%
Fleet			
Contractors	0.00	625.00	0.0%
Fuel	0.00	3,333.33	0.0%
Inspection & Registration	0.00	166.67	0.0%
Lubricants	0.00	416.67	0.0%
Parts & Supplies	0.00	625.00	0.0%
Rent and Lease	2,358.00	2,083.33	113.18%
Total Fleet	2,358.00	7,250.00	32.52%
Ind Pretreatment Ordinance(IPO)			
3rd party Wasterwater Lab	0.00	416.67	0.0%
Consultants	0.00	250.00	0.0%
Equipment	0.00	1,666.67	0.0%
Equipment O&M	0.00	83.33	0.0%
Total Ind Pretreatment Ordinance(IPO)	0.00	2,416.67	0.0%
Laboratory Fees			
3rd Party Water Lab Analysis	0.00	625.00	0.0%
3rd Party WW Lab Analysis	0.00	625.00	0.0%
Wastewater Lab Equip	0.00	1,041.67	0.0%
Water Lab Equip	0.00	1,041.67	0.0%
Total Laboratory Fees	0.00	3,333.34	0.0%
Legal Fees	0.00	20,833.33	0.0%
Liability & Property Insurance	0.00	2,250.00	0.0%

	Mar 23	Budget	% of Budget
Office Supplies			
Consumables	69.10	83.33	82.92%
Janitorial Supplies	0.00	166.67	0.0%
Office Supplies	0.00	1,250.00	0.0%
Postage	0.00	500.00	0.0%
Printing Supplies	0.00	250.00	0.0%
Rent and Lease	148.00	550.00	26.91%
Total Office Supplies	217.10	2,800.00	7.75%
Payroll Expenses			
Admin Payroll Expense	15,163.29	22,083.33	68.66%
Operator Water Expense	11,229.72	12,916.67	86.94%
Operator WW Expense	10,694.65	12,916.67	82.8%
Payroll Taxes	2,778.32	4,000.00	69.46%
Retirement	5,454.29	5,833.33	93.5%
Temporary Labor	0.00	3,000.00	0.0%
Total Payroll Expenses	45,320.27	60,750.00	74.6%
Safety Expense			
Equipment	0.00	1,250.00	0.0%
PPE	0.00	833.33	0.0%
Training	0.00	416.67	0.0%
Total Safety Expense	0.00	2,500.00	0.0%
Sanitation Expense			
Piney Woods Sanitation	0.00	20,000.00	0.0%
Sludge Disposal Charge	0.00	1,083.33	0.0%
Total Sanitation Expense	0.00	21,083.33	0.0%
Security Expenses	0.00	2,083.33	0.0%
TCEQ Fees	0.00	1,666.67	0.0%
Telephone	984.80	1,666.67	59.09%
Tools & Materials			
Consumables	0.00	833.33	0.0%
Repairs & Maintenance/Materials	0.00	7,500.00	0.0%
Small Tools	0.00	833.33	0.0%
Total Tools & Materials	0.00	9,166.66	0.0%
Utilities	13,691.68	15,416.67	88.81%
Total Expense	211,293.49	240,701.62	87.78%
Net Ordinary Income	(49,468.89)	15,398.38	(321.26%)

	Mar 23	Budget	% of Budget
Other Income/Expense			
Other Income			
Gain/Loss on Sale of Asset	0.00	0.00	0.0%
Total Other Income	0.00	0.00	0.0%
Other Expense			
BOA Bank Fee	0.00	0.00	0.0%
Bond issue Costs	0.00	0.00	0.0%
TWDB Origination Fee	0.00	0.00	0.0%
Wilmington Trust Agent Fee	0.00	0.00	0.0%
Total Other Expense	0.00	0.00	0.0%
Net Other Income	0.00	0.00	0.0%
Net Income	(49,468.89)	15,398.38	(321.26%)

	Apr 23	Budget	% of Budget
Ordinary Income/Expense			
Income			
C.O.R.E. Charges	22 571 02	16 666 67	125 420/
Capital Improvement	22,571.02	16,666.67	135.43%
Emergency	11,285.51	8,333.33	135.43%
Operating Reserve	13,542.61	10,000.00	135.43%
Rate Stabilization	11,285.51	8,333.33	135.43%
Total C.O.R.E. Charges	58,684.65	43,333.33	135.43%
Miscellaneous Income	040.00	005.00	101 10/
Fees	819.38	625.00	131.1%
Investments/Interest Income	158.82	83.33	190.59%
Invoiced Income	0.00	416.67	0.0%
Permit Violations	0.00	1,500.00	0.0%
Property Sale	0.00	833.33	0.0%
Scrap Income	0.00	83.33	0.0%
Total Miscellaneous Income	978.20	3,541.66	27.62%
Property Taxes Revenue			
Property Taxes Revenue I & S	0.00	37,141.67	0.0%
Property Taxes Revenue O & M	0.00	6,666.67	0.0%
Total Property Taxes Revenue	0.00	43,808.34	0.0%
Sanitation Revenue	39,420.81	25,833.33	152.6%
Sewer Revenue	69,488.68	66,666.67	104.23%
Water Revenue	93,733.48	72,916.67	128.55%
Total Income	262,305.82	256,100.00	102.42%
Gross Profit	262,305.82	256,100.00	102.42%
Expense			
Accounting			
Accounting - GMP	10,500.00	1,666.67	630.0%
Auditing Fees	20,397.02	2,916.67	699.33%
Total Accounting	30,897.02	4,583.34	674.12%
Admin Fee			
Administrative Fee	279.00	41.67	669.55%
Appraisal District & Tax Fees	0.00	750.00	0.0%
Bank Charges	45.00	375.00	12.0%
Bond Agent Fee	0.00	104.17	0.0%
Late & Interest Charges	0.00	41.67	0.0%
Property Tax Reimbursement	0.00	0.00	0.0%
Total Admin Fee	324.00	1,312.51	24.69%
Advertising & Public Notices			
Customer Communications	0.00	166.67	0.0%
Legal Notices	835.50	333.33	250.65%
Marketing Materials	0.00	333.33	0.0%
Total Advertising & Public Notices	835.50	833.33	100.26%
Building O&M			
Contractors	87.00	833.33	10.44%
Parts & Materials	0.00	166.67	0.0%
Total Building O&M	87.00	1,000.00	8.7%
Chemicals			
Miscellaneous	0.00	208.33	0.0%
Wastewater Treatment	6,500.26	1,666.67	390.02%
Water Production	7,647.55	1,208.33	632.9%
Total Chemicals	14,147.81	3,083.33	458.85%
	, 171.01	3,300.00	

	Apr 23	Budget	% of Budget
Computers			
Hardware	0.00	1,916.67	0.0%
Internet Expense	395.44	333.33	118.63%
IT Support	120.00	1,500.00	8.0%
Software	3,698.82	1,250.00	295.91%
Total Computers	4,214.26	5,000.00	84.29%
Consultants			
Wastewater Consultants	575.76	3,750.00	15.35%
Wastewater Engineering	0.00	3,750.00	0.0%
Water Consultants	2,995.44	833.33	359.45%
Water Engineering	0.00	1,250.00	0.0%
Total Consultants	3,571.20	9,583.33	37.27%
Cont. Ed./Training			
Board Members	0.00	416.67	0.0%
Office Personnel	34.18	625.00	5.47%
Operations Personnel	960.50	1,041.67	92.21%
Total Cont. Ed./Training	994.68	2,083.34	47.74%
Contractors			
Wastewater Contractors	2,200.00	3,333.33	66.0%
Water Contractors	4,400.00	3,333.33	132.0%
Total Contractors	6,600.00	6,666.66	99.0%
Debt Service Interest	0.00	17,547.42	0.0%
Depreciation	17,477.00	16,666.67	104.86%
Director Expenses			
Car Rental	0.00	83.33	0.0%
Conference Fees	0.00	416.67	0.0%
Fees of Office	600.00	3,000.00	20.0%
Hotels	0.00	583.33	0.0%
Membership Fees & Dues	0.00	125.00	0.0%
Mileage Reimbursements	463.74	166.67	278.24%
Per Diem	160.00	166.67	96.0%
Surety Bonds	0.00	125.00	0.0%
Taxi Service	0.00	41.67	0.0%
Total Director Expenses	1,223.74	4,708.34	25.99%

	Apr 23	Budget	% of Budget
Employee Expense			
Car Rental	0.00	83.33	0.0%
Conference Fees	0.00	416.67	0.0%
Health Insurance	4.195.36	7.083.33	59.23%
Hotels	2.936.75	583.33	503.45%
Meals	101.37	166.67	60.82%
Membership Fees & Dues	0.00	208.33	0.0%
Mileage Reimbursement	0.00	166.67	0.0%
Per Diem	0.00	333.33	0.0%
Taxi Service	38.09	41.67	91.41%
Uniforms	663.14	1,000.00	66.31%
Total Employee Expense	7,934.71	10,083.33	78.69%
Equipment O&M	.,	,	
Contractors	13,757.04	1,666.67	825.42%
Inspection & Registration	0.00	166.67	0.0%
Lubricants	0.00	416.67	0.0%
Parts & Supplies	1,272.68	1,666.67	76.36%
Rent and Lease	16,958.63	416.67	4,070.04%
Equipment O&M - Other	0.00	0.00	0.0%
Total Equipment O&M	31,988.35	4,333.35	738.19%
Fleet	,	.,	
Contractors	0.00	625.00	0.0%
Fuel	3,353.35	3,333.33	100.6%
Inspection & Registration	40.00	166.67	24.0%
Lubricants	0.00	416.67	0.0%
Parts & Supplies	502.14	625.00	80.34%
Rent and Lease	2,361.75	2,083.33	113.36%
Total Fleet	6,257.24	7,250.00	86.31%
Ind Pretreatment Ordinance(IPO)			
3rd party Wasterwater Lab	0.00	416.67	0.0%
Consultants	0.00	250.00	0.0%
Equipment	0.00	1,666.67	0.0%
Equipment O&M	0.00	83.33	0.0%
Total Ind Pretreatment Ordinance(IPO)	0.00	2,416.67	0.0%
Laboratory Fees			
3rd Party Water Lab Analysis	96.00	625.00	15.36%
3rd Party WW Lab Analysis	4,490.00	625.00	718.4%
Wastewater Lab Equip	0.00	1,041.67	0.0%
Water Lab Equip	259.25	1,041.67	24.89%
Total Laboratory Fees	4,845.25	3,333.34	145.36%
Legal Fees	4,695.15	20,833.33	22.54%
-			

Office Supplies 719.78 83.33 863.77 Janitorial Supplies 554.92 166.67 332.95 Office Supplies 1,272.01 1,250.00 101.76 Postage 148.00 500.00 28.6 Printing Supplies 0.00 250.00 0.00 Rent and Lease 148.00 550.00 26.91 Total Office Supplies 2,842.71 2,800.00 101.53 Payroll Expenses 9,412.30 12,916.67 72.87 Operator Water Expense 9,412.30 12,916.67 76.87 Payroll Taxes 2,146.26 4,000.00 53.66 Retirement 4,192.15 5,833.33 71.87 Temporary Labor 12,178.20 3,000.00 405.94 Total Payroll Expenses 47,274.55 60,750.00 77.82 Safety Expense 1,050.31 2,500.00 42.01 Sanitation Expense 1,050.31 2,500.00 42.01 Sanitation Expense 1,050.31 2,500.00 42.01				
Consumables 719.78 83.33 663.77 Janitorial Supplies 554.92 166.67 332.95 Office Supplies 1,272.01 1,250.00 101.76 Postage 148.00 500.00 26.6 Printing Supplies 0.00 250.00 0.00 Rent and Lease 148.00 550.00 26.91 Total Office Supplies 2,842.71 2,800.00 101.53 Payroll Expenses 0.579.13 22,063.33 47.91 Operator Water Expense 9,412.30 12,916.67 72.87 Operator WW Expense 8,766.51 12,916.67 77.82 Payroll Taxes 2,146.26 4,000.00 63.66 Retirement 4,192.15 5,833.33 71.87 Total Payroll Expenses 47.274.55 60.750.00 77.82 Safety Expense 1,021.00 26.88 PPE 714.32 833.33 85.72 Tatal Safety Expense 1,020.00 416.67 0.00 42.01 Sanitation Expense 1,021.08		Apr 23	Budget	% of Budget
Janitorial Supplies 554.92 166.67 332.95 Office Supplies 1,272.01 1,250.00 101.76 Postage 148.00 500.00 29.66 Printing Supplies 0.00 250.00 0.00 Rent and Lease 148.00 550.00 26.91 Total Office Supplies 2,842.71 2,800.00 101.53 Payroll Expenses 3.40min Payroll Expense 9,412.30 12,916.67 72.87 Operator Water Expense 9,412.30 12,916.67 72.87 0perator Water Expense 8,766.51 12,916.67 67.87 Payroll Taxes 2,146.26 4,000.00 53.66 Retirement 4,192.15 5,833.33 71.87 Temporary Labor 12,178.20 3000.00 405.94 10.679.00 7.82 Safety Expense 1,050.31 2,500.00 77.82 50.750.00 77.82 Safety Expense 1,050.31 2,500.00 42.01 5.91.57 71.03.33 168.44 Security Expense 1,050.31 2,500.00 <td>Office Supplies</td> <td></td> <td></td> <td></td>	Office Supplies			
Office Supplies 1,272.01 1,250.00 101.76 Postage 148.00 500.00 28.6 Printing Supplies 0.00 250.00 0.00 Rent and Lease 148.00 550.00 26.91 Total Office Supplies 2,842.71 2,800.00 101.53 Payroll Expenses 10,579.13 22,083.33 47.91 Operator Water Expense 9,412.30 12,916.67 72.87 Operator WW Expense 8,766.51 12,916.67 67.87 Payroll Taxes 2,146.26 4,000.00 53.66 Retirement 4,192.15 5,833.33 71.87 Temporary Labor 12,178.20 3,000.00 405.94 Total Payroll Expense 47,274.55 60,750.00 77.82 Safety Expense 1,050.31 2,500.00 42.01 Saintation Expense 1,050.31 2,500.00 42.01 Saintation Expense 1,050.31 2,500.00 42.01 Saintation Expense 335.91.89 20,000.00 169.46 <td>Consumables</td> <td>719.78</td> <td>83.33</td> <td>863.77%</td>	Consumables	719.78	83.33	863.77%
Postage 148.00 500.00 226.6 Printing Supplies 0.00 250.00 0.00 Rent and Lease 148.00 550.00 26.84 Total Office Supplies 2,842.71 2,800.00 101.53 Payroll Expenses 2,042.71 2,800.00 101.53 Admin Payroll Expense 9,412.30 12,916.67 72.87 Operator WW Expense 8,766.51 12,916.67 77.87 Payroll Taxes 2,146.26 4,000.00 53.66 Retirement 4,192.15 5,833.33 71.87 Temporary Labor 12,178.20 3,000.00 405.94 Total Payroll Expenses 47,274.55 60,750.00 77.82 Safety Expense 1,050.31 2,500.00 26.88 PPE 714.32 833.33 85.72 Training 0.00 416.67 0.00 Total Safety Expense 1,050.31 2,500.00 42.01 Sanitation Expense 335.91.89 20,000.00 169.46	Janitorial Supplies	554.92	166.67	332.95%
Printing Supplies 0.00 250.00 0.00 Rent and Lease 148.00 550.00 26.91 Total Office Supplies 2,842.71 2,800.00 101.53 Payroll Expenses 448.00 550.00 26.91 Admin Payroll Expense 9,412.30 12,916.67 72.87 Operator Water Expense 9,412.30 12,916.67 76.87 Payroll Taxes 2,146.26 4,000.00 53.66 Retirement 4,192.15 58.33.3 71.87 Temporary Labor 12,178.20 3,000.00 405.94 Total Payroll Expenses 47.274.55 60.750.00 77.82 Safety Expense 1,050.31 2,500.00 42.01 Safety Expense 1,050.31 2,500.00 42.01 Sanitation Expense 1,050.31 2,500.00 42.01 Sanitation Expense 3,391.89 20,000.00 169.46 Sludge Disposal Charge 1,621.68 1,083.33 149.69 Total Sanitation Expense 3,331.71 2,083.	Office Supplies	1,272.01	1,250.00	101.76%
Rent and Lease 148.00 550.00 26.91 Total Office Supplies 2,842.71 2,800.00 101.53 Payroll Expenses 10,579.13 22,083.33 47.91 Operator Water Expense 9,412.30 12,916.67 72.87 Operator WW Expense 8,766.51 12,916.67 67.87 Payroll Taxes 2,146.26 4,000.00 53.66 Retirement 4,192.15 5,833.33 71.87 Temporary Labor 12,178.20 3,000.00 405.94 Total Payroll Expenses 47,274.55 60,750.00 77.82 Safety Expense 2 12,178.20 3,000.00 405.94 Total Payroll Expenses 47,274.55 60,750.00 77.82 Safety Expense 1,050.31 2,500.00 42.01 Safety Expense 1,050.31 2,500.00 42.01 Sanitation Expense 1,050.31 2,500.00 42.01 Sanitation Expense 33,591.89 20,000.00 169.46 Sludge Disposal Charge 1,521.86	Postage	148.00	500.00	29.6%
Total Office Supplies 2,842.71 2,800.00 101.53 Payroll Expenses 10,579.13 22,083.33 47.91 Operator Water Expense 9,412.30 12,916.67 72.87 Operator WW Expense 8,766.51 12,916.67 67.87 Payroll Taxes 2,146.26 4,000.00 53.66 Retirement 4,192.15 5,833.33 71.87 Temporary Labor 12,178.20 3,000.00 405.94 Total Payroll Expenses 47,274.55 60,750.00 77.82 Safety Expense 2 146.67 0.00 Equipment 335.99 1,250.00 26.88 PPE 714.32 833.33 85.72 Training 0.00 416.67 0.00 Total Safety Expense 1,050.31 2,500.00 42.01 Sanitation Expense 35,513.57 21,083.33 168.44 Security Expenses 3,331.71 2,083.33 168.44 Security Expenses 3,00.00 1,666.67 0.00 <td< td=""><td>Printing Supplies</td><td>0.00</td><td>250.00</td><td>0.0%</td></td<>	Printing Supplies	0.00	250.00	0.0%
Payroll Expenses 10,579,13 22,083,33 47.91 Operator Water Expense 9,412,30 12,916,67 72.87 Operator WW Expense 8,766,51 12,916,67 72.87 Payroll Taxes 2,146,26 4,000.00 53.66 Retirement 4,192.15 5,833.33 71.87 Temporary Labor 12,178.20 3,000.00 405.94 Total Payroll Expenses 47,274.55 60,750.00 77.82 Safety Expense 2 14.667 0.00 26.88 PPE 714.32 833.33 85.72 70.00 Total Safety Expense 1,050.31 2,500.00 42.01 Sanitation Expense 1,050.31 2,500.00 42.01 Sanitation Expense 35,513.57 21,083.33 149.69 Total Safety Expenses 3,31.71 2,083.33 159.92 Total Sanitation Expense 3,513.57 21,083.33 159.92 Total Sanitation Expense 3,31.71 2,083.33 159.92 TCEQ Fees 0.00	Rent and Lease	148.00	550.00	26.91%
Admin Payroll Expense 10,579,13 22,083,33 47,91 Operator Water Expense 9,412,30 12,916,67 72.87 Operator WW Expense 8,766,51 12,916,67 67.87 Payroll Taxes 2,146,26 4,000,00 53.66 Retirement 4,192,15 5,833,33 71.87 Temporary Labor 12,178,20 3,000,00 405.94 Total Payroll Expenses 47,274.55 60,750,00 77.82 Safety Expense 2 146,67 0,00 Total Safety Expense 1,050,31 2,500,00 42.01 Sanitation Expense 1,050,31 2,500,00 42.01 Sanitation Expense 1,050,31 2,500,00 42.01 Sanitation Expense 3,391.89 20,000,00 169.46 Sludge Disposal Charge 1,621.68 1,083.33 149.69 Total Sanitation Expense 3,331.71 2,083.33 168.44 Security Expenses 3,331.71 2,083.33 169.92 Total Sanitation Expense 3,331.71 <td< td=""><td>Total Office Supplies</td><td>2,842.71</td><td>2,800.00</td><td>101.53%</td></td<>	Total Office Supplies	2,842.71	2,800.00	101.53%
Operator Water Expense 9,412.30 12,916.67 72.87 Operator WW Expense 8,766.51 12,916.67 67.87 Payroll Taxes 2,146.26 4,000.00 53.66 Retirement 4,192.15 5,833.33 71.87 Temporary Labor 12,178.20 3,000.00 405.94 Total Payroll Expenses 47,274.55 60,750.00 77.82 Safety Expense 2 146.26 4,000.00 405.94 Total Payroll Expenses 47,274.55 60,750.00 77.82 Safety Expense 2 14.32 833.33 85.72 Training 0.00 416.67 0.00 Total Safety Expense 1,050.31 2,500.00 46.88 PPE 714.32 833.33 149.69 Sanitation Expense 1,050.31 2,000.00 169.46 Sludge Disposal Charge 1,621.68 1,083.33 149.69 Total Sanitation Expense 3,331.71 2,083.33 168.44 Security Expenses 3,331.71 2,0	Payroll Expenses			
Operator WW Expense 8,766.51 12,916.67 67.87 Payroll Taxes 2,146.26 4,000.00 53.66 Retirement 4,192.15 5,833.33 71.87 Temporary Labor 12,178.20 3,000.00 405.94 Total Payroll Expenses 47,274.55 60,750.00 77.82 Safety Expense Equipment 335.99 1,250.00 26.88 PPE 714.32 833.33 85.72 Training 0.00 416.67 0.0 Total Safety Expense 1,050.31 2,500.00 42.01 Sanitation Expense 1,050.31 2,500.00 44.04 Sudge Disposal Charge 1,621.68 1,083.33 149.69 Total Sanitation Expense 35,513.57 21,083.33 168.44 Security Expenses 3,331.71 2,083.33 168.44 Security Expenses 3,031.71 2,083.33 168.44 Security Expenses 3,031.71 2,083.33 159.92 TCEQ Fees 0.00 1,666.67 0.00<	Admin Payroll Expense	10,579.13	22,083.33	47.91%
Payroll Taxes 2,146.26 4,000.00 53.66 Retirement 4,192.15 5,833.33 71.87 Temporary Labor 12,178.20 3,000.00 405.94 Total Payroll Expenses 47,274.55 60,750.00 77.82 Safety Expense 1,250.00 26.88 9 Equipment 335.99 1,250.00 26.88 PPE 714.32 833.33 85.72 Training 0.00 416.67 0.0 Total Safety Expense 1,050.31 2,500.00 42.01 Sanitation Expense 1,050.31 2,500.00 42.01 Sanitation Expense 1,050.31 2,500.00 42.01 Sanitation Expense 1,053.1 2,000.00 169.46 Sludge Disposal Charge 1,621.68 1,083.33 149.69 Total Sanitation Expense 3,331.71 2,083.33 168.44 Security Expenses 3,331.71 2,083.33 159.92 TCEQ Fees 0.00 1,666.67 30.05 Tools & M	Operator Water Expense	9,412.30	12,916.67	72.87%
Retirement 4,192.15 5,833.33 71.87 Temporary Labor 12,178.20 3,000.00 405.94 Total Payroll Expenses 47,274.55 60,750.00 77.82 Safety Expense 335.99 1,250.00 26.88 PPE 714.32 833.33 85.72 Training 0.00 416.67 0.0 Total Safety Expense 1,050.31 2,500.00 42.01 Sanitation Expense 1,050.31 2,500.00 446.67 Piney Woods Sanitation 33,891.89 20,000.00 169.46 Sludge Disposal Charge 1,621.68 1,083.33 149.69 Total Sanitation Expense 3,31.71 2,083.33 168.44 Security Expenses 3,31.71 2,083.33 159.92 TCEQ Fees 0.00 1,666.67 0.00 Tools & Materials 1,033.86 833.33 124.06 Repairs & Maintenance/Materials 4,412.72 7,500.00 58.84 Small Tools 0.00 833.33 0.00 <tr< td=""><td>Operator WW Expense</td><td>8,766.51</td><td>12,916.67</td><td>67.87%</td></tr<>	Operator WW Expense	8,766.51	12,916.67	67.87%
Temporary Labor 12,178.20 3,000.00 405.94 Total Payroll Expenses 47,274.55 60,750.00 77.82 Safety Expense 2 60,750.00 77.82 Equipment 335.99 1,250.00 26.88 PPE 714.32 833.33 85.72 Training 0.00 416.67 0.00 Total Safety Expense 1,050.31 2,500.00 42.01 Sanitation Expense 1,050.31 2,500.00 42.01 Sanitation Expense 1,621.68 1,083.33 149.69 Total Safety Expenses 3,31.71 2,083.33 168.44 Security Expenses 3,31.71 2,083.33 159.92 TCEQ Fees 0.00 1,666.67 30.05 Tools & Materials 1,033.86 833.33 124.06 Repairs & Maintenance/Materials 4,412.72 7,500.00 58.84 Small Tools 0.00 833.33 0.00 Total Tools & Materials 5,446.58 9,166.66 59.42 U	Payroll Taxes	2,146.26	4,000.00	53.66%
Total Payroll Expenses 47,274.55 60,750.00 77.82 Safety Expense 335.99 1,250.00 26.88 PPE 714.32 833.33 85.72 Training 0.00 416.67 0.0 Total Safety Expense 1,050.31 2,500.00 42.01 Sanitation Expense 1,050.31 2,500.00 42.01 Sanitation Expense 1,621.68 1,083.33 149.69 Total Sanitation Expense 33,51.89 20,000.00 169.46 Sludge Disposal Charge 1,621.68 1,083.33 149.69 Total Sanitation Expense 3,31.71 2,083.33 168.44 Security Expenses 3,331.71 2,083.33 159.92 TCEQ Fees 0.00 1,666.67 0.00 Tools & Materials 1,033.86 833.33 124.06 Repairs & Maintenance/Materials 4,412.72 7,500.00 58.84 Small Tools 0.00 833.33 0.00 Total Tools & Materials 5,446.58 9,166.66 59.42	Retirement	4,192.15	5,833.33	71.87%
Safety Expense Equipment 335.99 1,250.00 26.88 PPE 714.32 833.33 85.72 Training 0.00 416.67 0.0 Total Safety Expense 1,050.31 2,500.00 42.01 Sanitation Expense 1,050.31 2,500.00 42.01 Sanitation Expense 1,050.31 2,500.00 42.01 Sanitation Expense 1,050.31 2,500.00 169.46 Sludge Disposal Charge 1,621.68 1,083.33 149.69 Total Sanitation Expense 35,513.57 21,083.33 168.44 Security Expenses 3,331.71 2,083.33 159.92 TCEQ Fees 0.00 1,666.67 0.00 Telephone 500.90 1,666.67 30.05 Tools & Materials 4,412.72 7,500.00 58.84 Small Tools 0.00 833.33 0.00 Total Tools & Materials 5,446.58 9,166.66 59.42 Utilities 12,882.26 15,416.67 83.56 </td <td>Temporary Labor</td> <td>12,178.20</td> <td>3,000.00</td> <td>405.94%</td>	Temporary Labor	12,178.20	3,000.00	405.94%
Equipment 335.99 1,250.00 26.88 PPE 714.32 833.33 85.72 Training 0.00 416.67 0.00 Total Safety Expense 1,050.31 2,500.00 42.01 Sanitation Expense 1,050.31 2,500.00 42.01 Sanitation Expense 1,050.31 2,000.00 169.46 Sludge Disposal Charge 1,621.68 1,083.33 149.69 Total Sanitation Expense 35,513.57 21,083.33 168.44 Security Expenses 3,331.71 2,083.33 159.92 TCEQ Fees 0.00 1,666.67 0.00 Telephone 500.90 1,666.67 30.05 Tools & Materials 1,033.86 833.33 124.06 Repairs & Maintenance/Materials 4,412.72 7,500.00 58.84 Small Tools 0.00 833.33 0.00 Total Tools & Materials 5,446.58 9,166.66 59.42 Utilities 12,882.26 15,416.67 83.56	Total Payroll Expenses	47,274.55	60,750.00	77.82%
PPE 714.32 833.33 85.72 Training 0.00 416.67 0.0 Total Safety Expense 1,050.31 2,500.00 42.01 Sanitation Expense 1,050.31 2,500.00 42.01 Sanitation Expense 1,050.31 2,000.00 169.46 Sludge Disposal Charge 1,621.68 1,083.33 149.69 Total Sanitation Expense 35,513.57 21,083.33 168.44 Security Expenses 3,331.71 2,083.33 159.92 TCEQ Fees 0.00 1,666.67 0.00 Tools & Materials 1.033.86 833.33 124.06 Repairs & Maintenance/Materials 4,412.72 7,500.00 58.84 Small Tools 0.00 833.33 0.00 Total Tools & Materials 5,446.58 9,166.66 59.42 Utilities 12,882.26 15,416.67 83.56	Safety Expense			
Training 0.00 416.67 0.0 Total Safety Expense 1,050.31 2,500.00 42.01 Sanitation Expense 1,050.31 2,500.00 42.01 Sanitation Expense 33,891.89 20,000.00 169.46 Sludge Disposal Charge 1,621.68 1,083.33 149.69 Total Sanitation Expense 35,513.57 21,083.33 168.44 Security Expenses 3,331.71 2,083.33 159.92 TCEQ Fees 0.00 1,666.67 0.00 Telephone 500.90 1,666.67 30.05 Tools & Materials 1,033.86 833.33 124.06 Repairs & Maintenance/Materials 4,412.72 7,500.00 58.84 Small Tools 0.00 833.33 0.00 Total Tools & Materials 5,446.58 9,166.66 59.42 Utilities 12,882.26 15,416.67 83.56	Equipment	335.99	1,250.00	26.88%
Total Safety Expense 1,050.31 2,500.00 42.01 Sanitation Expense 33,891.89 20,000.00 169.46 Sludge Disposal Charge 1,621.68 1,083.33 149.69 Total Sanitation Expense 35,513.57 21,083.33 168.44 Security Expenses 3,331.71 2,083.33 159.92 TCEQ Fees 0.00 1,666.67 0.00 Telephone 500.90 1,666.67 30.05 Tools & Materials 1,033.86 833.33 124.06 Repairs & Maintenance/Materials 4,412.72 7,500.00 58.84 Small Tools 0.00 833.33 0.00 Total Tools & Materials 1,282.26 15,416.67 83.56	PPE	714.32	833.33	85.72%
Sanitation Expense Piney Woods Sanitation 33,891.89 20,000.00 169.46 Sludge Disposal Charge 1,621.68 1,083.33 149.69 Total Sanitation Expense 35,513.57 21,083.33 168.44 Security Expenses 3,331.71 2,083.33 168.44 Security Expenses 3,331.71 2,083.33 159.92 TCEQ Fees 0.00 1,666.67 0.0 Telephone 500.90 1,666.67 30.05 Tools & Materials 1,033.86 833.33 124.06 Repairs & Maintenance/Materials 4,412.72 7,500.00 58.84 Small Tools 0.00 833.33 0.0 Total Tools & Materials 5,446.58 9,166.66 59.42 Utilities 12,882.26 15,416.67 83.56	Training	0.00	416.67	0.0%
Piney Woods Sanitation 33,891.89 20,000.00 169.46 Sludge Disposal Charge 1,621.68 1,083.33 149.69 Total Sanitation Expense 35,513.57 21,083.33 168.44 Security Expenses 3,331.71 2,083.33 159.92 TCEQ Fees 0.00 1,666.67 0.00 Telephone 500.90 1,666.67 30.05 Tools & Materials 1,033.86 833.33 124.06 Repairs & Maintenance/Materials 4,412.72 7,500.00 58.84 Small Tools 0.00 833.33 0.00 Total Tools & Materials 5,446.58 9,166.66 59.42 Utilities 12,882.26 15,416.67 83.56	Total Safety Expense	1,050.31	2,500.00	42.01%
Sludge Disposal Charge 1,621.68 1,083.33 149.69 Total Sanitation Expense 35,513.57 21,083.33 168.44 Security Expenses 3,331.71 2,083.33 159.92 TCEQ Fees 0.00 1,666.67 0.00 Telephone 500.90 1,666.67 30.05 Tools & Materials 1,033.86 833.33 124.06 Repairs & Maintenance/Materials 4,412.72 7,500.00 58.84 Small Tools 0.00 833.33 0.00 Total Tools & Materials 1,486.58 9,166.66 59.42 Utilities 12,882.26 15,416.67 83.56	Sanitation Expense			
Total Sanitation Expense 35,513.57 21,083.33 168.44 Security Expenses 3,331.71 2,083.33 159.92 TCEQ Fees 0.00 1,666.67 0.0 Telephone 500.90 1,666.67 30.05 Tools & Materials 1,033.86 833.33 124.06 Repairs & Maintenance/Materials 4,412.72 7,500.00 58.84 Small Tools 0.00 833.33 0.0 Total Tools & Materials 1,033.86 9,166.66 59.42 Utilities 12,882.26 15,416.67 83.56	Piney Woods Sanitation	33,891.89	20,000.00	169.46%
Security Expenses 3,331.71 2,083.33 159.92 TCEQ Fees 0.00 1,666.67 0.0 Telephone 500.90 1,666.67 30.05 Tools & Materials 1,033.86 833.33 124.06 Repairs & Maintenance/Materials 4,412.72 7,500.00 58.84 Small Tools 0.00 833.33 0.0 Total Tools & Materials 5,446.58 9,166.66 59.42 Utilities 12,882.26 15,416.67 83.56	Sludge Disposal Charge	1,621.68	1,083.33	149.69%
TCEQ Fees 0.00 1,666.67 0.0 Telephone 500.90 1,666.67 30.05 Tools & Materials 1,033.86 833.33 124.06 Repairs & Maintenance/Materials 4,412.72 7,500.00 58.84 Small Tools 0.00 833.33 0.0 Total Tools & Materials 5,446.58 9,166.66 59.42 Utilities 12,882.26 15,416.67 83.56	Total Sanitation Expense	35,513.57	21,083.33	168.44%
Telephone 500.90 1,666.67 30.05 Tools & Materials 1,033.86 833.33 124.06 Repairs & Maintenance/Materials 4,412.72 7,500.00 58.84 Small Tools 0.00 833.33 0.0 Total Tools & Materials 5,446.58 9,166.66 59.42 Utilities 12,882.26 15,416.67 83.56	Security Expenses	3,331.71	2,083.33	159.92%
Tools & Materials 1,033.86 833.33 124.06 Consumables 1,033.86 833.33 124.06 Repairs & Maintenance/Materials 4,412.72 7,500.00 58.84 Small Tools 0.00 833.33 0.00 Total Tools & Materials 5,446.58 9,166.66 59.42 Utilities 12,882.26 15,416.67 83.56	TCEQ Fees	0.00	1,666.67	0.0%
Consumables 1,033.86 833.33 124.06 Repairs & Maintenance/Materials 4,412.72 7,500.00 58.84 Small Tools 0.00 833.33 0.0 Total Tools & Materials 5,446.58 9,166.66 59.42 Utilities 12,882.26 15,416.67 83.56	Telephone	500.90	1,666.67	30.05%
Repairs & Maintenance/Materials 4,412.72 7,500.00 58.84 Small Tools 0.00 833.33 0.0 Total Tools & Materials 5,446.58 9,166.66 59.42 Utilities 12,882.26 15,416.67 83.56	Tools & Materials			
Small Tools 0.00 833.33 0.0 Total Tools & Materials 5,446.58 9,166.66 59.42 Utilities 12,882.26 15,416.67 83.56	Consumables	1,033.86	833.33	124.06%
Total Tools & Materials 5,446.58 9,166.66 59.42 Utilities 12,882.26 15,416.67 83.56	Repairs & Maintenance/Materials	4,412.72	7,500.00	58.84%
Utilities 12,882.26 15,416.67 83.56	Small Tools	0.00	833.33	0.0%
	Total Tools & Materials	5,446.58	9,166.66	59.42%
Total Expense 251,330.00 240,701.62 104.42	Utilities	12,882.26	15,416.67	83.56%
	Total Expense	251,330.00	240,701.62	104.42%
Net Ordinary Income 10,975.82 15,398.38 71.28	Net Ordinary Income	10,975.82	15,398.38	71.28%

	Apr 23	Budget	% of Budget
Other Income/Expense			
Other Income			
Gain/Loss on Sale of Asset	0.00	0.00	0.0%
Total Other Income	0.00	0.00	0.0%
Other Expense			
BOA Bank Fee	0.00	0.00	0.0%
Bond issue Costs	0.00	0.00	0.0%
TWDB Origination Fee	0.00	0.00	0.0%
Wilmington Trust Agent Fee	0.00	0.00	0.0%
Total Other Expense	0.00	0.00	0.0%
Net Other Income	0.00	0.00	0.0%
Net Income	10,975.82	15,398.38	71.28%

May 23	Budget	% of Budget
9,104.99	16,666.67	54.63%
4,552.49	8,333.33	54.63%
5,462.99	10,000.00	54.63%
4,552.49	8,333.33	54.63%
23,672.96	43,333.33	54.63%
815.75	625.00	130.52%
		182.67%
0.00	416.67	0.0%
0.00	1,500.00	0.0%
0.00	833.33	0.0%
0.00	83.33	0.0%
967.97	3,541.66	27.33%
(8,712.66)	37,141.67	(23.46%)
(4,113.69)	6,666.67	(61.71%)
(12,826.35)	43,808.34	(29.28%)
26,213.04	25,833.33	101.47%
56,619.93	66,666.67	84.93%
42,671.84	72,916.67	58.52%
137,319.39	256,100.00	53.62%
137,319.39	256,100.00	53.62%
7,350.00	1,666.67	441.0%
0.00	2,916.67	0.0%
7.350.00	4.583.34	160.36%
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30.00	41.67	71.99%
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		4.0%
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0.00	41.67	0.0%
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		114.24%
	1 666 67	07 100/
451.91	1,666.67	27.12%
451.91 2,379.69 3,069.60	1,208.33	196.94% 99.56%
	9,104.99 4,552.49 5,462.99 4,552.49 23,672.96 815.75 152.22 0.00 0.00 0.00 0.00 967.97 (8,712.66) (4,113.69) (12,826.35) 26,213.04 56,619.93 42,671.84 137,319.39 137,319.39 137,319.39 7,350.00 0.00 7,350.00 0.00 7,350.00 0.00 0.00 45.00 0.00 0.00 0.00 0.0	$\begin{array}{c cccc} 9,104.99 & 16,666.67 \\ 4,552.49 & 8,333.33 \\ 5,462.99 & 10,000.00 \\ 4,552.49 & 8,333.33 \\ 23,672.96 & 43,333.33 \\ 23,672.96 & 43,333.33 \\ 23,672.96 & 43,333.33 \\ 0.00 & 152.22 & 83.33 \\ 0.00 & 152.22 & 83.33 \\ 0.00 & 1,500.00 \\ 0.00 & 833.33 \\ 0.00 & 83.33 \\ 0.00 & 83.33 \\ 0.00 & 83.33 \\ 0.00 & 83.33 \\ 0.00 & 83.33 \\ 0.00 & 83.33 \\ 0.00 & 83.33 \\ 56,619.93 & 66,666.67 \\ 42,671.84 & 72,916.67 \\ 137,319.39 & 256,100.00 \\ 137,319.39 & 256,100.00 \\ 137,319.39 & 256,100.00 \\ 137,319.39 & 256,100.00 \\ 137,319.39 & 256,100.00 \\ 137,319.39 & 256,100.00 \\ 137,319.39 & 256,100.00 \\ 137,319.39 & 256,100.00 \\ 137,319.39 & 256,100.00 \\ 137,350.00 & 1,666.67 \\ 0.00 & 2,916.67 \\ 7,350.00 & 4,583.34 \\ 30.00 & 41.67 \\ 0.00 & 750.00 \\ 15.00 & 375.00 \\ 0.00 & 104.17 \\ 0.00 & 104.17 \\ 0.00 & 104.17 \\ 0.00 & 104.17 \\ 0.00 & 104.17 \\ 0.00 & 1,312.51 \\ 0.00 & 1,312.51 \\ 0.00 & 333.33 \\ 0.00 & 833.33 \\ 0.00 & 833.33 \\ 0.00 & 833.33 \\ 0.00 & 833.33 \\ 0.00 & 833.33 \\ 0.00 & 1,000.00 \\ 238.00 & 208.33 \\ \end{array}$

	May 23	Budget	% of Budget
Computers			
Hardware	0.00	1,916.67	0.0%
Internet Expense	393.29	333.33	117.99%
IT Support	0.00	1,500.00	0.0%
Software	1,779.06	1,250.00	142.33%
Total Computers	2,172.35	5,000.00	43.45%
Consultants			
Wastewater Consultants	0.00	3,750.00	0.0%
Wastewater Engineering	0.00	3,750.00	0.0%
Water Consultants	0.00	833.33	0.0%
Water Engineering	0.00	1,250.00	0.0%
Total Consultants	0.00	9,583.33	0.0%
Cont. Ed./Training			
Board Members	0.00	416.67	0.0%
Office Personnel	0.00	625.00	0.0%
Operations Personnel	0.00	1,041.67	0.0%
Total Cont. Ed./Training	0.00	2,083.34	0.0%
Contractors			
Wastewater Contractors	2,611.73	3,333.33	78.35%
Water Contractors	7,570.00	3,333.33	227.1%
Total Contractors	10,181.73	6,666.66	152.73%
Debt Service Interest	0.00	17,547.42	0.0%
Depreciation	17,477.00	16,666.67	104.86%
Director Expenses			
Car Rental	0.00	83.33	0.0%
Conference Fees	0.00	416.67	0.0%
Fees of Office	750.00	3,000.00	25.0%
Hotels	0.00	583.33	0.0%
Membership Fees & Dues	0.00	125.00	0.0%
Mileage Reimbursements	0.00	166.67	0.0%
Per Diem	0.00	166.67	0.0%
Surety Bonds	0.00	125.00	0.0%
Taxi Service	0.00	41.67	0.0%
Total Director Expenses	750.00	4,708.34	15.93%

	May 23	Budget	% of Budget
Employee Expense			
Car Rental	0.00	83.33	0.0%
Conference Fees	0.00	416.67	0.0%
Health Insurance	4,471.68	7,083.33	63.13%
Hotels	634.87	583.33	108.84%
Meals	93.44	166.67	56.06%
Membership Fees & Dues	350.00	208.33	168.0%
Mileage Reimbursement	0.00	166.67	0.0%
Per Diem	0.00	333.33	0.0%
Taxi Service	0.00	41.67	0.0%
Uniforms	153.19	1,000.00	15.32%
Total Employee Expense	5,703.18	10,083.33	56.56%
Equipment O&M			
Contractors	0.00	1,666.67	0.0%
Inspection & Registration	0.00	166.67	0.0%
Lubricants	0.00	416.67	0.0%
Parts & Supplies	1,379.13	1,666.67	82.75%
Rent and Lease	0.00	416.67	0.0%
Equipment O&M - Other	0.00	0.00	0.0%
Total Equipment O&M	1,379.13	4,333.35	31.83%
Fleet			
Contractors	0.00	625.00	0.0%
Fuel	2,003.24	3,333.33	60.1%
Inspection & Registration	61.00	166.67	36.6%
Lubricants	0.00	416.67	0.0%
Parts & Supplies	17,436.46	625.00	2,789.83%
Rent and Lease	2,358.00	2,083.33	113.18%
Total Fleet	21,858.70	7,250.00	301.5%
Ind Pretreatment Ordinance(IPO)			
3rd party Wasterwater Lab	0.00	416.67	0.0%
Consultants	0.00	250.00	0.0%
Equipment	0.00	1,666.67	0.0%
Equipment O&M	0.00	83.33	0.0%
Total Ind Pretreatment Ordinance(IPO)	0.00	2,416.67	0.0%
Laboratory Fees			
3rd Party Water Lab Analysis	0.00	625.00	0.0%
3rd Party WW Lab Analysis	0.00	625.00	0.0%
Wastewater Lab Equip	1,338.00	1,041.67	128.45%
Water Lab Equip	72.00	1,041.67	6.91%
Total Laboratory Fees	1,410.00	3,333.34	42.3%
Legal Fees	14,270.00	20,833.33	68.5%
Liability & Property Insurance	0.00	2,250.00	0.0%

	May 23	Budget	% of Budget
Office Supplies			
Consumables	351.37	83.33	421.66%
Janitorial Supplies	141.19	166.67	84.71%
Office Supplies	446.01	1,250.00	35.68%
Postage	527.70	500.00	105.54%
Printing Supplies	(79.36)	250.00	(31.74%)
Rent and Lease	583.38	550.00	106.07%
Total Office Supplies	1,970.29	2,800.00	70.37%
Payroll Expenses			
Admin Payroll Expense	10,167.60	22,083.33	46.04%
Operator Water Expense	8,578.62	12,916.67	66.42%
Operator WW Expense	9,334.19	12,916.67	72.27%
Payroll Taxes	2,094.59	4,000.00	52.37%
Retirement	4,059.59	5,833.33	69.59%
Temporary Labor	7,053.23	3,000.00	235.11%
Total Payroll Expenses	41,287.82	60,750.00	67.96%
Safety Expense			
Equipment	1,561.24	1,250.00	124.9%
PPE	0.00	833.33	0.0%
Training	0.00	416.67	0.0%
Total Safety Expense	1,561.24	2,500.00	62.45%
Sanitation Expense			
Piney Woods Sanitation	16,981.48	20,000.00	84.91%
Sludge Disposal Charge	0.00	1,083.33	0.0%
Total Sanitation Expense	16,981.48	21,083.33	80.55%
Security Expenses	0.00	2,083.33	0.0%
TCEQ Fees	903.56	1,666.67	54.21%
Telephone	2,301.88	1,666.67	138.11%
Tools & Materials			
Consumables	(179.97)	833.33	(21.6%)
Repairs & Maintenance/Materials	4,428.00	7,500.00	59.04%
Small Tools	49.48	833.33	5.94%
Total Tools & Materials	4,297.51	9,166.66	46.88%
Utilities	13,120.28	15,416.67	85.11%
Total Expense	168,090.75	240,701.62	69.83%
Net Ordinary Income	(30,771.36)	15,398.38	(199.84%)
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	May 23	Budget	% of Budget
Other Income/Expense			
Other Income			
Gain/Loss on Sale of Asset	0.00	0.00	0.0%
Total Other Income	0.00	0.00	0.0%
Other Expense			
BOA Bank Fee	0.00	0.00	0.0%
Bond issue Costs	0.00	0.00	0.0%
TWDB Origination Fee	0.00	0.00	0.0%
Wilmington Trust Agent Fee	0.00	0.00	0.0%
Total Other Expense	0.00	0.00	0.0%
Net Other Income	0.00	0.00	0.0%
Net Income	(30,771.36)	15,398.38	(199.84%)

	Jun 23	Budget	% of Budget
Ordinary Income/Expense			
Income			
C.O.R.E. Charges			
Capital Improvement	10,613.28	16,666.67	63.68%
Emergency	5,306.64	8,333.33	63.68%
Operating Reserve	6,367.96	10,000.00	63.68%
Rate Stabilization	5,306.64	8,333.33	63.68%
Total C.O.R.E. Charges	27,594.52	43,333.33	63.68%
Miscellaneous Income			
Fees	2,464.69	625.00	394.35%
Investments/Interest Income	134.14	83.33	160.97%
Invoiced Income	0.00	416.67	0.0%
Permit Violations	0.00	1,500.00	0.0%
Property Sale	0.00	833.33	0.0%
Scrap Income	788.04	83.33	945.69%
Total Miscellaneous Income	3,386.87	3,541.66	95.63%
Property Taxes Revenue			
Property Taxes Revenue I & S	763.69	37,141.67	2.06%
Property Taxes Revenue O & M	190.92	6,666.67	2.86%
Total Property Taxes Revenue	954.61	43,808.34	2.18%
Sanitation Revenue	24,139.96	25,833.33	93.45%
Sewer Revenue	53,717.67	66,666.67	80.58%
Water Revenue	63,804.02	72,916.67	87.5%
Total Income	173,597.65	256,100.00	67.79%
Gross Profit	173,597.65	256,100.00	67.79%
Expense			
Accounting			
Accounting - GMP	16,000.00	1,666.67	960.0%
Auditing Fees	0.00	2,916.67	0.0%
Total Accounting	16,000.00	4,583.34	349.09%
Admin Fee			
Administrative Fee	30.00	41.67	71.99%
Appraisal District & Tax Fees	5,367.00	750.00	715.6%
Bank Charges	15.00	375.00	4.0%
Bond Agent Fee	0.00	104.17	0.0%
Late & Interest Charges	0.00	41.67	0.0%
Property Tax Reimbursement	0.00	0.00	0.0%
Total Admin Fee	5,412.00	1,312.51	412.34%
Advertising & Public Notices			
Customer Communications	0.00	166.67	0.0%
Legal Notices	0.00	333.33	0.0%
Marketing Materials	0.00	333.33	0.0%
Total Advertising & Public Notices	0.00	833.33	0.0%
Building O&M			
Contractors	87.00	833.33	10.44%
Parts & Materials	59.95	166.67	35.97%
Total Building O&M	146.95	1,000.00	14.7%
Chemicals			
Miscellaneous	1,098.70	208.33	527.38%
Wastewater Treatment	4,130.28	1,666.67	247.82%
Water Production	2,498.28	1,208.33	206.76%
Total Chemicals	7,727.26	3,083.33	250.61%
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	Jun 23	Budget	% of Budget
Computers			
Hardware	0.00	1,916.67	0.0%
Internet Expense	393.28	333.33	117.99%
IT Support	3,802.05	1,500.00	253.47%
Software	1,899.06	1,250.00	151.93%
Total Computers	6,094.39	5,000.00	121.89%
Consultants			
Wastewater Consultants	416.72	3,750.00	11.11%
Wastewater Engineering	4,435.02	3,750.00	118.27%
Water Consultants	416.72	833.33	50.01%
Water Engineering	4,435.01	1,250.00	354.8%
Total Consultants	9,703.47	9,583.33	101.25%
Cont. Ed./Training			
Board Members	0.00	416.67	0.0%
Office Personnel	0.00	625.00	0.0%
Operations Personnel	910.00	1,041.67	87.36%
Total Cont. Ed./Training	910.00	2,083.34	43.68%
Contractors			
Wastewater Contractors	0.00	3,333.33	0.0%
Water Contractors	0.00	3,333.33	0.0%
Total Contractors	0.00	6,666.66	0.0%
Debt Service Interest	361.25	17,547.42	2.06%
Depreciation	17,477.00	16,666.67	104.86%
Director Expenses			
Car Rental	0.00	83.33	0.0%
Conference Fees	0.00	416.67	0.0%
Fees of Office	600.00	3,000.00	20.0%
Hotels	0.00	583.33	0.0%
Membership Fees & Dues	0.00	125.00	0.0%
Mileage Reimbursements	0.00	166.67	0.0%
Per Diem	0.00	166.67	0.0%
Surety Bonds	0.00	125.00	0.0%
Taxi Service	0.00	41.67	0.0%
Total Director Expenses	600.00	4,708.34	12.74%

	Jun 23	Budget	% of Budget
	Juli 23	Dudget	/o or buuyet
Employee Expense Car Rental	0.00	83.33	0.0%
Conference Fees	1,200.00	63.33 416.67	288.0%
Health Insurance			200.0%
Health Insurance	4,064.04	7,083.33	
Meals	292.00	583.33	50.06% 169.18%
	281.97 170.00	166.67 208.33	81.6%
Membership Fees & Dues Mileage Reimbursement	0.00	206.33	0.0%
Per Diem	0.00	333.33	0.0%
Taxi Service	30.68	41.67	73.63%
Uniforms	528.75	1,000.00	73.03% 52.88%
Total Employee Expense	6,567.44	10,083.33	65.13%
Equipment O&M	0.00	4 000 07	0.00/
Contractors	0.00	1,666.67	0.0%
Inspection & Registration	0.00	166.67	0.0%
Lubricants	267.75	416.67	64.26%
Parts & Supplies	5,697.51	1,666.67	341.85%
Rent and Lease	13,195.45	416.67	3,166.88%
Equipment O&M - Other	0.00	0.00	0.0%
Total Equipment O&M	19,160.71	4,333.35	442.17%
Fleet	000.00	005.00	00.00/
Contractors	600.00	625.00	96.0%
Fuel	4,602.87	3,333.33	138.09%
Inspection & Registration	10.48	166.67	6.29%
Lubricants	0.00	416.67	0.0%
Parts & Supplies	1,175.00	625.00	188.0%
Rent and Lease	2,358.00	2,083.33	113.18%
Total Fleet	8,746.35	7,250.00	120.64%
Ind Pretreatment Ordinance(IPO)			
3rd party Wasterwater Lab	0.00	416.67	0.0%
Consultants	0.00	250.00	0.0%
Equipment	0.00	1,666.67	0.0%
Equipment O&M	0.00	83.33	0.0%
Total Ind Pretreatment Ordinance(IPO)	0.00	2,416.67	0.0%
Laboratory Fees			
3rd Party Water Lab Analysis	72.00	625.00	11.52%
3rd Party WW Lab Analysis	1,674.00	625.00	267.84%
Wastewater Lab Equip	633.32	1,041.67	60.8%
Water Lab Equip	0.00	1,041.67	0.0%
Total Laboratory Fees	2,379.32	3,333.34	71.38%
Legal Fees	20,498.25	20,833.33	98.39%
Liability & Property Insurance	0.00	2,250.00	0.0%

	Jun 23	Budget	% of Budget
Office Supplies			
Consumables	507.35	83.33	608.84%
Janitorial Supplies	519.04	166.67	311.42%
Office Supplies	956.25	1,250.00	76.5%
Postage	828.00	500.00	165.6%
Printing Supplies	162.06	250.00	64.82%
Rent and Lease	996.83	550.00	181.24%
Total Office Supplies	3,969.53	2,800.00	141.77%
Payroll Expenses			
Admin Payroll Expense	14,499.97	22,083.33	65.66%
Operator Water Expense	11,375.37	12,916.67	88.07%
Operator WW Expense	11,527.38	12,916.67	89.24%
Payroll Taxes	2,789.12	4,000.00	69.73%
Retirement	5,407.04	5,833.33	92.69%
Temporary Labor	14,306.88	3,000.00	476.9%
Total Payroll Expenses	59,905.76	60,750.00	98.61%
Safety Expense			
Equipment	1,275.77	1,250.00	102.06%
PPE	89.80	833.33	10.78%
Training	0.00	416.67	0.0%
Total Safety Expense	1,365.57	2,500.00	54.62%
Sanitation Expense			
Piney Woods Sanitation	32,459.19	20,000.00	162.3%
Sludge Disposal Charge	0.00	1,083.33	0.0%
Total Sanitation Expense	32,459.19	21,083.33	153.96%
Security Expenses	264.00	2,083.33	12.67%
TCEQ Fees	0.00	1,666.67	0.0%
Telephone	1,376.65	1,666.67	82.6%
Tools & Materials			
Consumables	569.89	833.33	68.39%
Repairs & Maintenance/Materials	5,692.76	7,500.00	75.9%
Small Tools	6,024.98	833.33	723.0%
Total Tools & Materials	12,287.63	9,166.66	134.05%
Utilities	13,382.30	15,416.67	86.8%
Total Expense	246,795.02	240,701.62	102.53%

	Jun 23	Budget	% of Budget
Other Income/Expense			
Other Income			
Gain/Loss on Sale of Asset	0.00	0.00	0.0%
Total Other Income	0.00	0.00	0.0%
Other Expense			
BOA Bank Fee	0.00	0.00	0.0%
Bond issue Costs	0.00	0.00	0.0%
TWDB Origination Fee	0.00	0.00	0.0%
Wilmington Trust Agent Fee	0.00	0.00	0.0%
Total Other Expense	0.00	0.00	0.0%
Net Other Income	0.00	0.00	0.0%
Net Income	(73,197.37)	15,398.38	(475.36%)

		TOTAL	
	Sep '22 - Jun 23	Budget	% of Budget
Ordinary Income/Expense			
Income			
C.O.R.E. Charges			
Capital Improvement	147,964.12	166,666.70	88.78%
Emergency	73,982.05	83,333.30	88.78%
Operating Reserve	93,797.05	100,000.00	93.8%
Rate Stabilization	73,982.05	83,333.30	88.78%
Total C.O.R.E. Charges	389,725.27	433,333.30	89.94%
Miscellaneous Income			
Fees	66,864.04	6,250.00	1,069.83%
Investments/Interest Income	1,336.80	833.30	160.42%
Invoiced Income	0.00	4,166.70	0.0%
Permit Violations	2,500.00	15,000.00	16.67%
Property Sale	0.00	8,333.30	0.0%
Scrap Income	788.04	833.30	94.57%
Total Miscellaneous Income	71,488.88	35,416.60	201.85%
Property Taxes Revenue			
Property Taxes Revenue I & S	442,197.44	371,416.70	119.06%
Property Taxes Revenue O & M	108,609.61	66,666.70	162.91%
Total Property Taxes Revenue	550,807.05	438,083.40	125.73%
Sanitation Revenue	259,128.05	258,333.30	100.31%
Sewer Revenue	605,008.74	666,666.70	90.75%
Water Revenue	613,461.55	729,166.70	84.13%
Total Income	2,489,619.54	2,561,000.00	97.21%
Gross Profit	2,489,619.54	2,561,000.00	97.21%
Expense	2,403,013.04	2,001,000.00	57.2170
Accounting			
Accounting - GMP	75,350.00	16,666.70	452.1%
Auditing Fees	36,897.02	29,166.70	126.5%
-			244.9%
Total Accounting Admin Fee	112,247.02	45,833.40	244.9%
	500.00	440.70	400.070/
Administrative Fee	582.02	416.70	139.67%
Appraisal District & Tax Fees	9,778.00	7,500.00	130.37%
Bank Charges	290.00	3,750.00	7.73%
Bond Agent Fee	400.00	1,041.70	38.4%
Late & Interest Charges	(342.59)	416.70	(82.22%)
Property Tax Reimbursement	121,561.60	0.00	100.0%
Total Admin Fee	132,269.03	13,125.10	1,007.76%
Advertising & Public Notices			
Customer Communications	0.00	1,666.70	0.0%
Legal Notices	2,652.00	3,333.30	79.56%
Marketing Materials	1,983.85	3,333.30	59.52%
Total Advertising & Public Notices	4,635.85	8,333.30	55.63%
Building O&M			
Contractors	8,156.00	8,333.30	97.87%
Parts & Materials	10,719.24	1,666.70	643.14%
Total Building O&M	18,875.24	10,000.00	188.75%
Chemicals			
Miscellaneous	1,868.70	2,083.30	89.7%
···· · · · · · ·			169.9%
Wastewater Treatment	28,316.71	16,666.70	103.370
Wastewater Treatment Water Production	28,316.71 21,577.11	12,083.30	178.57%

	TOTAL		
	Sep '22 - Jun 23	Budget	% of Budget
Computers			
Hardware	1,275.00	19,166.70	6.65%
Internet Expense	3,951.33	3,333.30	118.54%
IT Support	8,581.05	15,000.00	57.21%
Software	33,516.86	12,500.00	268.14%
Total Computers	47,324.24	50,000.00	94.65%
Consultants			
Wastewater Consultants	8,773.42	37,500.00	23.4%
Wastewater Engineering	10,437.80	37,500.00	27.83%
Water Consultants	4,497.88	8,333.30	53.98%
Water Engineering	11,057.03	12,500.00	88.46%
Total Consultants	34,766.13	95,833.30	36.28%
Cont. Ed./Training			
Board Members	0.00	4,166.70	0.0%
Office Personnel	1,915.18	6,250.00	30.64%
Operations Personnel	1,981.50	10,416.70	19.02%
Total Cont. Ed./Training	3,896.68	20,833.40	18.7%
Contractors			
Wastewater Contractors	17,061.83	33,333.30	51.19%
Water Contractors	14,240.57	33,333.30	42.72%
Total Contractors	31,302.40	66,666.60	46.95%
Debt Service Interest	101,948.00	175,474.20	58.1%
Depreciation	174,770.00	166,666.70	104.86%
Director Expenses			
Car Rental	0.00	833.30	0.0%
Conference Fees	0.00	4,166.70	0.0%
Fees of Office	5,250.00	30,000.00	17.5%
Hotels	0.00	5,833.30	0.0%
Membership Fees & Dues	5,087.50	1,250.00	407.0%
Mileage Reimbursements	463.74	1,666.70	27.82%
Per Diem	320.00	1,666.70	19.2%
Surety Bonds	575.00	1,250.00	46.0%
Taxi Service	0.00	416.70	0.0%
Total Director Expenses	11,696.24	47,083.40	24.84%

	TOTAL		
	Sep '22 - Jun 23	Budget	% of Budget
Employee Expense			
Car Rental	0.00	833.30	0.0%
Conference Fees	1,659.00	4,166.70	39.82%
Health Insurance	36,679.97	70,833.30	51.78%
Hotels	6,907.73	5,833.30	118.42%
Meals	1,814.56	1,666.70	108.87%
Membership Fees & Dues	1,956.93	2,083.30	93.93%
Mileage Reimbursement	758.17	1,666.70	45.49%
Per Diem	224.00	3,333.30	6.72%
Taxi Service	80.77	416.70	19.38%
Uniforms	2,507.58	10,000.00	25.08%
Total Employee Expense	52,588.71	100,833.30	52.15%
Equipment O&M			
Contractors	19,128.04	16,666.70	114.77%
Inspection & Registration	0.00	1,666.70	0.0%
Lubricants	2,661.34	4,166.70	63.87%
Parts & Supplies	14,209.26	16,666.70	85.26%
Rent and Lease	72,471.26	4,166.70	1,739.3%
Equipment O&M - Other	90.26	0.00	100.0%
Total Equipment O&M	108,560.16	43,333.50	250.52%
Fleet			
Contractors	16,445.47	6,250.00	263.13%
Fuel	24,066.06	33,333.30	72.2%
Inspection & Registration	140.98	1,666.70	8.46%
Lubricants	580.23	4,166.70	13.93%
Parts & Supplies	24,949.26	6,250.00	399.19%
Rent and Lease	23,926.31	20,833.30	114.85%
Total Fleet	90,108.31	72,500.00	124.29%
Ind Pretreatment Ordinance(IPO)			
3rd party Wasterwater Lab	0.00	4,166.70	0.0%
Consultants	0.00	2,500.00	0.0%
Equipment	0.00	16,666.70	0.0%
Equipment O&M	0.00	833.30	0.0%
Total Ind Pretreatment Ordinance(IPO)	0.00	24,166.70	0.0%
Laboratory Fees			
3rd Party Water Lab Analysis	456.00	6,250.00	7.3%
3rd Party WW Lab Analysis	11,549.00	6,250.00	184.78%
Wastewater Lab Equip	5,202.19	10,416.70	49.94%
Water Lab Equip	331.25	10,416.70	3.18%
Total Laboratory Fees	17,538.44	33,333.40	52.62%
Legal Fees	96,909.20	208,333.30	46.52%
Liability & Property Insurance	20,775.50	22,500.00	92.34%

	TOTAL		
	Sep '22 - Jun 23	Budget	% of Budget
Office Supplies			
Consumables	2,525.14	833.30	303.03%
Janitorial Supplies	3,225.72	1,666.70	193.54%
Office Supplies	7,133.48	12,500.00	57.07%
Postage	4,917.63	5,000.00	98.35%
Printing Supplies	1,061.14	2,500.00	42.45%
Rent and Lease	5,042.85	5,500.00	91.69%
Total Office Supplies	23,905.96	28,000.00	85.38%
Payroll Expenses			
Admin Payroll Expense	145,454.11	220,833.30	65.87%
Operator Water Expense	101,510.53	129,166.70	78.59%
Operator WW Expense	100,894.98	129,166.70	78.11%
Payroll Taxes	25,539.24	40,000.00	63.85%
Retirement	48,252.14	58,333.30	82.72%
Temporary Labor	73,366.20	30,000.00	244.55%
Total Payroll Expenses	495,017.20	607,500.00	81.48%
Safety Expense			
Equipment	4,132.77	12,500.00	33.06%
PPE	2,021.63	8,333.30	24.26%
Training	0.00	4,166.70	0.0%
Total Safety Expense	6,154.40	25,000.00	24.62%
Sanitation Expense			
Piney Woods Sanitation	198,241.06	200,000.00	99.12%
Sludge Disposal Charge	7,405.72	10,833.30	68.36%
Total Sanitation Expense	205,646.78	210,833.30	97.54%
Security Expenses	6,069.82	20,833.30	29.14%
TCEQ Fees	20,206.23	16,666.70	121.24%
Telephone	11,686.94	16,666.70	70.12%
Tools & Materials			
Consumables	6,826.79	8,333.30	81.92%
Repairs & Maintenance/Materials	85,246.37	75,000.00	113.66%
Small Tools	13,417.42	8,333.30	161.01%
Total Tools & Materials	105,490.58	91,666.60	115.08%
Utilities	136,017.67	154,166.70	88.23%
Total Expense	2,122,169.25	2,407,016.20	88.17%
Net Ordinary Income	367,450.29	153,983.80	238.63%

Sep '22 - Jun 23		
	Budget	% of Budget
2,100.00	0.00	100.0%
2,100.00	0.00	100.0%
1,966.00	0.00	100.0%
82,920.00	0.00	100.0%
29,333.00	0.00	100.0%
2,200.00	0.00	100.0%
116,419.00	0.00	100.0%
(114,319.00)	0.00	100.0%
253,131.29	153,983.80	164.39%
	2,100.00 2,100.00 1,966.00 82,920.00 29,333.00 2,200.00 116,419.00 (114,319.00)	2,100.00 0.00 2,100.00 0.00 1,966.00 0.00 82,920.00 0.00 29,333.00 0.00 2,200.00 0.00 116,419.00 0.00 (114,319.00) 0.00



EAST TEXAS MUNICIPAL UTILITY DISTRICT FINANCIAL STATEMENTS ONE MONTH AND ELEVEN MONTHS ENDED JULY 31, 2023



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ACCOUNTANTS' COMPILATION REPORT

To the Board of Directors East Texas Municipal Utility District 12162 Hwy 155 Tyler, TX 75708

Management is responsible for the accompanying financial statements of East Texas Municipal Utility District (a governmental entity), which comprise the statement of financial position as of July 31, 2023, and the related statement of financial income and expense for the one month and eleven months then ended in accordance with accounting principles generally accepted in the United States of America. We have performed a compilation engagement in accordance with Statements on Standards for Accounting and Review Services promulgated by the Accounting and Review Services Committee of the AICPA. We did not audit or review the financial statements nor were we required to perform any procedures to verify the accuracy, or the completeness of the information provided by management. Accordingly, we do not express an opinion, a conclusion, nor provide any form of assurance on these financial statements.

Management has elected to omit substantially all the disclosures and the statement of cash flows ordinarily included in financial statements prepared in accordance with accounting principles generally accepted in the United States of America. If the omitted disclosures and statement of cash flows were included in the financial statements, they might influence the user's conclusions about the company's financial position and financial income and expense. Accordingly, the financial statements are not designed for those who are not informed about such matters.

The supplementary information contained in Schedule I is presented for the purpose of additional analysis and is not a required part of the basic financial statements. The information is the representation of the members. The information was not subject to our compilation engagement. We do not express an opinion, a conclusion, nor provide any assurance on such information.

We are not independent with respect to East Texas Municipal Utility District.

Gollob Morgan Peddy. PC

Tyler, Texas

August 14, 2023



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East Texas Municipal Utility District **Statement of Financial Position**

July 31, 2023

	July 31, 2023
ASSETS	
Current Assets	
Checking/Savings	
FNB- Debt Service CU	\$ 22,540.98
FNB - General Acct	58,288.86
FNB - ARP Act Regional Project	26,000.00
FNB - TWDB 2022 Series A & B	26,000.00
Vera Bank - Capital Improvement	145,531.82
Vera Bank - Emergency	163,108.29
Vera Bank - Operating Reserve	537,560.38
Vera Bank - Rate Stabilization	144,170.74
VeraBank - I & S	358,107.99
VeraBank - O & M	51,067.48
Petty Cash	853.77
Total Checking/Savings	1,533,230.31
Accounts Receivable	
Service Accounts Receivable	231,498.91
Total Accounts Receivable	231,498.91
Other Current Assets	
Prepaid - PEX Card	8,701.36
Taxes Receivable	
Reserve for Uncollectible - Deb	(18,103.00)
Reserve for Uncollectible - Gen	(4,526.00)
SC Taxes Receivable	
I & S Taxes Receivable	21,900.05
O & M Taxes Receivable	5,479.34
Total SC Taxes Receivable	27,379.39
Total Taxes Receivable	4,750.39
Total Other Current Assets	13,451.75
Total Current Assets	1,778,180.97

East Texas Municipal Utility District **Statement of Financial Position**

July 31, 2023

	July 31, 2023
Fixed Assets	
Auto, Truck & Equipment	78,530.00
Buildings	270,774.00
Cefco Sewer Improvements (CIP)	620,034.00
FM 3270 Bore Project	178,507.00
Furniture & Fixtures	35,253.00
Land	152,686.00
Meters (2021)	179,262.33
Operational Monitoring / GIS	15,028.35
Other Improvements	6,173,452.73
Scada System	59,545.73
SEP Project	120,901.51
Sewer Camera	18,706.50
Vehicles, Machinery & Equip	1,135,806.25
Water & Sewer Infrastructure	7,409,258.02
Water Well #7	161,573.00
Accumulated Depreciation	(9,206,842.00
Total Fixed Assets	7,402,476.42
Other Assets	
Deferred Outflows - OPEB	34.00
Deferred Outflows - Pension	40,904.00
Right of Use Asset	18,209.00
WT 2022A - Escrow	464,784.00
WT 2022B - Escrow	998,117.00
WT Forgiveness - Escrow	623,130.00
Accumulated Amortization	(3,140.00
Total Other Assets	2,142,038.00
TAL ASSETS	\$ 11.322.695.39

East Texas Municipal Utility District **Statement of Financial Position**

July 31, 2023

	Ju	ıly 31, 2023
LIABILITIES & EQUITY		
Liabilities		
Current Liabilities		
Accounts Payable		
Accounts Payable	\$	47,081.41
Total Accounts Payable		47,081.41
Other Current Liabilities		
2013 Bond - Wtr Tower S/T		55,000.00
Accrued Uncomp Absences S/T		36,747.09
Bonds Payable 2006 Series S/T		145,000.00
Bonds Payable 2014 Series S/T		15,000.00
Communities Unlimited Loan 11036		172,237.21
Customer Deposits Payable		39,700.00
Deferred Inflows - Pensions		19,059.00
Lease Liability S/T		5,212.00
OPEB Liability		608.00
Payroll Liabilities		
HSA Payable		(76.00)
TWC Payable		0.00
Total Payroll Liabilities		(76.00)
Pension Liability		484,853.00
Sales Tax Payable		1,803.23
Wages Payable		13,481.00
Total Other Current Liabilities		988,624.53
Total Current Liabilities		1,035,705.94
Long Term Liabilities		
2013 Bond - Wtr Tower L/T		1,030,000.00
Bonds Payable - WT 2022A		476,000.00
Bonds Payable - WT 2022B		1,020,000.00
Bonds Payable - WT Forgiveness		623,530.00
Bonds Payable 2006 Series L/T		2,690,000.00
Bonds Payable 2014 Series L/T		395,000.00
Lease Liability L/T		10,137.00
Total Long Term Liabilities		6,244,667.00
Total Liabilities		7,280,372.94
Equity		
Total Net Position		3,707,063.51
Net Income		335,258.94
Total Equity		4,042,322.45
TOTAL LIABILITIES & EQUITY	<u>\$</u> 1	1.322.695.39

	Jul 23	Sep '22 - Jul 23
Ordinary Income/Expense		
Income		
C.O.R.E. Charges		
Capital Improvement	15,369.16	163,333.28
Emergency	7,684.58	81,666.63
Operating Reserve	9,221.49	103,018.54
Rate Stabilization	7,684.58	81,666.63
Total C.O.R.E. Charges	39,959.81	429,685.08
Miscellaneous Income		
Fees	13,394.35	80,258.39
Investments/Interest Income	135.59	1,472.39
Permit Violations	0.00	2,500.00
Scrap Income	25.00	813.04
Total Miscellaneous Income	13,554.94	85,043.82
Property Taxes Revenue		
Property Taxes Revenue I & S	(63.73)	442,133.71
Property Taxes Revenue O & M	(15.93)	108,593.68
Total Property Taxes Revenue	(79.66)	550,727.39
Sanitation Revenue		
Customer Bills	26,406.54	270,329.51
Francise Fees	0.00	15,205.08
Total Sanitation Revenue	26,406.54	285,534.59
Sewer Revenue	62,540.60	667,549.34
Water Revenue	102,883.41	716,344.96
Total Income	245,265.64	2,734,885.18
Gross Profit	245,265.64	2,734,885.18
Expense		
Accounting		
Accounting - GMP	0.00	75,350.00
Auditing Fees	0.00	36,897.02
Total Accounting	0.00	112,247.02
Admin Fee		
Administrative Fee	30.00	612.02
Appraisal District & Tax Fees	0.00	9,778.00
Bank Charges	34.86	324.86
Bond Agent Fee	0.00	400.00
Late & Interest Charges	0.00	(342.59)
Property Tax Reimbursement	0.00	121,561.60
Total Admin Fee	64.86	132,333.89
Advertising & Public Notices		
Legal Notices	0.00	2,652.00
Marketing Materials	0.00	1,983.85
Total Advertising & Public Notices	0.00	4,635.85

	Jul 23	Sep '22 - Jul 23
Building O&M		
Contractors	0.00	8,156.00
Parts & Materials	0.00	10,719.24
Total Building O&M	0.00	18,875.24
Chemicals		
Miscellaneous	17.07	1,885.77
Wastewater Treatment	4,013.69	32,330.40
Water Production	2,498.28	24,075.39
Total Chemicals	6,529.04	58,291.56
Computers		
Hardware	0.00	1,275.00
Internet Expense	393.28	4,344.61
IT Support	1,939.00	10,520.05
Software	3,870.76	37,387.62
Total Computers	6,203.04	53,527.28
Consultants		
Wastewater Consultants	3,300.85	12,074.27
Wastewater Engineering	3,521.97	13,959.77
Water Consultants	3,300.85	7,798.73
Water Engineering	4,354.38	15,411.41
Total Consultants	14,478.05	49,244.18
Cont. Ed./Training		
Office Personnel	0.00	1,915.18
Operations Personnel	211.00	2,192.50
Total Cont. Ed./Training	211.00	4,107.68
Contractors		
Wastewater Contractors	0.00	17,061.83
Water Contractors	0.00	14,240.57
Total Contractors	0.00	31,302.40
Debt Service Interest	0.00	101,948.00
Depreciation	17,477.00	192,247.00
Director Expenses		
Fees of Office	600.00	5,850.00
Membership Fees & Dues	0.00	5,087.50
Mileage Reimbursements	0.00	463.74
Per Diem	0.00	320.00
Surety Bonds	0.00	575.00
Total Director Expenses	600.00	12,296.24

	Jul 23	Sep '22 - Jul 23
Employee Expense		
Car Rental	2,358.00	2,358.00
Conference Fees	0.00	1,659.00
Health Insurance	4,229.30	40,909.27
Hotels	1,258.24	8,165.97
Meals	136.84	1,951.40
Membership Fees & Dues	210.00	2,166.93
Mileage Reimbursement	0.00	758.17
Per Diem	320.00	544.00
Taxi Service	0.00	80.77
Uniforms	517.44	3,025.02
Total Employee Expense	9,029.82	61,618.53
Equipment O&M		
Contractors	0.00	19,128.04
Lubricants	0.00	2,661.34
Parts & Supplies	266.40	14,475.66
Rent and Lease	0.00	72,471.26
Equipment O&M - Other	0.00	90.26
Total Equipment O&M	266.40	108,826.56
Fleet		
Contractors	0.00	16,445.47
Fuel	1,620.34	25,686.40
Inspection & Registration	7.28	148.26
Lubricants	0.00	580.23
Parts & Supplies	2,656.17	27,605.43
Rent and Lease	0.00	23,926.31
Total Fleet	4,283.79	94,392.10
Laboratory Fees		
3rd Party Water Lab Analysis	72.00	528.00
3rd Party WW Lab Analysis	1,541.00	13,090.00
Wastewater Lab Equip	0.00	5,202.19
Water Lab Equip	0.00	331.25
Total Laboratory Fees	1,613.00	19,151.44
Legal Fees	192.50	97,101.70
Liability & Property Insurance	6,394.50	27,170.00
Office Supplies		
Consumables	209.31	2,734.45
Janitorial Supplies	421.27	3,646.99
Office Supplies	385.93	7,519.41
Postage	517.50	5,435.13
Printing Supplies	42.63	1,103.77
Rent and Lease	1,137.53	6,180.38
Total Office Supplies	2,714.17	26,620.13

	Jul 23	Sep '22 - Jul 23
Payroll Expenses		<u> </u>
Admin Payroll Expense	10,655.17	156,109.28
Operator Water Expense	9,688.06	111,198.59
Operator WW Expense	9,250.81	110,145.79
Payroll Taxes	2,211.51	27,750.75
Retirement	4,278.74	52,530.88
Temporary Labor	6,774.30	80,140.50
Payroll Expenses - Other	0.00	0.00
Total Payroll Expenses	42,858.59	537,875.79
Safety Expense		
Equipment	0.00	4,132.77
PPE	27.95	2,049.58
Total Safety Expense	27.95	6,182.35
Sanitation Expense		
Piney Woods Sanitation	28,367.17	226,608.23
Sludge Disposal Charge	0.00	7,405.72
Total Sanitation Expense	28,367.17	234,013.95
Security Expenses	2,327.37	8,397.19
TCEQ Fees	100.00	20,306.23
Telephone	1,663.33	13,350.27
Tools & Materials		
Consumables	0.00	6,826.79
Repairs & Maintenance/Materials	9,167.28	94,413.65
Small Tools	827.94	14,245.36
Total Tools & Materials	9,995.22	115,485.80
Utilities	13,241.19	149,258.86
Total Expense	168,637.99	2,290,807.24
Net Ordinary Income	76,627.65	444,077.94
Other Income/Expense		
Other Income		
Gain/Loss on Sale of Asset	5,500.00	7,600.00
Total Other Income	5,500.00	7,600.00
Other Expense		
BOA Bank Fee	0.00	1,966.00
Bond issue Costs	0.00	82,920.00
TWDB Origination Fee	0.00	29,333.00
Wilmington Trust Agent Fee	0.00	2,200.00
Total Other Expense	0.00	116,419.00
Net Other Income	5,500.00	(108,819.00)
Net Income	82,127.65	335,258.94

Supplementary

Schedules

	Sep 22	Budget	% of Budget
Ordinary Income/Expense			
C.O.R.E. Charges	40 400 40	40,000,07	400.04%
Capital Improvement	18,168.42	16,666.67	109.01%
Emergency	9,084.20	8,333.33	109.01%
Operating Reserve	10,901.04	10,000.00	109.01%
Rate Stabilization	9,084.20	8,333.33	109.01%
Total C.O.R.E. Charges	47,237.86	43,333.33	109.01%
Miscellaneous Income	17 010 10	005.00	0 700 50%
Fees	17,016.10	625.00	2,722.58%
Investments/Interest Income	85.24	83.33	102.29%
Invoiced Income	0.00	416.67	0.0%
Permit Violations	0.00	1,500.00	0.0%
Property Sale	0.00	833.33	0.0%
Scrap Income	0.00	83.33	0.0%
Total Miscellaneous Income	17,101.34	3,541.66	482.86%
Property Taxes Revenue			
Property Taxes Revenue I & S	19.99	37,141.67	0.05%
Property Taxes Revenue O & M	6.89	6,666.67	0.1%
Total Property Taxes Revenue	26.88	43,808.34	0.06%
Sanitation Revenue	26,482.97	25,833.33	102.52%
Sewer Revenue	69,553.30	66,666.67	104.33%
Water Revenue	109,443.12	72,916.67	150.09%
Total Income	269,845.47	256,100.00	105.37%
Gross Profit	269,845.47	256,100.00	105.37%
Expense			
Accounting			
Accounting - GMP	5,800.00	1,666.67	348.0%
Auditing Fees	0.00	2,916.67	0.0%
Total Accounting	5,800.00	4,583.34	126.55%
Admin Fee			
Administrative Fee	123.02	41.67	295.22%
Appraisal District & Tax Fees	1,585.50	750.00	211.4%
Bank Charges	40.00	375.00	10.67%
Bond Agent Fee	0.00	104.17	0.0%
Late & Interest Charges	(29.10)	41.67	(69.83%)
Property Tax Reimbursement	0.00	0.00	0.0%
Total Admin Fee	1,719.42	1,312.51	131.0%
Advertising & Public Notices			
Customer Communications	0.00	166.67	0.0%
Legal Notices	0.00	333.33	0.0%
Marketing Materials	1,983.85	333.33	595.16%
Total Advertising & Public Notices	1,983.85	833.33	238.06%
Building O&M			
Contractors	87.00	833.33	10.44%
Parts & Materials	7,077.36	166.67	4,246.33%
Total Building O&M	7,164.36	1,000.00	716.44%
Chemicals			
Miscellaneous	266.00	208.33	127.68%
Wastewater Treatment	3,183.20	1,666.67	190.99%
Water Production	0.00	1,208.33	0.0%
Total Chemicals	3,449.20	3,083.33	111.87%
	.,	.,	

	Sep 22	Budget	% of Budget
Computers			
Hardware	0.00	1,916.67	0.0%
Internet Expense	402.72	333.33	120.82%
IT Support	0.00	1,500.00	0.0%
Software	2,091.42	1,250.00	167.31%
Total Computers	2,494.14	5,000.00	49.88%
Consultants			
Wastewater Consultants	0.00	3,750.00	0.0%
Wastewater Engineering	680.80	3,750.00	18.16%
Water Consultants	0.00	833.33	0.0%
Water Engineering	3,426.18	1,250.00	274.09%
Total Consultants	4,106.98	9,583.33	42.86%
Cont. Ed./Training			
Board Members	0.00	416.67	0.0%
Office Personnel	350.00	625.00	56.0%
Operations Personnel	0.00	1,041.67	0.0%
Total Cont. Ed./Training	350.00	2,083.34	16.8%
Contractors			
Wastewater Contractors	0.00	3,333.33	0.0%
Water Contractors	0.00	3,333.33	0.0%
Total Contractors	0.00	6,666.66	0.0%
Debt Service Interest	342.58	17,547.42	1.95%
Depreciation	17,477.00	16,666.67	104.86%
Director Expenses			
Car Rental	0.00	83.33	0.0%
Conference Fees	0.00	416.67	0.0%
Fees of Office	(300.00)	3,000.00	(10.0%)
Hotels	0.00	583.33	0.0%
Membership Fees & Dues	0.00	125.00	0.0%
Mileage Reimbursements	0.00	166.67	0.0%
Per Diem	0.00	166.67	0.0%
Surety Bonds	0.00	125.00	0.0%
Taxi Service	0.00	41.67	0.0%
Total Director Expenses	(300.00)	4,708.34	(6.37%)

	Sep 22	Budget	% of Budget
Employee Expense		3	
Car Rental	0.00	83.33	0.0%
Conference Fees	0.00	416.67	0.0%
Health Insurance	(578.57)	7,083.33	(8.17%)
Hotels	0.00	583.33	0.0%
Meals	38.87	166.67	23.32%
Membership Fees & Dues	0.00	208.33	0.0%
Mileage Reimbursement	0.00	166.67	0.0%
Per Diem	0.00	333.33	0.0%
Taxi Service	0.00	41.67	0.0%
Uniforms	136.25	1,000.00	13.63%
Total Employee Expense	(403.45)	10,083.33	(4.0%)
Equipment O&M	(403.43)	10,005.55	(4.078)
Contractors	0.00	1,666.67	0.0%
Inspection & Registration	0.00	166.67	0.0%
Lubricants	0.00	416.67	0.0%
Parts & Supplies	1,842.45	1,666.67	110.55%
Rent and Lease	6,890.25	416.67	1.653.65%
Equipment O&M - Other	0,890.25	0.00	0.0%
Total Equipment O&M	8,732.70	4,333.35	201.52%
Fleet	0,732.70	4,333.35	201.52%
Contractors	0.00	625.00	0.0%
Fuel	1,820.75	3,333.33	54.62%
Inspection & Registration	0.00	166.67	0.0%
Lubricants	0.00	416.67	0.0%
Parts & Supplies	1,211.58	625.00	193.85%
Rent and Lease	2,443.64	2,083.33	117.3%
Total Fleet		,	-
	5,475.97	7,250.00	75.53%
Ind Pretreatment Ordinance(IPO) 3rd party Wasterwater Lab	0.00	416.67	0.0%
Consultants	0.00		0.0%
Equipment	0.00	250.00 1,666.67	0.0%
Equipment O&M	0.00	83.33	0.0%
Total Ind Pretreatment Ordinance(IPO)	0.00		0.0%
	0.00	2,416.67	0.0%
Laboratory Fees	70.00	005.00	44 500/
3rd Party Water Lab Analysis	72.00	625.00	11.52%
3rd Party WW Lab Analysis	1,343.00	625.00	214.88%
Wastewater Lab Equip	0.00	1,041.67	0.0%
Water Lab Equip	00.0	1,041.67	0.0%
Total Laboratory Fees	1,415.00	3,333.34	42.45%
Legal Fees	29,015.80	20,833.33	139.28%
Liability & Property Insurance	0.00	2,250.00	0.0%

	Sep 22	Budget	% of Budget
Office Supplies			
Consumables	0.00	83.33	0.0%
Janitorial Supplies	365.20	166.67	219.12%
Office Supplies	314.15	1,250.00	25.13%
Postage	0.00	500.00	0.0%
Printing Supplies	0.00	250.00	0.0%
Rent and Lease	617.19	550.00	112.22%
Total Office Supplies	1,296.54	2,800.00	46.31%
Payroll Expenses			
Admin Payroll Expense	25,109.63	22,083.33	113.7%
Operator Water Expense	12,031.45	12,916.67	93.15%
Operator WW Expense	11,568.72	12,916.67	89.56%
Payroll Taxes	3,572.86	4,000.00	89.32%
Retirement	6,356.63	5,833.33	108.97%
Temporary Labor	8,608.47	3,000.00	286.95%
Total Payroll Expenses	67,247.76	60,750.00	110.7%
Safety Expense			
Equipment	0.00	1,250.00	0.0%
PPE	781.84	833.33	93.82%
Training	0.00	416.67	0.0%
Total Safety Expense	781.84	2,500.00	31.27%
Sanitation Expense			
Piney Woods Sanitation	22,261.93	20,000.00	111.31%
Sludge Disposal Charge	1,880.25	1,083.33	173.56%
Total Sanitation Expense	24,142.18	21,083.33	114.51%
Security Expenses	424.11	2,083.33	20.36%
TCEQ Fees	0.00	1,666.67	0.0%
Telephone	1,226.06	1,666.67	73.56%
Tools & Materials			
Consumables	1,148.97	833.33	137.88%
Repairs & Maintenance/Materials	40,767.36	7,500.00	543.57%
Small Tools	456.28	833.33	54.75%
Total Tools & Materials	42,372.61	9,166.66	462.25%
Utilities	14,715.75	15,416.67	95.45%
Total Expense	241,030.40	240,701.62	100.14%
Net Ordinary Income	28,815.07	15,398.38	187.13%

	Sep 22	Budget	% of Budget
Other Income/Expense			
Other Income			
Gain/Loss on Sale of Asset	0.00	0.00	0.0%
Total Other Income	0.00	0.00	0.0%
Other Expense			
BOA Bank Fee	0.00	0.00	0.0%
Bond issue Costs	0.00	0.00	0.0%
TWDB Origination Fee	0.00	0.00	0.0%
Wilmington Trust Agent Fee	0.00	0.00	0.0%
Total Other Expense	0.00	0.00	0.0%
Net Other Income	0.00	0.00	0.0%
Net Income	28,815.07	15,398.38	187.13%

	Oct 22	Budget	% of Budget
Ordinary Income/Expense			
Income			
C.O.R.E. Charges			
Capital Improvement	19,393.82	16,666.67	116.36%
Emergency	9,696.91	8,333.33	116.36%
Operating Reserve	11,636.29	10,000.00	116.36%
Rate Stabilization	9,696.91	8,333.33	116.36%
Total C.O.R.E. Charges	50,423.93	43,333.33	116.36%
Miscellaneous Income			
Fees	18,251.69	625.00	2,920.27%
Investments/Interest Income	110.64	83.33	132.77%
Invoiced Income	0.00	416.67	0.0%
Permit Violations	0.00	1,500.00	0.0%
Property Sale	0.00	833.33	0.0%
Scrap Income	0.00	83.33	0.0%
Total Miscellaneous Income	18,362.33	3,541.66	518.47%
Property Taxes Revenue			
Property Taxes Revenue I & S	439,375.04	37,141.67	1,182.97%
Property Taxes Revenue O & M	109,838.96	6,666.67	1,647.58%
Total Property Taxes Revenue	549,214.00	43,808.34	1,253.68%
Sanitation Revenue	23,463.30	25,833.33	90.83%
Sewer Revenue	63,325.32	66,666.67	94.99%
Water Revenue	62,893.72	72,916.67	86.25%
Total Income	767,682.60	256,100.00	299.76%
Gross Profit	767,682.60	256,100.00	299.76%
Expense			
Accounting			
Accounting - GMP	6,950.00	1,666.67	417.0%
Auditing Fees	0.00	2,916.67	0.0%
Total Accounting	6,950.00	4,583.34	151.64%
Admin Fee			
Administrative Fee	30.00	41.67	71.99%
Appraisal District & Tax Fees	0.00	750.00	0.0%
Bank Charges	10.00	375.00	2.67%
Bond Agent Fee	400.00	104.17	383.99%
Late & Interest Charges	0.00	41.67	0.0%
Property Tax Reimbursement	0.00	0.00	0.0%
Total Admin Fee	440.00	1,312.51	33.52%
Advertising & Public Notices			
Customer Communications	0.00	166.67	0.0%
Legal Notices	0.00	333.33	0.0%
Marketing Materials	0.00	333.33	0.0%
Total Advertising & Public Notices	0.00	833.33	0.0%
Building O&M			
Contractors	7,808.00	833.33	936.96%
Parts & Materials	0.00	166.67	0.0%
Total Building O&M	7,808.00	1,000.00	780.8%
Chemicals	.,	.,500.00	,,
Miscellaneous	266.00	208.33	127.68%
Wastewater Treatment	5,985.03	1,666.67	359.1%
Wastewater Treatment	2,690.24	1,208.33	222.64%
Total Chemicals	8,941.27	3,083.33	289.99%
	0,041.27	3,003.33	203.3370

	Oct 22	Budget	% of Budget		
Computers					
Hardware	1,275.00	1,916.67	66.52%		
Internet Expense	395.98	333.33	118.8%		
IT Support	0.00	1,500.00	0.0%		
Software	1,793.84	1,250.00	143.51%		
Total Computers	3,464.82	5,000.00	69.3%		
Consultants					
Wastewater Consultants	267.38	3,750.00	7.13%		
Wastewater Engineering	0.00	3,750.00	0.0%		
Water Consultants	0.00	833.33	0.0%		
Water Engineering	761.60	1,250.00	60.93%		
Total Consultants	1,028.98	9,583.33	10.74%		
Cont. Ed./Training					
Board Members	0.00	416.67	0.0%		
Office Personnel	0.00	625.00	0.0%		
Operations Personnel	0.00	1,041.67	0.0%		
Total Cont. Ed./Training	0.00	2,083.34	0.0%		
Contractors					
Wastewater Contractors	3,897.67	3,333.33	116.93%		
Water Contractors	0.00	3,333.33	0.0%		
Total Contractors	3,897.67	6,666.66	58.47%		
Debt Service Interest	357.17	17,547.42	2.04%		
Depreciation	17,477.00	16,666.67	104.86%		
Director Expenses					
Car Rental	0.00	83.33	0.0%		
Conference Fees	0.00	416.67	0.0%		
Fees of Office	450.00	3,000.00	15.0%		
Hotels	0.00	583.33	0.0%		
Membership Fees & Dues	0.00	125.00	0.0%		
Mileage Reimbursements	0.00	166.67	0.0%		
Per Diem	0.00	166.67	0.0%		
Surety Bonds	325.00	125.00	260.0%		
Taxi Service	0.00	41.67	0.0%		
Total Director Expenses	775.00	4,708.34	16.46%		

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	Oct 22	Budget	% of Budget
Employee Expense			
Car Rental	0.00	83.33	0.0%
Conference Fees	110.00	416.67	26.4%
Health Insurance	4,631.21	7,083.33	65.38%
Hotels	976.79	583.33	167.45%
Meals	109.05	166.67	65.43%
Membership Fees & Dues	948.00	208.33	455.05%
Mileage Reimbursement	758.17	166.67	454.89%
Per Diem	0.00	333.33	0.0%
Taxi Service	0.00	41.67	0.0%
Uniforms	195.00	1,000.00	19.5%
Total Employee Expense	7,728.22	10,083.33	76.64%
Equipment O&M			
Contractors	0.00	1,666.67	0.0%
Inspection & Registration	0.00	166.67	0.0%
Lubricants	0.00	416.67	0.0%
Parts & Supplies	2,316.00	1,666.67	138.96%
Rent and Lease	9,042.53	416.67	2,170.19%
Equipment O&M - Other	0.00	0.00	0.0%
Total Equipment O&M	11,358.53	4,333.35	262.12%
Fleet			
Contractors	462.50	625.00	74.0%
Fuel	2,332.35	3,333.33	69.97%
Inspection & Registration	0.00	166.67	0.0%
Lubricants	418.35	416.67	100.4%
Parts & Supplies	190.38	625.00	30.46%
Rent and Lease	2,443.64	2,083.33	117.3%
Total Fleet	5,847.22	7,250.00	80.65%
Ind Pretreatment Ordinance(IPO)			
3rd party Wasterwater Lab	0.00	416.67	0.0%
Consultants	0.00	250.00	0.0%
Equipment	0.00	1,666.67	0.0%
Equipment O&M	0.00	83.33	0.0%
Total Ind Pretreatment Ordinance(IPO)	0.00	2,416.67	0.0%
Laboratory Fees			
3rd Party Water Lab Analysis	72.00	625.00	11.52%
3rd Party WW Lab Analysis	1,338.00	625.00	214.08%
Wastewater Lab Equip	2,969.76	1,041.67	285.1%
Water Lab Equip	0.00	1,041.67	0.0%
Total Laboratory Fees	4,379.76	3,333.34	131.39%
Legal Fees	5,115.00	20,833.33	24.55%
Liability & Property Insurance	6,443.50	2,250.00	286.38%

	Oct 22	Budget	% of Budget
Office Supplies			
Consumables	0.00	83.33	0.0%
Janitorial Supplies	322.52	166.67	193.51%
Office Supplies	884.81	1,250.00	70.79%
Postage	310.50	500.00	62.1%
Printing Supplies	294.90	250.00	117.96%
Rent and Lease	617.19	550.00	112.22%
Total Office Supplies	2,429.92	2,800.00	86.78%
Payroll Expenses			
Admin Payroll Expense	13,451.07	22,083.33	60.91%
Operator Water Expense	9,485.36	12,916.67	73.44%
Operator WW Expense	8,767.67	12,916.67	67.88%
Payroll Taxes	1,913.26	4,000.00	47.83%
Retirement	6,220.76	5,833.33	106.64%
Temporary Labor	8,716.98	3,000.00	290.57%
Total Payroll Expenses	48,555.10	60,750.00	79.93%
Safety Expense			
Equipment	72.00	1,250.00	5.76%
PPE	155.67	833.33	18.68%
Training	0.00	416.67	0.0%
Total Safety Expense	227.67	2,500.00	9.11%
Sanitation Expense			
Piney Woods Sanitation	22,204.76	20,000.00	111.02%
Sludge Disposal Charge	627.85	1,083.33	57.96%
Total Sanitation Expense	22,832.61	21,083.33	108.3%
Security Expenses	610.00	2,083.33	29.28%
TCEQ Fees	7,728.22	1,666.67	463.69%
Telephone	1,243.22	1,666.67	74.59%
Tools & Materials			
Consumables	721.72	833.33	86.61%
Repairs & Maintenance/Materials	7,045.42	7,500.00	93.94%
Small Tools	499.24	833.33	59.91%
Total Tools & Materials	8,266.38	9,166.66	90.18%
Utilities	14,303.03	15,416.67	92.78%
Total Expense	198,208.29	240,701.62	82.35%
Net Ordinary Income	569,474.31	15,398.38	3,698.27%

	Oct 22	Budget	% of Budget
Other Income/Expense			
Other Income			
Gain/Loss on Sale of Asset	2,100.00	0.00	100.0%
Total Office Learning	0,100,00	0.00	100.00/

Total Other Income	2,100.00	0.00	100.0%
Other Expense			
BOA Bank Fee	0.00	0.00	0.0%
Bond issue Costs	0.00	0.00	0.0%
TWDB Origination Fee	0.00	0.00	0.0%
Wilmington Trust Agent Fee	0.00	0.00	0.0%
Total Other Expense	0.00	0.00	0.0%
Net Other Income	2,100.00	0.00	100.0%
Net Income	571,574.31	15,398.38	3,711.91%

	Nov 22	Budget	% of Budget
Ordinary Income/Expense			
Income			
C.O.R.E. Charges			
Capital Improvement	17,152.67	16,666.67	102.92%
Emergency	8,576.34	8,333.33	102.92%
Operating Reserve	10,291.60	10,000.00	102.92%
Rate Stabilization	8,576.34	8,333.33	102.92%
Total C.O.R.E. Charges	44,596.95	43,333.33	102.92%
Miscellaneous Income			
Fees	6,842.52	625.00	1,094.8%
Investments/Interest Income	132.05	83.33	158.47%
Invoiced Income	0.00	416.67	0.0%
Permit Violations	0.00	1,500.00	0.0%
Property Sale	0.00	833.33	0.0%
Scrap Income	0.00	83.33	0.0%
Total Miscellaneous Income	6,974.57	3,541.66	196.93%
Property Taxes Revenue			
Property Taxes Revenue I & S	(925.74)	37,141.67	(2.49%)
Property Taxes Revenue O & M	(289.99)	6,666.67	(4.35%)
Total Property Taxes Revenue	(1,215.73)	43,808.34	(2.78%)
Sanitation Revenue	24,990.97	25,833.33	96.74%
Sewer Revenue	71,867.04	66,666.67	107.8%
Water Revenue	32,469.49	72,916.67	44.53%
Total Income	179,683.29	256,100.00	70.16%
Gross Profit	179,683.29	256,100.00	70.16%
Expense			
Accounting			
Accounting - GMP	0.00	1,666.67	0.0%
Auditing Fees	3,500.00	2,916.67	120.0%
Total Accounting	3,500.00	4,583.34	76.36%
Admin Fee			
Administrative Fee	30.00	41.67	71.99%
Appraisal District & Tax Fees	1,036.50	750.00	138.2%
Bank Charges	0.00	375.00	0.0%
Bond Agent Fee	0.00	104.17	0.0%
Late & Interest Charges	(313.49)	41.67	(752.32%)
Property Tax Reimbursement	0.00	0.00	0.0%
Total Admin Fee	753.01	1,312.51	57.37%
Advertising & Public Notices			
Customer Communications	0.00	166.67	0.0%
Legal Notices	0.00	333.33	0.0%
Marketing Materials	0.00	333.33	0.0%
Total Advertising & Public Notices	0.00	833.33	0.0%
Building O&M			
Contractors	0.00	833.33	0.0%
Parts & Materials	3,551.25	166.67	2,130.71%
Total Building O&M	3,551.25	1,000.00	355.13%
Chemicals	2,001120	.,	
Miscellaneous	0.00	208.33	0.0%
Wastewater Treatment	2,654.85	1,666.67	159.29%
Wastewater Treatment	3,703.32	1,208.33	306.48%
Total Chemicals	6,358.17	3,083.33	206.21%
	0,000.17	3,003.33	200.2170

	Nov 22	Budget	% of Budget		
Computers					
Hardware	0.00	1,916.67	0.0%		
Internet Expense	393.26	333.33	117.98%		
IT Support	0.00	1,500.00	0.0%		
Software	1,944.20	1,250.00	155.54%		
Total Computers	2,337.46	5,000.00	46.75%		
Consultants					
Wastewater Consultants	89.13	3,750.00	2.38%		
Wastewater Engineering	980.80	3,750.00	26.16%		
Water Consultants	0.00	833.33	0.0%		
Water Engineering	980.80	1,250.00	78.46%		
Total Consultants	2,050.73	9,583.33	21.4%		
Cont. Ed./Training					
Board Members	0.00	416.67	0.0%		
Office Personnel	0.00	625.00	0.0%		
Operations Personnel	0.00	1,041.67	0.0%		
Total Cont. Ed./Training	0.00	2,083.34	0.0%		
Contractors					
Wastewater Contractors	0.00	3,333.33	0.0%		
Water Contractors	0.00	3,333.33	0.0%		
Total Contractors	0.00	6,666.66	0.0%		
Debt Service Interest	0.00	17,547.42	0.0%		
Depreciation	17,477.00	16,666.67	104.86%		
Director Expenses					
Car Rental	0.00	83.33	0.0%		
Conference Fees	0.00	416.67	0.0%		
Fees of Office	1,050.00	3,000.00	35.0%		
Hotels	0.00	583.33	0.0%		
Membership Fees & Dues	750.00	125.00	600.0%		
Mileage Reimbursements	0.00	166.67	0.0%		
Per Diem	0.00	166.67	0.0%		
Surety Bonds	0.00	125.00	0.0%		
Taxi Service	0.00	41.67	0.0%		
Total Director Expenses	1,800.00	4,708.34	38.23%		

	Nov 22	Budget	% of Budget
Employee Expense			
Car Rental	0.00	83.33	0.0%
Conference Fees	349.00	416.67	83.76%
Health Insurance	3,671.09	7,083.33	51.83%
Hotels	885.16	583.33	151.74%
Meals	375.30	166.67	225.18%
Membership Fees & Dues	0.00	208.33	0.0%
Mileage Reimbursement	0.00	166.67	0.0%
Per Diem	0.00	333.33	0.0%
Taxi Service	8.00	41.67	19.2%
Uniforms	295.00	1,000.00	29.5%
Total Employee Expense	5,583.55	10,083.33	55.37%
Equipment O&M			
Contractors	0.00	1,666.67	0.0%
Inspection & Registration	0.00	166.67	0.0%
Lubricants	0.00	416.67	0.0%
Parts & Supplies	0.00	1,666.67	0.0%
Rent and Lease	9,119.22	416.67	2,188.6%
Equipment O&M - Other	0.00	0.00	0.0%
Total Equipment O&M	9,119.22	4,333.35	210.44%
Fleet	,		
Contractors	0.00	625.00	0.0%
Fuel	2,052.36	3,333.33	61.57%
Inspection & Registration	0.00	166.67	0.0%
Lubricants	0.00	416.67	0.0%
Parts & Supplies	965.94	625.00	154.55%
Rent and Lease	2,443.64	2,083.33	117.3%
Total Fleet	5,461.94	7,250.00	75.34%
Ind Pretreatment Ordinance(IPO)			
3rd party Wasterwater Lab	0.00	416.67	0.0%
Consultants	0.00	250.00	0.0%
Equipment	0.00	1,666.67	0.0%
Equipment O&M	0.00	83.33	0.0%
Total Ind Pretreatment Ordinance(IPO)	0.00	2,416.67	0.0%
Laboratory Fees			
3rd Party Water Lab Analysis	0.00	625.00	0.0%
3rd Party WW Lab Analysis	0.00	625.00	0.0%
Wastewater Lab Equip	0.00	1,041.67	0.0%
Water Lab Equip	0.00	1,041.67	0.0%
Total Laboratory Fees	0.00	3,333.34	0.0%
Legal Fees	14,021.25	20,833.33	67.3%
Liability & Property Insurance	0.00	2,250.00	0.0%

	Nov 22	Budget	% of Budget
Office Supplies			
Consumables	514.44	83.33	617.35%
Janitorial Supplies	322.52	166.67	193.51%
Office Supplies	57.67	1,250.00	4.61%
Postage	826.43	500.00	165.29%
Printing Supplies	40.25	250.00	16.1%
Rent and Lease	481.69	550.00	87.58%
Total Office Supplies	2,243.00	2,800.00	80.11%
Payroll Expenses			
Admin Payroll Expense	13,440.00	22,083.33	60.86%
Operator Water Expense	10,028.32	12,916.67	77.64%
Operator WW Expense	9,705.13	12,916.67	75.14%
Payroll Taxes	2,485.27	4,000.00	62.13%
Retirement	2,245.76	5,833.33	38.5%
Temporary Labor	11,354.42	3,000.00	378.48%
Total Payroll Expenses	49,258.90	60,750.00	81.09%
Safety Expense			
Equipment	266.42	1,250.00	21.31%
PPE	91.40	833.33	10.97%
Training	0.00	416.67	0.0%
Total Safety Expense	357.82	2,500.00	14.31%
Sanitation Expense			
Piney Woods Sanitation	20,739.40	20,000.00	103.7%
Sludge Disposal Charge	0.00	1,083.33	0.0%
Total Sanitation Expense	20,739.40	21,083.33	98.37%
Security Expenses	360.00	2,083.33	17.28%
TCEQ Fees	2,173.15	1,666.67	130.39%
Telephone	1,242.41	1,666.67	74.54%
Tools & Materials			
Consumables	692.55	833.33	83.11%
Repairs & Maintenance/Materials	10,022.11	7,500.00	133.63%
Small Tools	1,812.11	833.33	217.45%
Total Tools & Materials	12,526.77	9,166.66	136.66%
Utilities	13,268.66	15,416.67	86.07%
Total Expense	174,183.69	240,701.62	72.37%
Net Ordinary Income	5,499.60	15,398.38	35.72%

	Nov 22	Budget	% of Budget
Other Income/Expense			
Other Income			
Gain/Loss on Sale of Asset	0.00	0.00	0.0%
Total Other Income	0.00	0.00	0.0%
Other Expense			
BOA Bank Fee	0.00	0.00	0.0%
Bond issue Costs	0.00	0.00	0.0%
TWDB Origination Fee	0.00	0.00	0.0%
Wilmington Trust Agent Fee	0.00	0.00	0.0%
Total Other Expense	0.00	0.00	0.0%
Net Other Income	0.00	0.00	0.0%
Net Income	5,499.60	15,398.38	35.72%

	Dec 22	Budget	% of Budget
Ordinary Income/Expense			
Income			
C.O.R.E. Charges			
Capital Improvement	12,872.56	16,666.67	77.24%
Emergency	6,436.29	8,333.33	77.24%
Operating Reserve	12,742.15	10,000.00	127.42%
Rate Stabilization	6,436.29	8,333.33	77.24%
Total C.O.R.E. Charges	38,487.29	43,333.33	88.82%
Miscellaneous Income			
Fees	6,953.18	625.00	1,112.51%
Investments/Interest Income	140.23	83.33	168.28%
Invoiced Income	0.00	416.67	0.0%
Permit Violations	0.00	1,500.00	0.0%
Property Sale	0.00	833.33	0.0%
Scrap Income	0.00	83.33	0.0%
Total Miscellaneous Income	7,093.41	3,541.66	200.29%
Property Taxes Revenue			
Property Taxes Revenue I & S	(2,659.84)	37,141.67	(7.16%)
Property Taxes Revenue O & M	(620.66)	6,666.67	(9.31%)
Total Property Taxes Revenue	(3,280.50)	43,808.34	(7.49%)
Sanitation Revenue	23,311.87	25,833.33	90.24%
Sewer Revenue	52,259.96	66,666.67	78.39%
Water Revenue	68,239.60	72,916.67	93.59%
Total Income	186,111.63	256,100.00	72.67%
Gross Profit	186,111.63	256,100.00	72.67%
Expense			
Accounting			
Accounting - GMP	14,500.00	1,666.67	870.0%
Auditing Fees	0.00	2,916.67	0.0%
Total Accounting	14,500.00	4,583.34	316.36%
Admin Fee			
Administrative Fee	30.00	41.67	71.99%
Appraisal District & Tax Fees	1,789.00	750.00	238.53%
Bank Charges	10.00	375.00	2.67%
Bond Agent Fee	0.00	104.17	0.0%
Late & Interest Charges	0.00	41.67	0.0%
Property Tax Reimbursement	0.00	0.00	0.0%
Total Admin Fee	1,829.00	1,312.51	139.35%
Advertising & Public Notices			
Customer Communications	0.00	166.67	0.0%
Legal Notices	865.83	333.33	259.75%
Marketing Materials	0.00	333.33	0.0%
Total Advertising & Public Notices	865.83	833.33	103.9%
Building O&M			
Contractors	87.00	833.33	10.44%
Parts & Materials	30.68	166.67	18.41%
Total Building O&M	117.68	1,000.00	11.77%
Chemicals	111.00	.,300.00	11.17.75
Miscellaneous	0.00	208.33	0.0%
Wastewater Treatment	1,211.19	1,666.67	72.67%
Wastewater Treatment	129.50	1,208.33	10.72%
Total Chemicals	1,340.69	3,083.33	43.48%

	Dec 22	Budget	% of Budget		
Computers					
Hardware	0.00	1,916.67	0.0%		
Internet Expense	393.24	333.33	117.97%		
IT Support	1,220.00	1,500.00	81.33%		
Software	1,020.98	1,250.00	81.68%		
Total Computers	2,634.22	5,000.00	52.68%		
Consultants					
Wastewater Consultants	5,587.75	3,750.00	149.01%		
Wastewater Engineering	2,887.74	3,750.00	77.01%		
Water Consultants	0.00	833.33	0.0%		
Water Engineering	0.00	1,250.00	0.0%		
Total Consultants	8,475.49	9,583.33	88.44%		
Cont. Ed./Training					
Board Members	0.00	416.67	0.0%		
Office Personnel	0.00	625.00	0.0%		
Operations Personnel	111.00	1,041.67	10.66%		
Total Cont. Ed./Training	111.00	2,083.34	5.33%		
Contractors					
Wastewater Contractors	0.00	3,333.33	0.0%		
Water Contractors	0.00	3,333.33	0.0%		
Total Contractors	0.00	6,666.66	0.0%		
Debt Service Interest	0.00	17,547.42	0.0%		
Depreciation	17,477.00	16,666.67	104.86%		
Director Expenses					
Car Rental	0.00	83.33	0.0%		
Conference Fees	0.00	416.67	0.0%		
Fees of Office	600.00	3,000.00	20.0%		
Hotels	0.00	583.33	0.0%		
Membership Fees & Dues	2,500.00	125.00	2,000.0%		
Mileage Reimbursements	0.00	166.67	0.0%		
Per Diem	0.00	166.67	0.0%		
Surety Bonds	250.00	125.00	200.0%		
Taxi Service	0.00	41.67	0.0%		
Total Director Expenses	3,350.00	4,708.34	71.15%		

	Dec 22	Budget	% of Budget
Employee Expense			
Car Rental	0.00	83.33	0.0%
Conference Fees	0.00	416.67	0.0%
Health Insurance	3,969.36	7,083.33	56.04%
Hotels	0.00	583.33	0.0%
Meals	414.84	166.67	248.9%
Membership Fees & Dues	0.00	208.33	0.0%
Mileage Reimbursement	0.00	166.67	0.0%
Per Diem	0.00	333.33	0.0%
Taxi Service	0.00	41.67	0.0%
Uniforms	243.75	1,000.00	24.38%
Total Employee Expense	4,627.95	10,083.33	45.9%
Equipment O&M			
Contractors	0.00	1,666.67	0.0%
Inspection & Registration	0.00	166.67	0.0%
Lubricants	2,393.59	416.67	574.46%
Parts & Supplies	133.00	1,666.67	7.98%
Rent and Lease	5,003.07	416.67	1,200.73%
Equipment O&M - Other	0.00	0.00	0.0%
Total Equipment O&M	7,529.66	4,333.35	173.76%
Fleet	,	,	
Contractors	14,388.33	625.00	2,302.13%
Fuel	655.25	3,333.33	19.66%
Inspection & Registration	0.00	166.67	0.0%
Lubricants	161.88	416.67	38.85%
Parts & Supplies	705.00	625.00	112.8%
Rent and Lease	2,443.64	2,083.33	117.3%
Total Fleet	18,354.10	7,250.00	253.16%
Ind Pretreatment Ordinance(IPO)	,		
3rd party Wasterwater Lab	0.00	416.67	0.0%
Consultants	0.00	250.00	0.0%
Equipment	0.00	1,666.67	0.0%
Equipment O&M	0.00	83.33	0.0%
Total Ind Pretreatment Ordinance(IPO)	0.00	2,416.67	0.0%
Laboratory Fees			
3rd Party Water Lab Analysis	72.00	625.00	11.52%
3rd Party WW Lab Analysis	1,424.00	625.00	227.84%
Wastewater Lab Equip	0.00	1,041.67	0.0%
Water Lab Equip	0.00	1,041.67	0.0%
Total Laboratory Fees	1,496.00	3,333.34	44.88%
Legal Fees	6,602.50	20,833.33	31.69%
Liability & Property Insurance	0.00	2,250.00	0.0%

	Dec 22	Budget	% of Budget
Office Supplies			
Consumables	142.86	83.33	171.44%
Janitorial Supplies	504.57	166.67	302.74%
Office Supplies	2,789.70	1,250.00	223.18%
Postage	621.00	500.00	124.2%
Printing Supplies	140.68	250.00	56.27%
Rent and Lease	618.62	550.00	112.48%
Total Office Supplies	4,817.43	2,800.00	172.05%
Payroll Expenses			
Admin Payroll Expense	16,805.36	22,083.33	76.1%
Operator Water Expense	11,452.85	12,916.67	88.67%
Operator WW Expense	12,520.64	12,916.67	96.93%
Payroll Taxes	3,053.97	4,000.00	76.35%
Retirement	5,321.66	5,833.33	91.23%
Temporary Labor	7,483.87	3,000.00	249.46%
Total Payroll Expenses	56,638.35	60,750.00	93.23%
Safety Expense			
Equipment	621.35	1,250.00	49.71%
PPE	12.80	833.33	1.54%
Training	0.00	416.67	0.0%
Total Safety Expense	634.15	2,500.00	25.37%
Sanitation Expense			
Piney Woods Sanitation	22,686.03	20,000.00	113.43%
Sludge Disposal Charge	0.00	1,083.33	0.0%
Total Sanitation Expense	22,686.03	21,083.33	107.6%
Security Expenses	360.00	2,083.33	17.28%
TCEQ Fees	0.00	1,666.67	0.0%
Telephone	1,256.91	1,666.67	75.41%
Tools & Materials			
Consumables	2,003.35	833.33	240.4%
Repairs & Maintenance/Materials	4,652.58	7,500.00	62.03%
Small Tools	3,995.46	833.33	479.46%
Total Tools & Materials	10,651.39	9,166.66	116.2%
Utilities	13,865.36	15,416.67	89.94%
Total Expense	200,220.74	240,701.62	83.18%
Net Ordinary Income	(14,109.11)	15,398.38	(91.63%)

	Dec 22	Budget	% of Budget
Other Income/Expense			
Other Income			
Gain/Loss on Sale of Asset	0.00	0.00	0.0%
Total Other Income	0.00	0.00	0.0%
Other Expense			
BOA Bank Fee	0.00	0.00	0.0%
Bond issue Costs	0.00	0.00	0.0%
TWDB Origination Fee	0.00	0.00	0.0%
Wilmington Trust Agent Fee	0.00	0.00	0.0%
Total Other Expense	0.00	0.00	0.0%
Net Other Income	0.00	0.00	0.0%
Net Income	(14,109.11)	15,398.38	(91.63%)

	Jan 23	Budget	% of Budget
Ordinary Income/Expense			
Income			
C.O.R.E. Charges			
Capital Improvement	14,152.79	16,666.67	84.92%
Emergency	7,076.39	8,333.33	84.92%
Operating Reserve	8,491.67	10,000.00	84.92%
Rate Stabilization	7,076.39	8,333.33	84.92%
Total C.O.R.E. Charges	36,797.24	43,333.33	84.92%
Miscellaneous Income			
Fees	5,294.73	625.00	847.16%
Investments/Interest Income	144.06	83.33	172.88%
Invoiced Income	0.00	416.67	0.0%
Permit Violations	2,500.00	1,500.00	166.67%
Property Sale	0.00	833.33	0.0%
Scrap Income	0.00	83.33	0.0%
Total Miscellaneous Income	7,938.79	3,541.66	224.15%
Property Taxes Revenue			
Property Taxes Revenue I & S	14,336.96	37,141.67	38.6%
Property Taxes Revenue O & M	3,597.18	6,666.67	53.96%
Total Property Taxes Revenue	17,934.14	43,808.34	40.94%
Sanitation Revenue	25,622.32	25,833.33	99.18%
Sewer Revenue	62,763.13	66,666.67	94.15%
Water Revenue	63,493.20	72,916.67	87.08%
Total Income	214,548.82	256,100.00	83.78%
Gross Profit	214,548.82	256,100.00	83.78%
Expense			
Accounting			
Accounting - GMP	14,250.00	1,666.67	855.0%
Auditing Fees	13,000.00	2,916.67	445.71%
Total Accounting	27,250.00	4,583.34	594.55%
Admin Fee			
Administrative Fee	0.00	41.67	0.0%
Appraisal District & Tax Fees	0.00	750.00	0.0%
Bank Charges	75.00	375.00	20.0%
Bond Agent Fee	0.00	104.17	0.0%
Late & Interest Charges	0.00	41.67	0.0%
Property Tax Reimbursement	0.00	0.00	0.0%
Total Admin Fee	75.00	1,312.51	5.71%
Advertising & Public Notices			
Customer Communications	0.00	166.67	0.0%
Legal Notices	950.67	333.33	285.2%
Marketing Materials	0.00	333.33	0.0%
Total Advertising & Public Notices	950.67	833.33	114.08%
Building O&M			
Contractors	0.00	833.33	0.0%
Parts & Materials	0.00	166.67	0.0%
Total Building O&M	0.00	1,000.00	0.0%
Chemicals			
Miscellaneous	0.00	208.33	0.0%
Wastewater Treatment	0.00	1,666.67	0.0%
Water Production	0.00	1,208.33	0.0%
Total Chemicals	0.00	3,083.33	0.0%

	Jan 23	Budget	% of Budget
Computers	Jali 25	Buuget	% of Budget
Hardware	0.00	1,916.67	0.0%
Internet Expense	393.24	333.33	117.97%
IT Support	1.220.00	1.500.00	81.33%
Software	1,596.29	1,250.00	127.7%
Total Computers	3,209.53	5,000.00	64.19%
Consultants	3,209.55	5,000.00	04.1976
Wastewater Consultants	689.13	3,750.00	18.38%
Wastewater Engineering	0.00	3,750.00	0.0%
Water Consultants	600.00	833.33	72.0%
Water Engineering	0.00	1,250.00	0.0%
Total Consultants	1.289.13	9,583.33	13.45%
Cont. Ed./Training	1,200110	0,000.00	10.1070
Board Members	0.00	416.67	0.0%
Office Personnel	0.00	625.00	0.0%
Operations Personnel	0.00	1,041.67	0.0%
Total Cont. Ed./Training	0.00	2,083.34	0.0%
Contractors			
Wastewater Contractors	0.00	3,333.33	0.0%
Water Contractors	2,270.57	3,333.33	68.12%
Total Contractors	2,270.57	6,666.66	34.06%
Debt Service Interest	100,887.00	17,547.42	574.94%
Depreciation	17,477.00	16,666.67	104.86%
Director Expenses			
Car Rental	0.00	83.33	0.0%
Conference Fees	0.00	416.67	0.0%
Fees of Office	450.00	3,000.00	15.0%
Hotels	0.00	583.33	0.0%
Membership Fees & Dues	0.00	125.00	0.0%
Mileage Reimbursements	0.00	166.67	0.0%
Per Diem	0.00	166.67	0.0%
Surety Bonds	0.00	125.00	0.0%
Taxi Service	0.00	41.67	0.0%
Total Director Expenses	450.00	4,708.34	9.56%

	Jan 23	Budget	% of Budget
	Jan 25	Budget	/8 Of Budget
Employee Expense	0.00	83.33	0.0%
Car Rental Conference Fees	0.00		
	0.00	416.67	0.0%
Health Insurance	4,092.11	7,083.33	57.77%
Hotels	907.20	583.33	155.52%
Meals	251.93	166.67	151.16%
Membership Fees & Dues	0.00	208.33	0.0%
Mileage Reimbursement	0.00	166.67	0.0%
Per Diem	0.00	333.33	0.0%
Taxi Service	0.00	41.67	0.0%
Uniforms	195.00	1,000.00	19.5%
Total Employee Expense	5,446.24	10,083.33	54.01%
Equipment O&M			
Contractors	0.00	1,666.67	0.0%
Inspection & Registration	0.00	166.67	0.0%
Lubricants	0.00	416.67	0.0%
Parts & Supplies	756.52	1,666.67	45.39%
Rent and Lease	7,779.93	416.67	1,867.17%
Equipment O&M - Other	0.00	0.00	0.0%
Total Equipment O&M	8,536.45	4,333.35	196.99%
Fleet			
Contractors	0.00	625.00	0.0%
Fuel	4,028.36	3,333.33	120.85%
Inspection & Registration	7.50	166.67	4.5%
Lubricants	0.00	416.67	0.0%
Parts & Supplies	1,486.44	625.00	237.83%
Rent and Lease	2,506.38	2,083.33	120.31%
Total Fleet	8,028.68	7,250.00	110.74%
Ind Pretreatment Ordinance(IPO)			
3rd party Wasterwater Lab	0.00	416.67	0.0%
Consultants	0.00	250.00	0.0%
Equipment	0.00	1,666.67	0.0%
Equipment O&M	0.00	83.33	0.0%
Total Ind Pretreatment Ordinance(IPO)	0.00	2,416.67	0.0%
Laboratory Fees			
3rd Party Water Lab Analysis	72.00	625.00	11.52%
3rd Party WW Lab Analysis	1,280.00	625.00	204.8%
Wastewater Lab Equip	120.52	1,041.67	11.57%
Water Lab Equip	0.00	1,041.67	0.0%
Total Laboratory Fees	1,472.52	3,333.34	44.18%
	716.25	20,833.33	3.44%
Legal Fees			

Jan 23 Budget % of Budget Consumables 41.55 83.33 49.86% Janitorial Supplies 322.52 166.67 193.51% Office Supplies 52.91 1,250.00 423% Postage 628.00 500.00 165.6% Printing Supplies 86.29 250.00 34.52% Rent and Lease 406.15 550.00 73.85% Total Office Supplies 1,737.42 2,800.00 62.05% Payroll Expenses 1,440.00 22,083.33 60.86% Operator Water Expense 9,968.63 12,916.67 70.47% Payroll Taxes 2,389.99 4,000.00 78.49% Total Payroll Expenses 9,102.38 12,916.67 70.47% Payroll Taxes 2,389.59 4,000.00 78.49% Total Payroll Expenses 9,102.38 12,916.67 0.47% Baugori Bayroll Expenses 2,354.80 3,000.00 78.49% Total Payroll Expenses 60.00 2,550.00 2.4% Saf				
Consumables 41.55 83.33 49.86% Janitorial Supplies 322.52 166.67 193.51% Office Supplies 52.91 1.250.00 4.23% Postage 828.00 500.00 165.6% Printing Supplies 86.29 250.00 34.52% Rent and Lease 406.15 550.00 73.85% Total Office Supplies 1,737.42 2,800.00 62.05% Payroll Expenses 8,968.63 12,916.67 69.44% Operator Water Expense 9,102.38 12,916.67 70.47% Payroll Taxes 2,389.59 4000.00 59.74% Retirement 4,219.03 5.833.33 72.3% Temporary Labor 2,354.80 3,000.00 78.49% Total Payroll Expenses 40.474.43 60,750.00 66.63% Safety Expense 60.00 2,500.00 2.44% Sanitation Expense 61.00 2,000.00 2.122% Studge Disposal Charge 1,921.64 1.083.33 2.24%		Jan 23	Budget	% of Budget
Janitorial Supplies 322.52 166.67 193.51% Office Supplies 52.91 1.250.00 4.23% Postage 828.00 500.00 165.6% Printing Supplies 86.29 250.00 34.52% Rent and Lease 406.15 560.00 73.85% Total Office Supplies 1.737.42 2,800.00 62.05% Payroll Expenses 3.440.00 22,083.33 60.86% Operator Water Expense 9,968.63 12,916.67 70.47% Payroll Taxes 2,389.59 4,000.00 59.74% Retirement 4,219.03 5,833.33 72.33% Total Payroll Expense 40.474.43 60.750.00 66.63% Safety Expense 2.000 2,500.00 2.4% Sanitation Expense 60.00 2,500.00 2.4% Sanitation Expense 60.00 2,500.00 2.4% Sanitation Expense 6.165.63 21,083.33 177.38% Total Sanitation Expense 360.00 2,683.33 172.8%	Office Supplies			
Office Supplies 52.91 1,250.00 4.23% Postage 828.00 500.00 165.6% Printing Supplies 86.29 250.00 34.52% Rent and Lease 406.15 550.00 73.85% Total Office Supplies 1,737.42 2,800.00 62.05% Payroll Expenses 4dmin Payroll Expense 8,968.63 12.916.67 69.44% Operator Water Expense 9,0102.38 12.916.67 70.47% Payroll Taxes 2,389.59 4,000.00 59.74% Retirement 4.219.03 5,833.33 72.33% Temporary Labor 2,354.80 3,000.00 78.49% Total Payroll Expense 40.474.43 60.750.00 66.33% Safety Expense 2 2,000.00 72.42% Equipment 0.00 1,250.00 0.0% PPE 60.00 833.33 72.2% Midge Disposal Charge 1,921.64 1,083.33 177.38% Total Safety Expense 60.00 2,000.00 21.22%	Consumables	41.55	83.33	49.86%
Postage 828.00 500.00 165.6% Printing Supplies 86.29 250.00 34.52% Rent and Lease 406.15 550.00 73.85% Total Office Supplies 1,737.42 2,800.00 62.05% Payroll Expenses 31,440.00 22,083.33 60.86% Operator Water Expense 9,968.63 12,916.67 70.47% Payroll Taxes 2,389.59 4,000.00 59.74% Retirement 4,219.03 5,833.33 72.33% Temporary Labor 2,354.80 3,000.00 78.49% Total Payroll Expenses 40,474.43 60,750.00 66.63% Safety Expense 2 60.00 833.33 7.2% Training 0.00 1,250.00 0.0% 24% Sanitation Expense 60.00 2,500.00 2.4% Sanitation Expense 60.00 2,500.00 2.4% Sanitation Expense 60.00 2,000.00 2.122% Sludge Disposal Charge 1,921.64 1,083.33 <	Janitorial Supplies	322.52	166.67	193.51%
Printing Supplies 86.29 250.00 34.52% Rent and Lease 406.15 550.00 73.85% Total Office Supplies 1,737.42 2,800.00 62.05% Payroll Expenses 3,440.00 22,083.33 60.86% Operator Water Expense 8,968.63 12,916.67 69.44% Operator WW Expense 9,102.38 12,916.67 70.47% Payroll Taxes 2,389.59 4,000.00 59.74% Retirement 4,219.03 5,833.33 72.33% Temporary Labor 2,354.80 3,000.00 78.49% Total Payroll Expenses 40,474.43 60,750.00 66.63% Safety Expense 0.00 416.67 0.0% PPE 60.00 233.33 72.2% Total Safety Expense 6,165.63 21,083.33 29.24% Saintation Expense 1,921.64 1,083.33 177.38% Total Sanitation Expense 6,165.63 21,083.33 29.24% Sludge Disposal Charge 1,921.64 1,083.33 172	Office Supplies	52.91	1,250.00	4.23%
Rent and Lease 406.15 550.00 73.85% Total Office Supplies 1,737.42 2,800.00 62.05% Payroll Expenses 3,440.00 22,083.33 60.86% Operator Water Expense 8,968.63 12,916.67 69.44% Operator WW Expense 9,102.38 12,916.67 70.47% Payroll Taxes 2,389.59 4,000.00 59.74% Retirement 4,219.03 5,833.33 72.38% Total Payroll Expenses 40,474.43 60,750.00 66.63% Safety Expense 2,354.80 3,000.00 78.49% Total Payroll Expenses 40,474.43 60,750.00 66.63% Safety Expense 60.00 2,500.00 0.0% PPE 60.00 833.33 7.2% Training 0.00 1,250.00 0.0% Suidge Disposal Charge 1,921.64 1,083.33 177.38% Total Sanitation Expense 6,165.63 21,083.33 29.24% Security Expenses 360.00 2,083.33 17.28%	Postage	828.00	500.00	165.6%
Total Office Supplies 1,737.42 2,800.00 62.05% Payroll Expenses 1,3440.00 22,083.33 60.86% Operator Water Expense 8,968.63 12,916.67 69.44% Operator WW Expense 9,102.38 12,916.67 70.47% Payroll Taxes 2,389.59 4,000.00 59.74% Retirement 4,219.03 5,833.33 72.33% Temporary Labor 2,354.80 3,000.00 78.49% Total Payroll Expenses 40,474.43 60,750.00 66.63% Safety Expense 0.00 1,250.00 0.0% PPE 60.00 833.33 7.2% Training 0.00 416.67 0.0% Sanitation Expense 60.00 2,500.00 2.4% Sudge Disposal Charge 1,921.64 1,083.33 177.38% Total Safity Expenses 360.00 2,083.33 172.8% Scurity Expenses 360.00 2,083.33 172.8% Total Sanitation Expense 6,165.63 21,083.33 29.24% <	Printing Supplies	86.29	250.00	34.52%
Payroll Expenses 13,440.00 22,083.33 60.86% Operator Water Expense 8,968.63 12,916.67 69,44% Operator WW Expense 9,102.38 12,916.67 70,47% Payroll Taxes 2,389.59 4,000.00 59,74% Retirement 4,219.03 5,833.33 72,33% Temporary Labor 2,354.80 3,000.00 78,49% Total Payroll Expenses 40,474.43 60,750.00 66.63% Safety Expense 0.00 1,250.00 0.0% PPE 60.00 83.33 7.2% Training 0.00 416.67 0.0% Sanitation Expense 0.00 416.67 0.0% Sudge Disposal Charge 1,921.64 1,083.33 177.38% Total Safity Expenses 360.00 2,083.33 172.8% Scurity Expenses 360.00 2,083.33 172.8% Total Sanitation Expense 6,165.63 21,083.33 29.24% Scurity Expenses 360.00 2,083.33 17.28% <t< td=""><td>Rent and Lease</td><td>406.15</td><td>550.00</td><td>73.85%</td></t<>	Rent and Lease	406.15	550.00	73.85%
Admin Payroll Expense 13,440.00 22,083.33 60.86% Operator Water Expense 8,968.63 12,916.67 69.44% Operator WW Expense 9,102.38 12,916.67 70.47% Payroll Taxes 2,389.59 4,000.00 59.74% Retirement 4,219.03 5,833.33 72.33% Temporary Labor 2,354.80 3,000.00 78.49% Total Payroll Expenses 40,474.43 60,750.00 66.63% Safety Expense 60.00 833.33 7.2% Training 0.00 416.67 0.0% PPE 60.00 2500.00 2.4% Sanitation Expense 6,165.63 21,083.33 17.38% Total Safety Expense 6,165.63 21,083.33 17.28% Siudge Disposal Charge 1,921.64 1.083.33 17.28% Total Sanitation Expense 6,165.63 21,083.33 12.24% Security Expenses 360.00 2,083.33 17.28% TCEQ Fees 0.00 1,666.67 7.617% <td>Total Office Supplies</td> <td>1,737.42</td> <td>2,800.00</td> <td>62.05%</td>	Total Office Supplies	1,737.42	2,800.00	62.05%
Operator Water Expense 8,968.63 12,916.67 69.44% Operator WW Expense 9,102.33 12,916.67 70.47% Payroll Taxes 2,389.59 4,000.00 59.74% Retirement 4,219.03 5,833.33 72.33% Temporary Labor 2,354.80 3,000.00 78.49% Total Payroll Expenses 40,474.43 60,750.00 66.63% Safety Expense 60.00 833.33 7.2% Training 0.00 416.67 0.0% Total Safety Expense 60.00 2,500.00 2.4% Sanitation Expense 60.00 2,500.00 2.4% Sludge Disposal Charge 1,921.64 1,083.33 177.38% Total Sanitation Expense 6,165.63 21,083.33 29.24% Security Expenses 360.00 2,083.33 17.28% Total Sanitation Expense 0.00 1,666.67 0.0% Telephone 1,269.44 1,666.67 0.0% Telephone 1,269.44 1,666.67 76.17%	Payroll Expenses			
Operator WW Expense 9,102.38 12,916.67 70.47% Payroll Taxes 2,389.59 4,000.00 59.74% Retirement 4,219.03 5,833.33 72.33% Temporary Labor 2,354.80 3,000.00 78.49% Total Payroll Expenses 40,474.43 60,750.00 66.63% Safety Expense 2 0.00 1,250.00 0.0% PPE 60.00 833.33 7.2% Training 0.00 416.67 0.0% Sanitation Expense 60.00 2,500.00 2.4% Sanitation Expense 60.00 2,500.00 2.4% Sludge Disposal Charge 1,921.64 1,083.33 177.38% Total Sanitation Expense 6,165.63 21,083.33 29.24% Security Expenses 360.00 2,083.33 17.28% TCEQ Fees 0.00 1,666.67 76.17% Tools & Materials 1,070.20 7,500.00 14.27% Small Tools 382.01 833.33 45.84%	Admin Payroll Expense	13,440.00	22,083.33	60.86%
Payroll Taxes 2,389.59 4,000.00 59.74% Retirement 4,219.03 5,833.33 72.33% Temporary Labor 2,354.80 3,000.00 78.49% Total Payroll Expenses 40,474.43 60,750.00 66.63% Safety Expense 2,354.80 3,000.00 78.49% Equipment 0.00 1,250.00 0.0% PPE 60.00 833.33 7.2% Training 0.00 416.67 0.0% Sanitation Expense 80.00 2,500.00 2.4% Sudge Disposal Charge 1,921.64 1,083.33 177.38% Total Sanitation Expense 6,165.63 21,083.33 29.24% Security Expenses 360.00 2,083.33 17.28% TCEQ Fees 0.00 1,666.67 0.0% Telephone 1,269.44 1,666.67 76.17% Tools & Materials 1,070.20 7,500.00 14.27% Small Tools 382.01 833.33 45.84% Total Tools & Materials	Operator Water Expense	8,968.63	12,916.67	69.44%
Retirement 4,219.03 5,833.33 72.33% Temporary Labor 2,354.80 3,000.00 78.49% Total Payroll Expenses 40,474.43 60,750.00 66.63% Safety Expense 60,00 1,250.00 0.0% PPE 60.00 833.33 7.2% 0.0% Training 0.00 416.67 0.0%	Operator WW Expense	9,102.38	12,916.67	70.47%
Temporary Labor 2,354.80 3,000.00 78.49% Total Payroll Expenses 40,474.43 60,750.00 66.63% Safety Expense 0.00 1,250.00 0.0% PPE 60.00 833.33 7.2% Training 0.00 416.67 0.0% Sanitation Expense 60.00 2,500.00 2.4% Sanitation Expense 60.00 2,500.00 2.4% Sanitation Expense 60,165.63 21,083.33 177.38% Total Sanitation Expense 6,165.63 21,083.33 29.24% Security Expenses 360.00 2,083.33 172.8% TCEQ Fees 0.00 1,666.67 0.0% Telephone 1,269.44 1,666.67 76.17% Tools & Materials 1,070.20 7,500.00 14.27% Small Tools 382.01 833.33 45.84% Total Tools & Materials 1,940.36 9,166.66 21.17% Utilities 14,054.08 15,416.67 91.16% Total Tools & M	Payroll Taxes	2,389.59	4,000.00	59.74%
Total Payroll Expenses 40,474.43 60,750.00 66.63% Safety Expense 0.00 1,250.00 0.0% PPE 60.00 833.33 7.2% Training 0.00 416.67 0.0% Safety Expense 60.00 2,500.00 2.4% Sanitation Expense 60.00 2,500.00 2.4% Sanitation Expense 1,921.64 1,083.33 177.38% Total Sanitation Expense 6,165.63 21,083.33 29.24% Security Expenses 360.00 2,083.33 177.38% Total Sanitation Expense 6,165.63 21,083.33 29.24% Security Expenses 360.00 2,083.33 17.28% TCEQ Fees 0.00 1,666.67 0.0% Telephone 1,269.44 1,666.67 76.17% Consumables 488.15 833.33 58.58% Repairs & Maintenance/Materials 1,070.20 7,500.00 14.27% Small Tools 382.01 833.33 45.84% Total To	Retirement	4,219.03	5,833.33	72.33%
Safety Expense 0.00 1,250.00 0.0% PPE 60.00 833.33 7.2% Training 0.00 416.67 0.0% Total Safety Expense 60.00 2,500.00 2.4% Sanitation Expense 60.00 2,500.00 2.4% Sanitation Expense 1,921.64 1,083.33 177.38% Total Sanitation Expense 6,165.63 21,083.33 29.24% Security Expenses 360.00 2,083.33 17.28% TCEQ Fees 0.00 1,666.67 0.0% Telephone 1,269.44 1,666.67 76.17% Tools & Materials 0.070.20 7,500.00 14.27% Small Tools 382.01 833.33 45.84% Total Tools & Materials 1,940.36 9,166.66 21.17% Utilities 14,054.08 15,416.67 91.16% Total Expense 250,196.90 240,701.62 103.95%	Temporary Labor	2,354.80	3,000.00	78.49%
Equipment 0.00 1,250.00 0.0% PPE 60.00 833.33 7.2% Training 0.00 416.67 0.0% Total Safety Expense 60.00 2,500.00 2.4% Sanitation Expense 60.00 2,500.00 2.4% Sanitation Expense 1,921.64 1,083.33 177.38% Total Sanitation Expense 6,165.63 21,083.33 29.24% Security Expenses 360.00 2,083.33 17.28% Total Sanitation Expense 6,165.63 21,083.33 29.24% Security Expenses 360.00 2,083.33 17.28% TCEQ Fees 0.00 1,666.67 0.0% Telephone 1,269.44 1,666.67 76.17% Tools & Materials 1,070.20 7,500.00 14.27% Small Tools 382.01 833.33 45.84% Total Tools & Materials 1,940.36 9,166.66 21.17% Utilities 14,054.08 15,416.67 91.16% Total Expense	Total Payroll Expenses	40,474.43	60,750.00	66.63%
PPE 60.00 833.33 7.2% Training 0.00 416.67 0.0% Total Safety Expense 60.00 2,500.00 2.4% Sanitation Expense 0.00 416.67 0.0% Sudge Disposal Charge 1,921.64 1,083.33 177.38% Total Sanitation Expense 6,165.63 21,083.33 29.24% Security Expenses 360.00 2,083.33 177.38% Total Sanitation Expense 6,165.63 21,083.33 29.24% Security Expenses 360.00 2,083.33 17.28% TCEQ Fees 0.00 1,666.67 0.0% Telephone 1,269.44 1,666.67 76.17% Tools & Materials 1,070.20 7,500.00 14.27% Small Tools 382.01 833.33 45.84% Total Tools & Materials 1,940.36 9,166.66 21.17% Utilities 14,054.08 15,416.67 91.16% Total Expense 250,196.90 240,701.62 103.95%	Safety Expense			
Training 0.00 416.67 0.0% Total Safety Expense 60.00 2,500.00 2.4% Sanitation Expense 60.00 2,500.00 2.4% Sudge Disposal Charge 1,921.64 1,083.33 177.38% Total Sanitation Expense 6,165.63 21,083.33 29.24% Security Expenses 360.00 2,083.33 17.28% TCEQ Fees 0.00 1,666.67 0.0% Telephone 1,269.44 1,666.67 76.17% Tools & Materials 0.07.20 7,500.00 14.27% Small Tools 382.01 833.33 45.84% Total Tools & Materials 1,940.36 9,166.66 21.17% Utilities 14,054.08 15,416.67 91.16% Total Expense 250,196.90 240,701.62 103.95%	Equipment	0.00	1,250.00	0.0%
Total Safety Expense 60.00 2,500.00 2.4% Sanitation Expense 4,243.99 20,000.00 21.22% Sludge Disposal Charge 1,921.64 1,083.33 177.38% Total Sanitation Expense 6,165.63 21,083.33 29.24% Security Expenses 360.00 2,083.33 177.38% TCEQ Fees 0.00 1,666.67 0.0% Telephone 1,269.44 1,666.67 76.17% Tools & Materials 0.00 1,666.67 76.17% Consumables 488.15 833.33 58.58% Repairs & Maintenance/Materials 1,070.20 7,500.00 14.27% Small Tools & Materials 1,940.36 9,166.66 21.17% Utilities 1,940.36 15,416.67 91.16% Total Expense 250,196.90 240,701.62 103.95%	PPE	60.00	833.33	7.2%
Sanitation Expense Piney Woods Sanitation 4,243.99 20,000.00 21.22% Sludge Disposal Charge 1,921.64 1,083.33 177.38% Total Sanitation Expense 6,165.63 21,083.33 29.24% Security Expenses 360.00 2,083.33 17.28% TCEQ Fees 0.00 1,666.67 0.0% Telephone 1,269.44 1,666.67 76.17% Tools & Materials Consumables 488.15 833.33 58.58% Repairs & Maintenance/Materials 1,070.20 7,500.00 14.27% Small Tools 382.01 833.33 45.84% Total Tools & Materials 1,940.36 9,166.66 21.17% Utilities 14,054.08 15,416.67 91.16% Total Expense 250,196.90 240,701.62 103.95%	Training	0.00	416.67	0.0%
Piney Woods Sanitation 4,243.99 20,000.00 21.22% Sludge Disposal Charge 1,921.64 1,083.33 177.38% Total Sanitation Expense 6,165.63 21,083.33 29.24% Security Expenses 360.00 2,083.33 177.38% TCEQ Fees 0.00 1,666.67 0.0% Telephone 1,269.44 1,666.67 76.17% Tools & Materials 0.00 1,466.67 76.17% Consumables 488.15 833.33 58.58% Repairs & Maintenance/Materials 1,070.20 7,500.00 14.27% Small Tools 382.01 833.33 45.84% Total Tools & Materials 1,940.36 9,166.66 21.17% Utilities 14,054.08 15,416.67 91.16% Total Expense 250,196.90 240,701.62 103.95%	Total Safety Expense	60.00	2,500.00	2.4%
Sludge Disposal Charge 1,921.64 1,083.33 177.38% Total Sanitation Expense 6,165.63 21,083.33 29.24% Security Expenses 360.00 2,083.33 177.28% TCEQ Fees 0.00 1,666.67 0.0% Telephone 1,269.44 1,666.67 76.17% Tools & Materials 0 0 1,466.67 76.17% Consumables 488.15 833.33 58.58% Repairs & Maintenance/Materials 1,070.20 7,500.00 14.27% Small Tools 382.01 833.33 45.84% Total Tools & Materials 1,940.36 9,166.66 21.17% Utilities 14,054.08 15,416.67 91.16% Total Expense 250,196.90 240,701.62 103.95%	Sanitation Expense			
Total Sanitation Expense 6,165.63 21,083.33 29.24% Security Expenses 360.00 2,083.33 17.28% TCEQ Fees 0.00 1,666.67 0.0% Telephone 1,269.44 1,666.67 76.17% Tools & Materials Consumables 488.15 833.33 58.58% Repairs & Maintenance/Materials 1,070.20 7,500.00 14.27% Small Tools 382.01 833.33 45.84% Total Tools & Materials 1,940.36 9,166.66 21.17% Utilities 14,054.08 15,416.67 91.16% Total Expense 250,196.90 240,701.62 103.95%	Piney Woods Sanitation	4,243.99	20,000.00	21.22%
Security Expenses 360.00 2,083.33 17.28% TCEQ Fees 0.00 1,666.67 0.0% Telephone 1,269.44 1,666.67 76.17% Tools & Materials 76.17% Consumables 488.15 833.33 58.58% Repairs & Maintenance/Materials 1,070.20 7,500.00 14.27% Small Tools 382.01 833.33 45.84% Total Tools & Materials 1,940.36 9,166.66 21.17% Utilities 14,054.08 15,416.67 91.16% Total Expense 250,196.90 240,701.62 103.95%	Sludge Disposal Charge	1,921.64	1,083.33	177.38%
TCEQ Fees 0.00 1,666.67 0.0% Telephone 1,269.44 1,666.67 76.17% Tools & Materials 488.15 833.33 58.58% Consumables 488.15 833.33 58.58% Repairs & Maintenance/Materials 1,070.20 7,500.00 14.27% Small Tools 382.01 833.33 45.84% Total Tools & Materials 1,940.36 9,166.66 21.17% Utilities 14,054.08 15,416.67 91.16% Total Expense 250,196.90 240,701.62 103.95%	Total Sanitation Expense	6,165.63	21,083.33	29.24%
Telephone 1,269.44 1,666.67 76.17% Tools & Materials 488.15 833.33 58.58% Consumables 488.15 833.33 58.58% Repairs & Maintenance/Materials 1,070.20 7,500.00 14.27% Small Tools 382.01 833.33 45.84% Total Tools & Materials 1,940.36 9,166.66 21.17% Utilities 14,054.08 15,416.67 91.16% Total Expense 250,196.90 240,701.62 103.95%	Security Expenses	360.00	2,083.33	17.28%
Tools & Materials 488.15 833.33 58.58% Consumables 488.15 833.33 58.58% Repairs & Maintenance/Materials 1,070.20 7,500.00 14.27% Small Tools 382.01 833.33 45.84% Total Tools & Materials 1,940.36 9,166.66 21.17% Utilities 14,054.08 15,416.67 91.16% Total Expense 250,196.90 240,701.62 103.95%	TCEQ Fees	0.00	1,666.67	0.0%
Consumables 488.15 833.33 58.58% Repairs & Maintenance/Materials 1,070.20 7,500.00 14.27% Small Tools 382.01 833.33 45.84% Total Tools & Materials 1,940.36 9,166.66 21.17% Utilities 14,054.08 15,416.67 91.16% Total Expense 250,196.90 240,701.62 103.95%	Telephone	1,269.44	1,666.67	76.17%
Repairs & Maintenance/Materials 1,070.20 7,500.00 14.27% Small Tools 382.01 833.33 45.84% Total Tools & Materials 1,940.36 9,166.66 21.17% Utilities 14,054.08 15,416.67 91.16% Total Expense 250,196.90 240,701.62 103.95%	Tools & Materials			
Small Tools 382.01 833.33 45.84% Total Tools & Materials 1,940.36 9,166.66 21.17% Utilities 14,054.08 15,416.67 91.16% Total Expense 250,196.90 240,701.62 103.95%	Consumables	488.15	833.33	58.58%
Total Tools & Materials 1,940.36 9,166.66 21.17% Utilities 14,054.08 15,416.67 91.16% Total Expense 250,196.90 240,701.62 103.95%	Repairs & Maintenance/Materials	1,070.20	7,500.00	14.27%
Utilities 14,054.08 15,416.67 91.16% Total Expense 250,196.90 240,701.62 103.95%	Small Tools	382.01	833.33	45.84%
Total Expense 250,196.90 240,701.62 103.95%	Total Tools & Materials	1,940.36	9,166.66	21.17%
	Utilities	14,054.08	15,416.67	91.16%
Net Ordinary Income (35,648.08) 15,398.38 (231.51%)	Total Expense	250,196.90	240,701.62	103.95%
	Net Ordinary Income	(35,648.08)	15,398.38	(231.51%)

	Jan 23	Budget	% of Budget
Other Income/Expense			
Other Income			
Gain/Loss on Sale of Asset	0.00	0.00	0.0%
Total Other Income	0.00	0.00	0.0%
Other Expense			
BOA Bank Fee	0.00	0.00	0.0%
Bond issue Costs	0.00	0.00	0.0%
TWDB Origination Fee	0.00	0.00	0.0%
Wilmington Trust Agent Fee	0.00	0.00	0.0%
Total Other Expense	0.00	0.00	0.0%
Net Other Income	0.00	0.00	0.0%
t Income	(35,648.08)	15,398.38	(231.51%

	Feb 23	Budget	% of Budget
Ordinary Income/Expense			
Income			
C.O.R.E. Charges			
Capital Improvement	11,694.58	16,666.67	70.17%
Emergency	5,847.28	8,333.33	70.17%
Operating Reserve	7,016.74	10,000.00	70.17%
Rate Stabilization	5,847.28	8,333.33	70.17%
Total C.O.R.E. Charges	30,405.88	43,333.33	70.17%
Miscellaneous Income			
Fees	7,378.11	625.00	1,180.5%
Investments/Interest Income	133.27	83.33	159.93%
Invoiced Income	0.00	416.67	0.0%
Permit Violations	0.00	1,500.00	0.0%
Property Sale	0.00	833.33	0.0%
Scrap Income	0.00	83.33	0.0%
Total Miscellaneous Income	7,511.38	3,541.66	212.09%
Property Taxes Revenue			
Property Taxes Revenue I & S	0.00	37,141.67	0.0%
Property Taxes Revenue O & M	0.00	6,666.67	0.0%
Total Property Taxes Revenue	0.00	43,808.34	0.0%
Sanitation Revenue	22,841.83	25,833.33	88.42%
Sewer Revenue	53,613.57	66,666.67	80.42%
Water Revenue	22,327.61	72,916.67	30.62%
Total Income	136,700.27	256,100.00	53.38%
Gross Profit	136,700.27	256,100.00	53.38%
Expense			
Accounting			
Accounting - GMP	0.00	1,666.67	0.0%
Auditing Fees	0.00	2,916.67	0.0%
Total Accounting	0.00	4,583.34	0.0%
Admin Fee			
Administrative Fee	0.00	41.67	0.0%
Appraisal District & Tax Fees	0.00	750.00	0.0%
Bank Charges	65.00	375.00	17.33%
Bond Agent Fee	0.00	104.17	0.0%
Late & Interest Charges	0.00	41.67	0.0%
Property Tax Reimbursement	0.00	0.00	0.0%
Total Admin Fee	65.00	1,312.51	4.95%
Advertising & Public Notices			
Customer Communications	0.00	166.67	0.0%
Legal Notices	0.00	333.33	0.0%
Marketing Materials	0.00	333.33	0.0%
Total Advertising & Public Notices	0.00	833.33	0.0%
Building O&M			
Contractors	0.00	833.33	0.0%
Parts & Materials	0.00	166.67	0.0%
Total Building O&M	0.00	1,000.00	0.0%
Chemicals			
Miscellaneous	0.00	208.33	0.0%
Wastewater Treatment	4,199.99	1,666.67	252.0%
Water Production	2,528.53	1,208.33	209.26%
Total Chemicals	6,728.52	3,083.33	218.22%
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	Feb 23	Budget	% of Budget	
Computers				
Hardware	0.00	1,916.67	0.0%	
Internet Expense	395.44	333.33	118.63%	
IT Support	1,220.00	1,500.00	81.33%	
Software	16,327.21	1,250.00	1,306.18%	
Total Computers	17,942.65	5,000.00	358.85%	
Consultants				
Wastewater Consultants	1,147.55	3,750.00	30.6%	
Wastewater Engineering	1,453.44	3,750.00	38.76%	
Water Consultants	485.72	833.33	58.29%	
Water Engineering	1,453.44	1,250.00	116.28%	
Total Consultants	4,540.15	9,583.33	47.38%	
Cont. Ed./Training				
Board Members	0.00	416.67	0.0%	
Office Personnel	0.00	625.00	0.0%	
Operations Personnel	0.00	1,041.67	0.0%	
Total Cont. Ed./Training	0.00	2,083.34	0.0%	
Contractors				
Wastewater Contractors	8,352.43	3,333.33	250.57%	
Water Contractors	0.00	3,333.33	0.0%	
Total Contractors	8,352.43	6,666.66	125.29%	
Debt Service Interest	0.00	17,547.42	0.0%	
Depreciation	17,477.00	16,666.67	104.86%	
Director Expenses				
Car Rental	0.00	83.33	0.0%	
Conference Fees	0.00	416.67	0.0%	
Fees of Office	1,050.00	3,000.00	35.0%	
Hotels	0.00	583.33	0.0%	
Membership Fees & Dues	1,837.50	125.00	1,470.0%	
Mileage Reimbursements	0.00	166.67	0.0%	
Per Diem	0.00	166.67	0.0%	
Surety Bonds	0.00	125.00	0.0%	
Taxi Service	0.00	41.67	0.0%	
Total Director Expenses	2,887.50	4,708.34	61.33%	

	Feb 23	Budget	% of Budget
Employee Expense		_	_
Car Rental	0.00	83.33	0.0%
Conference Fees	0.00	416.67	0.0%
Health Insurance	4,112.75	7,083.33	58.06%
Hotels	0.00	583.33	0.0%
Meals	0.00	166.67	0.0%
Membership Fees & Dues	0.00	208.33	0.0%
Mileage Reimbursement	0.00	166.67	0.0%
Per Diem	0.00	333.33	0.0%
Taxi Service	4.00	41.67	9.6%
Uniforms	97.50	1,000.00	9.75%
Total Employee Expense	4,214.25	10,083.33	41.79%
Equipment O&M			
Contractors	5,371.00	1,666.67	322.26%
Inspection & Registration	0.00	166.67	0.0%
Lubricants	0.00	416.67	0.0%
Parts & Supplies	811.97	1,666.67	48.72%
Rent and Lease	4,482.18	416.67	1,075.72%
Equipment O&M - Other	90.26	0.00	100.0%
Total Equipment O&M	10,755.41	4,333.35	248.2%
Fleet			
Contractors	994.64	625.00	159.14%
Fuel	3,217.53	3,333.33	96.53%
Inspection & Registration	22.00	166.67	13.2%
Lubricants	0.00	416.67	0.0%
Parts & Supplies	1,276.32	625.00	204.21%
Rent and Lease	2,209.62	2,083.33	106.06%
Total Fleet	7,720.11	7,250.00	106.48%
Ind Pretreatment Ordinance(IPO)			
3rd party Wasterwater Lab	0.00	416.67	0.0%
Consultants	0.00	250.00	0.0%
Equipment	0.00	1,666.67	0.0%
Equipment O&M	0.00	83.33	0.0%
Total Ind Pretreatment Ordinance(IPO)	0.00	2,416.67	0.0%
Laboratory Fees			
3rd Party Water Lab Analysis	0.00	625.00	0.0%
3rd Party WW Lab Analysis	0.00	625.00	0.0%
Wastewater Lab Equip	140.59	1,041.67	13.5%
Water Lab Equip	0.00	1,041.67	0.0%
Total Laboratory Fees	140.59	3,333.34	4.22%
Legal Fees	1,975.00	20,833.33	9.48%
Legal i ees			0.4070

	Feb 23	Budget	% of Budget
Office Supplies			
Consumables	178.69	83.33	214.44%
Janitorial Supplies	173.24	166.67	103.94%
Office Supplies	359.97	1,250.00	28.8%
Postage	828.00	500.00	165.6%
Printing Supplies	416.32	250.00	166.53%
Rent and Lease	425.80	550.00	77.42%
Total Office Supplies	2,382.02	2,800.00	85.07%
Payroll Expenses			
Admin Payroll Expense	12,798.06	22,083.33	57.95%
Operator Water Expense	8,947.91	12,916.67	69.27%
Operator WW Expense	8,907.71	12,916.67	68.96%
Payroll Taxes	2,316.00	4,000.00	57.9%
Retirement	4,775.23	5,833.33	81.86%
Temporary Labor	1,309.35	3,000.00	43.65%
Total Payroll Expenses	39,054.26	60,750.00	64.29%
Safety Expense			
Equipment	0.00	1,250.00	0.0%
PPE	115.80	833.33	13.9%
Training	0.00	416.67	0.0%
Total Safety Expense	115.80	2,500.00	4.63%
Sanitation Expense			
Piney Woods Sanitation	22,772.39	20,000.00	113.86%
Sludge Disposal Charge	1,354.30	1,083.33	125.01%
Total Sanitation Expense	24,126.69	21,083.33	114.44%
Security Expenses	360.00	2,083.33	17.28%
TCEQ Fees	9,401.30	1,666.67	564.08%
Telephone	284.67	1,666.67	17.08%
Tools & Materials			
Consumables	348.27	833.33	41.79%
Repairs & Maintenance/Materials	7,155.22	7,500.00	95.4%
Small Tools	197.86	833.33	23.74%
Total Tools & Materials	7,701.35	9,166.66	84.02%
Utilities	12,734.27	15,416.67	82.6%
Total Expense	180,819.97	240,701.62	75.12%
Net Ordinary Income	(44,119.70)	15,398.38	(286.52%)

	Feb 23	Budget	% of Budget
Other Income/Expense			
Other Income			
Gain/Loss on Sale of Asset	0.00	0.00	0.0%
Total Other Income	0.00	0.00	0.0%
Other Expense			
BOA Bank Fee	1,966.00	0.00	100.0%
Bond issue Costs	82,920.00	0.00	100.0%
TWDB Origination Fee	29,333.00	0.00	100.0%
Wilmington Trust Agent Fee	2,200.00	0.00	100.0%
Total Other Expense	116,419.00	0.00	100.0%
Net Other Income	(116,419.00)	0.00	100.0%
Net Income	(160,538.70)	15,398.38	(1,042.57%)

	Mar 23	Budget	% of Budget
Ordinary Income/Expense			
C.O.R.E. Charges	40.000.00	40,000,07	70 440/
Capital Improvement	12,239.99	16,666.67	73.44%
Emergency	6,120.00	8,333.33	73.44%
Operating Reserve	7,344.00	10,000.00	73.44%
Rate Stabilization	6,120.00	8,333.33	73.44%
Total C.O.R.E. Charges	31,823.99	43,333.33	73.44%
Miscellaneous Income Fees	4 007 00	COE 00	404 400/
rees	1,027.89 146.13	625.00	164.46%
		83.33	175.36%
Invoiced Income	0.00	416.67	0.0%
Permit Violations	0.00	1,500.00	0.0%
Property Sale	0.00	833.33	0.0%
Scrap Income	0.00	83.33	0.0%
Total Miscellaneous Income	1,174.02	3,541.66	33.15%
Property Taxes Revenue	0.00	07 4 4 4 07	0.00/
Property Taxes Revenue I & S	0.00	37,141.67	0.0%
Property Taxes Revenue O & M	0.00	6,666.67	0.0%
Total Property Taxes Revenue	0.00	43,808.34	0.0%
Sanitation Revenue	22,640.98	25,833.33	87.64%
Sewer Revenue	51,800.14	66,666.67	77.7%
Water Revenue	54,385.47	72,916.67	74.59%
Total Income	161,824.60	256,100.00	63.19%
Gross Profit	161,824.60	256,100.00	63.19%
Expense			
Accounting		1 000 07	0.004
Accounting - GMP	0.00	1,666.67	0.0%
Auditing Fees	0.00	2,916.67	0.0%
Total Accounting	0.00	4,583.34	0.0%
Admin Fee			
Administrative Fee	30.00	41.67	71.99%
Appraisal District & Tax Fees	0.00	750.00	0.0%
Bank Charges	15.00	375.00	4.0%
Bond Agent Fee	0.00	104.17	0.0%
Late & Interest Charges	0.00	41.67	0.0%
Property Tax Reimbursement	121,561.60	0.00	100.0%
Total Admin Fee	121,606.60	1,312.51	9,265.19%
Advertising & Public Notices	0.00	400.07	0.0%
Customer Communications	0.00	166.67	0.0%
Legal Notices	0.00	333.33	0.0%
Marketing Materials	0.00	333.33	0.0%
Total Advertising & Public Notices	0.00	833.33	0.0%
Building O&M			
Contractors	0.00	833.33	0.0%
Parts & Materials	0.00	166.67	0.0%
Total Building O&M	0.00	1,000.00	0.0%
Chemicals			
Miscellaneous	0.00	208.33	0.0%
Wastewater Treatment	0.00	1,666.67	0.0%
Water Production	0.00	1,208.33	0.0%
Total Chemicals	0.00	3,083.33	0.0%

	Mar 23	Budget	% of Budget
Computers			
Hardware	0.00	1,916.67	0.0%
Internet Expense	395.44	333.33	118.63%
IT Support	999.00	1,500.00	66.6%
Software	1,365.98	1,250.00	109.28%
Total Computers	2,760.42	5,000.00	55.21%
Consultants			
Wastewater Consultants	0.00	3,750.00	0.0%
Wastewater Engineering	0.00	3,750.00	0.0%
Water Consultants	0.00	833.33	0.0%
Water Engineering	0.00	1,250.00	0.0%
Total Consultants	0.00	9,583.33	0.0%
Cont. Ed./Training			
Board Members	0.00	416.67	0.0%
Office Personnel	1,531.00	625.00	244.96%
Operations Personnel	0.00	1,041.67	0.0%
Total Cont. Ed./Training	1,531.00	2,083.34	73.49%
Contractors			
Wastewater Contractors	0.00	3,333.33	0.0%
Water Contractors	0.00	3,333.33	0.0%
Total Contractors	0.00	6,666.66	0.0%
Debt Service Interest	0.00	17,547.42	0.0%
Depreciation	17,477.00	16,666.67	104.86%
Director Expenses			
Car Rental	0.00	83.33	0.0%
Conference Fees	0.00	416.67	0.0%
Fees of Office	0.00	3,000.00	0.0%
Hotels	0.00	583.33	0.0%
Membership Fees & Dues	0.00	125.00	0.0%
Mileage Reimbursements	0.00	166.67	0.0%
Per Diem	160.00	166.67	96.0%
Surety Bonds	0.00	125.00	0.0%
Taxi Service	0.00	41.67	0.0%
Total Director Expenses	160.00	4,708.34	3.4%

	Mar 23	Budget	% of Budget
Employee Expense			
Car Rental	0.00	83.33	0.0%
Conference Fees	0.00	416.67	0.0%
Health Insurance	4,050.94	7,083.33	57.19%
Hotels	274.96	583.33	47.14%
Meals	147.79	166.67	88.67%
Membership Fees & Dues	488.93	208.33	234.69%
Mileage Reimbursement	0.00	166.67	0.0%
Per Diem	224.00	333.33	67.2%
Taxi Service	0.00	41.67	0.0%
Uniforms	0.00	1,000.00	0.0%
Total Employee Expense	5,186.62	10,083.33	51.44%
Equipment O&M			
Contractors	0.00	1,666.67	0.0%
Inspection & Registration	0.00	166.67	0.0%
Lubricants	0.00	416.67	0.0%
Parts & Supplies	0.00	1,666.67	0.0%
Rent and Lease	0.00	416.67	0.0%
Equipment O&M - Other	0.00	0.00	0.0%
Total Equipment O&M	0.00	4,333.35	0.0%
Fleet			
Contractors	0.00	625.00	0.0%
Fuel	0.00	3,333.33	0.0%
Inspection & Registration	0.00	166.67	0.0%
Lubricants	0.00	416.67	0.0%
Parts & Supplies	0.00	625.00	0.0%
Rent and Lease	2,358.00	2,083.33	113.18%
Total Fleet	2,358.00	7,250.00	32.52%
Ind Pretreatment Ordinance(IPO)			
3rd party Wasterwater Lab	0.00	416.67	0.0%
Consultants	0.00	250.00	0.0%
Equipment	0.00	1,666.67	0.0%
Equipment O&M	0.00	83.33	0.0%
Total Ind Pretreatment Ordinance(IPO)	0.00	2,416.67	0.0%
Laboratory Fees			
3rd Party Water Lab Analysis	0.00	625.00	0.0%
3rd Party WW Lab Analysis	0.00	625.00	0.0%
Wastewater Lab Equip	0.00	1,041.67	0.0%
Water Lab Equip	0.00	1,041.67	0.0%
Total Laboratory Fees	0.00	3,333.34	0.0%
Legal Fees	0.00	20,833.33	0.0%
Liability & Property Insurance	0.00	2,250.00	0.0%

	Mar 23	Budget	% of Budget
Office Supplies			
Consumables	69.10	83.33	82.92%
Janitorial Supplies	0.00	166.67	0.0%
Office Supplies	0.00	1,250.00	0.0%
Postage	0.00	500.00	0.0%
Printing Supplies	0.00	250.00	0.0%
Rent and Lease	148.00	550.00	26.91%
Total Office Supplies	217.10	2,800.00	7.75%
Payroll Expenses			
Admin Payroll Expense	15,163.29	22,083.33	68.66%
Operator Water Expense	11,229.72	12,916.67	86.94%
Operator WW Expense	10,694.65	12,916.67	82.8%
Payroll Taxes	2,778.32	4,000.00	69.46%
Retirement	5,454.29	5,833.33	93.5%
Temporary Labor	0.00	3,000.00	0.0%
Total Payroll Expenses	45,320.27	60,750.00	74.6%
Safety Expense			
Equipment	0.00	1,250.00	0.0%
PPE	0.00	833.33	0.0%
Training	0.00	416.67	0.0%
Total Safety Expense	0.00	2,500.00	0.0%
Sanitation Expense			
Piney Woods Sanitation	0.00	20,000.00	0.0%
Sludge Disposal Charge	0.00	1,083.33	0.0%
Total Sanitation Expense	0.00	21,083.33	0.0%
Security Expenses	0.00	2,083.33	0.0%
TCEQ Fees	0.00	1,666.67	0.0%
Telephone	984.80	1,666.67	59.09%
Tools & Materials			
Consumables	0.00	833.33	0.0%
Repairs & Maintenance/Materials	0.00	7,500.00	0.0%
Small Tools	0.00	833.33	0.0%
Total Tools & Materials	0.00	9,166.66	0.0%
Utilities	13,691.68	15,416.67	88.81%
Total Expense	211,293.49	240,701.62	87.78%
Net Ordinary Income	(49,468.89)	15,398.38	(321.26%)

	Mar 23	Budget	% of Budget
Other Income/Expense			
Other Income			
Gain/Loss on Sale of Asset	0.00	0.00	0.0%
Total Other Income	0.00	0.00	0.0%
Other Expense			
BOA Bank Fee	0.00	0.00	0.0%
Bond issue Costs	0.00	0.00	0.0%
TWDB Origination Fee	0.00	0.00	0.0%
Wilmington Trust Agent Fee	0.00	0.00	0.0%
Total Other Expense	0.00	0.00	0.0%
Net Other Income	0.00	0.00	0.0%
Net Income	(49,468.89)	15,398.38	(321.26%)

	Apr 23	Budget	% of Budget
Ordinary Income/Expense			
Income			
C.O.R.E. Charges			
Capital Improvement	22,571.02	16,666.67	135.43%
Emergency	11,285.51	8,333.33	135.43%
Operating Reserve	13,542.61	10,000.00	135.43%
Rate Stabilization	11,285.51	8,333.33	135.43%
Total C.O.R.E. Charges	58,684.65	43,333.33	135.43%
Miscellaneous Income			
Fees	819.38	625.00	131.1%
Investments/Interest Income	158.82	83.33	190.59%
Invoiced Income	0.00	416.67	0.0%
Permit Violations	0.00	1,500.00	0.0%
Property Sale	0.00	833.33	0.0%
Scrap Income	0.00	83.33	0.0%
Total Miscellaneous Income	978.20	3,541.66	27.62%
Property Taxes Revenue			
Property Taxes Revenue I & S	0.00	37,141.67	0.0%
Property Taxes Revenue O & M	0.00	6,666.67	0.0%
Total Property Taxes Revenue	0.00	43,808.34	0.0%
Sanitation Revenue	39,420.81	25,833.33	152.6%
Sewer Revenue	69,488.68	66,666.67	104.23%
Water Revenue	93,733.48	72,916.67	128.55%
Total Income	262,305.82	256,100.00	102.42%
Gross Profit	262,305.82	256,100.00	102.42%
Expense			
Accounting			
Accounting - GMP	10,500.00	1,666.67	630.0%
Auditing Fees	20,397.02	2,916.67	699.33%
Total Accounting	30,897.02	4,583.34	674.12%
Admin Fee			
Administrative Fee	279.00	41.67	669.55%
Appraisal District & Tax Fees	0.00	750.00	0.0%
Bank Charges	45.00	375.00	12.0%
Bond Agent Fee	0.00	104.17	0.0%
Late & Interest Charges	0.00	41.67	0.0%
Property Tax Reimbursement	0.00	0.00	0.0%
Total Admin Fee	324.00	1,312.51	24.69%
Advertising & Public Notices			
Customer Communications	0.00	166.67	0.0%
Legal Notices	835.50	333.33	250.65%
Marketing Materials	0.00	333.33	0.0%
Total Advertising & Public Notices	835.50	833.33	100.26%
Building O&M			
Contractors	87.00	833.33	10.44%
Parts & Materials	0.00	166.67	0.0%
Total Building O&M	87.00	1,000.00	8.7%
Chemicals	000	.,500.00	0,0
Miscellaneous	0.00	208.33	0.0%
Wastewater Treatment	6,500.26	1,666.67	390.02%
Water Production	7,647.55	1,208.33	632.9%
Total Chemicals	14,147.81	3,083.33	458.85%
Total Onemicals	14, 147.01	0,000.00	-00.0070

	Apr 23	Budget	% of Budget
Computers			
Hardware	0.00	1,916.67	0.0%
Internet Expense	395.44	333.33	118.63%
IT Support	120.00	1,500.00	8.0%
Software	3,698.82	1,250.00	295.91%
Total Computers	4,214.26	5,000.00	84.29%
Consultants			
Wastewater Consultants	575.76	3,750.00	15.35%
Wastewater Engineering	0.00	3,750.00	0.0%
Water Consultants	2,995.44	833.33	359.45%
Water Engineering	0.00	1,250.00	0.0%
Total Consultants	3,571.20	9,583.33	37.27%
Cont. Ed./Training			
Board Members	0.00	416.67	0.0%
Office Personnel	34.18	625.00	5.47%
Operations Personnel	960.50	1,041.67	92.21%
Total Cont. Ed./Training	994.68	2,083.34	47.74%
Contractors			
Wastewater Contractors	2,200.00	3,333.33	66.0%
Water Contractors	4,400.00	3,333.33	132.0%
Total Contractors	6,600.00	6,666.66	99.0%
Debt Service Interest	0.00	17,547.42	0.0%
Depreciation	17,477.00	16,666.67	104.86%
Director Expenses			
Car Rental	0.00	83.33	0.0%
Conference Fees	0.00	416.67	0.0%
Fees of Office	600.00	3,000.00	20.0%
Hotels	0.00	583.33	0.0%
Membership Fees & Dues	0.00	125.00	0.0%
Mileage Reimbursements	463.74	166.67	278.24%
Per Diem	160.00	166.67	96.0%
Surety Bonds	0.00	125.00	0.0%
Taxi Service	0.00	41.67	0.0%
Total Director Expenses	1,223.74	4,708.34	25.99%

	Apr 23	Budget	% of Budget
Employee Expense	. th. To	200900	,o or Dadger
Car Rental	0.00	83.33	0.0%
Conference Fees	0.00	416.67	0.0%
Health Insurance	4,195.36	7,083.33	59.23%
Hotels	2,936.75	583.33	503.45%
Meals	101.37	166.67	60.82%
Membership Fees & Dues	0.00	208.33	0.0%
Mileage Reimbursement	0.00	166.67	0.0%
Per Diem	0.00	333.33	0.0%
Taxi Service	38.09	41.67	91.41%
Uniforms	663.14	1,000.00	66.31%
Total Employee Expense	7,934.71	10,083.33	78.69%
Equipment O&M	7,934.71	10,063.33	70.09%
Contractors	12 757 04	1 666 67	825.42%
	13,757.04 0.00	1,666.67 166.67	0.0%
Inspection & Registration			
Lubricants	0.00	416.67	0.0%
Parts & Supplies Rent and Lease	1,272.68	1,666.67 416.67	76.36%
	16,958.63 0.00	416.67	4,070.04% 0.0%
Equipment O&M - Other			
Total Equipment O&M Fleet	31,988.35	4,333.35	738.19%
Contractors	0.00	625.00	0.0%
Fuel	3,353.35	3,333.33	100.6%
	40.00	3,333.33 166.67	24.0%
Inspection & Registration Lubricants	0.00	416.67	24.0%
			80.34%
Parts & Supplies Rent and Lease	502.14 2,361.75	625.00 2,083.33	113.36%
Total Fleet	6,257.24	7,250.00	86.31%
Ind Pretreatment Ordinance(IPO)	0.00	440.07	0.0%
3rd party Wasterwater Lab	0.00	416.67	0.0%
Consultants	0.00	250.00	0.0%
Equipment	0.00	1,666.67	0.0%
Equipment O&M	0.00	83.33	0.0%
Total Ind Pretreatment Ordinance(IPO)	0.00	2,416.67	0.0%
Laboratory Fees			
3rd Party Water Lab Analysis	96.00	625.00	15.36%
3rd Party WW Lab Analysis	4,490.00	625.00	718.4%
Wastewater Lab Equip	0.00	1,041.67	0.0%
Water Lab Equip	259.25	1,041.67	24.89%
Total Laboratory Fees	4,845.25	3,333.34	145.36%
Legal Fees	4,695.15	20,833.33	22.54%
Liability & Property Insurance	6,394.50	2,250.00	284.2%

	Apr 23	Budget	% of Budget
Office Supplies			
Consumables	719.78	83.33	863.77%
Janitorial Supplies	554.92	166.67	332.95%
Office Supplies	1,272.01	1,250.00	101.76%
Postage	148.00	500.00	29.6%
Printing Supplies	0.00	250.00	0.0%
Rent and Lease	148.00	550.00	26.91%
Total Office Supplies	2,842.71	2,800.00	101.53%
Payroll Expenses			
Admin Payroll Expense	10,579.13	22,083.33	47.91%
Operator Water Expense	9,412.30	12,916.67	72.87%
Operator WW Expense	8,766.51	12,916.67	67.87%
Payroll Taxes	2,146.26	4,000.00	53.66%
Retirement	4,192.15	5,833.33	71.87%
Temporary Labor	12,178.20	3,000.00	405.94%
Total Payroll Expenses	47,274.55	60,750.00	77.82%
Safety Expense			
Equipment	335.99	1,250.00	26.88%
PPE	714.32	833.33	85.72%
Training	0.00	416.67	0.0%
Total Safety Expense	1,050.31	2,500.00	42.01%
Sanitation Expense			
Piney Woods Sanitation	33,891.89	20,000.00	169.46%
Sludge Disposal Charge	1,621.68	1,083.33	149.69%
Total Sanitation Expense	35,513.57	21,083.33	168.44%
Security Expenses	3,331.71	2,083.33	159.92%
TCEQ Fees	0.00	1,666.67	0.0%
Telephone	500.90	1,666.67	30.05%
Tools & Materials			
Consumables	1,033.86	833.33	124.06%
Repairs & Maintenance/Materials	4,412.72	7,500.00	58.84%
Small Tools	0.00	833.33	0.0%
Total Tools & Materials	5,446.58	9,166.66	59.42%
Utilities	12,882.26	15,416.67	83.56%
Total Expense	251,330.00	240,701.62	104.42%
Net Ordinary Income	10,975.82	15,398.38	71.28%

	Apr 23	Budget	% of Budget
Other Income/Expense			
Other Income			
Gain/Loss on Sale of Asset	0.00	0.00	0.0%
Total Other Income	0.00	0.00	0.0%
Other Expense			
BOA Bank Fee	0.00	0.00	0.0%
Bond issue Costs	0.00	0.00	0.0%
TWDB Origination Fee	0.00	0.00	0.0%
Wilmington Trust Agent Fee	0.00	0.00	0.0%
Total Other Expense	0.00	0.00	0.0%
Net Other Income	0.00	0.00	0.0%
Net Income	10,975.82	15,398.38	71.28%

	May 23	Budget	% of Budget
Ordinary Income/Expense			
Income C.O.R.E. Charges			
Capital Improvement	9,104.99	16.666.67	54.63%
Emergency	4,552.49	8,333.33	54.63%
Operating Reserve	5,462.99	10,000.00	54.63%
Rate Stabilization	4,552.49	8,333.33	54.63%
Total C.O.R.E. Charges	23,672.96	43,333.33	54.63%
Miscellaneous Income	20,072.00	40,000.00	04.0070
Fees	815.75	625.00	130.52%
Investments/Interest Income	152.22	83.33	182.67%
Invoiced Income	0.00	416.67	0.0%
Permit Violations	0.00	1,500.00	0.0%
Property Sale	0.00	833.33	0.0%
Scrap Income	0.00	83.33	0.0%
Total Miscellaneous Income	967.97	3,541.66	27.33%
Property Taxes Revenue	907.97	3,341.00	21.3370
Property Taxes Revenue I & S	(8,712.66)	37,141.67	(23.46%)
Property Taxes Revenue O & M	(4,113.69)	6,666.67	(61.71%)
Total Property Taxes Revenue	(12,826.35)	43,808.34	(29.28%)
Sanitation Revenue	26,213.04	25,833.33	101.47%
Sewer Revenue	56,619.93	66,666.67	84.93%
Water Revenue	42,671.84	72,916.67	58.52%
Total Income	137,319.39	256,100.00	53.62%
Gross Profit	137,319.39	256,100.00	53.62%
Expense	137,319.39	230,100.00	00.0270
Accounting			
Accounting - GMP	7,350.00	1,666.67	441.0%
Auditing Fees	0.00	2,916.67	0.0%
Total Accounting	7,350.00	4,583.34	160.36%
Admin Fee	.,	.,	
Administrative Fee	30.00	41.67	71.99%
Appraisal District & Tax Fees	0.00	750.00	0.0%
Bank Charges	15.00	375.00	4.0%
Bond Agent Fee	0.00	104.17	0.0%
Late & Interest Charges	0.00	41.67	0.0%
Property Tax Reimbursement	0.00	0.00	0.0%
Total Admin Fee	45.00	1,312.51	3.43%
Advertising & Public Notices			
Customer Communications	0.00	166.67	0.0%
Legal Notices	0.00	333.33	0.0%
Marketing Materials	0.00	333.33	0.0%
Total Advertising & Public Notices	0.00	833.33	0.0%
Building O&M			
Contractors	0.00	833.33	0.0%
Parts & Materials	0.00	166.67	0.0%
Total Building O&M	0.00	1,000.00	0.0%
Chemicals	0.00	.,	0.070
Miscellaneous	238.00	208.33	114.24%
Wastewater Treatment	451.91	1,666.67	27.12%
Water Production	2,379.69	1,208.33	196.94%
Total Chemicals	3,069.60	3,083.33	99.56%
	0,000.00	0,000.00	00.0070

	May 23	Budget	% of Budget	
Computers				
Hardware	0.00	1,916.67	0.0%	
Internet Expense	393.29	333.33	117.99%	
IT Support	0.00	1,500.00	0.0%	
Software	1,779.06	1,250.00	142.33%	
Total Computers	2,172.35	5,000.00	43.45%	
Consultants				
Wastewater Consultants	0.00	3,750.00	0.0%	
Wastewater Engineering	0.00	3,750.00	0.0%	
Water Consultants	0.00	833.33	0.0%	
Water Engineering	0.00	1,250.00	0.0%	
Total Consultants	0.00	9,583.33	0.0%	
Cont. Ed./Training				
Board Members	0.00	416.67	0.0%	
Office Personnel	0.00	625.00	0.0%	
Operations Personnel	0.00	1,041.67	0.0%	
Total Cont. Ed./Training	0.00	2,083.34	0.0%	
Contractors				
Wastewater Contractors	2,611.73	3,333.33	78.35%	
Water Contractors	7,570.00	3,333.33	227.1%	
Total Contractors	10,181.73	6,666.66	152.73%	
Debt Service Interest	0.00	17,547.42	0.0%	
Depreciation	17,477.00	16,666.67	104.86%	
Director Expenses				
Car Rental	0.00	83.33	0.0%	
Conference Fees	0.00	416.67	0.0%	
Fees of Office	750.00	3,000.00	25.0%	
Hotels	0.00	583.33	0.0%	
Membership Fees & Dues	0.00	125.00	0.0%	
Mileage Reimbursements	0.00	166.67	0.0%	
Per Diem	0.00	166.67	0.0%	
Surety Bonds	0.00	125.00	0.0%	
Taxi Service	0.00	41.67	0.0%	
Total Director Expenses	750.00	4,708.34	15.93%	

	May 23	Budget	% of Budget
Employee Expense			
Car Rental	0.00	83.33	0.0%
Conference Fees	0.00	416.67	0.0%
Health Insurance	4,471.68	7,083.33	63.13%
Hotels	634.87	583.33	108.84%
Meals	93.44	166.67	56.06%
Membership Fees & Dues	350.00	208.33	168.0%
Mileage Reimbursement	0.00	166.67	0.0%
Per Diem	0.00	333.33	0.0%
Taxi Service	0.00	41.67	0.0%
Uniforms	153.19	1,000.00	15.32%
Total Employee Expense	5,703.18	10,083.33	56.56%
Equipment O&M			
Contractors	0.00	1,666.67	0.0%
Inspection & Registration	0.00	166.67	0.0%
Lubricants	0.00	416.67	0.0%
Parts & Supplies	1,379.13	1,666.67	82.75%
Rent and Lease	0.00	416.67	0.0%
Equipment O&M - Other	0.00	0.00	0.0%
Total Equipment O&M	1,379.13	4,333.35	31.83%
Fleet	,	,	
Contractors	0.00	625.00	0.0%
Fuel	2,003.24	3,333.33	60.1%
Inspection & Registration	61.00	166.67	36.6%
Lubricants	0.00	416.67	0.0%
Parts & Supplies	17,436.46	625.00	2,789.83%
Rent and Lease	2,358.00	2,083.33	113.18%
Total Fleet	21,858.70	7,250.00	301.5%
Ind Pretreatment Ordinance(IPO)		.,	
3rd party Wasterwater Lab	0.00	416.67	0.0%
Consultants	0.00	250.00	0.0%
Equipment	0.00	1,666.67	0.0%
Equipment O&M	0.00	83.33	0.0%
Total Ind Pretreatment Ordinance(IPO)	0.00	2,416.67	0.0%
Laboratory Fees		,	
3rd Party Water Lab Analysis	0.00	625.00	0.0%
3rd Party WW Lab Analysis	0.00	625.00	0.0%
Wastewater Lab Equip	1,338.00	1,041.67	128.45%
Water Lab Equip	72.00	1,041.67	6.91%
Total Laboratory Fees	1,410.00	3,333.34	42.3%
Legal Fees	14,270.00	20,833.33	68.5%
Liability & Property Insurance	0.00	2,250.00	0.0%

	May 23	Budget	% of Budget
Office Supplies			
Consumables	351.37	83.33	421.66%
Janitorial Supplies	141.19	166.67	84.71%
Office Supplies	446.01	1,250.00	35.68%
Postage	527.70	500.00	105.54%
Printing Supplies	(79.36)	250.00	(31.74%)
Rent and Lease	583.38	550.00	106.07%
Total Office Supplies	1,970.29	2,800.00	70.37%
Payroll Expenses			
Admin Payroll Expense	10,167.60	22,083.33	46.04%
Operator Water Expense	8,578.62	12,916.67	66.42%
Operator WW Expense	9,334.19	12,916.67	72.27%
Payroll Taxes	2,094.59	4,000.00	52.37%
Retirement	4,059.59	5,833.33	69.59%
Temporary Labor	7,053.23	3,000.00	235.11%
Total Payroll Expenses	41,287.82	60,750.00	67.96%
Safety Expense			
Equipment	1,561.24	1,250.00	124.9%
PPE	0.00	833.33	0.0%
Training	0.00	416.67	0.0%
Total Safety Expense	1,561.24	2,500.00	62.45%
Sanitation Expense			
Piney Woods Sanitation	16,981.48	20,000.00	84.91%
Sludge Disposal Charge	0.00	1,083.33	0.0%
Total Sanitation Expense	16,981.48	21,083.33	80.55%
Security Expenses	0.00	2,083.33	0.0%
TCEQ Fees	903.56	1,666.67	54.21%
Telephone	2,301.88	1,666.67	138.11%
Tools & Materials			
Consumables	(179.97)	833.33	(21.6%)
Repairs & Maintenance/Materials	4,428.00	7,500.00	59.04%
Small Tools	49.48	833.33	5.94%
Total Tools & Materials	4,297.51	9,166.66	46.88%
Utilities	13,120.28	15,416.67	85.11%
Total Expense	168,090.75	240,701.62	69.83%
Net Ordinary Income	(30,771.36)	15,398.38	(199.84%)

	May 23	Budget	% of Budget
Other Income/Expense			
Other Income			
Gain/Loss on Sale of Asset	0.00	0.00	0.0%
Total Other Income	0.00	0.00	0.0%
Other Expense			
BOA Bank Fee	0.00	0.00	0.0%
Bond issue Costs	0.00	0.00	0.0%
TWDB Origination Fee	0.00	0.00	0.0%
Wilmington Trust Agent Fee	0.00	0.00	0.0%
Total Other Expense	0.00	0.00	0.0%
Net Other Income	0.00	0.00	0.0%
Net Income	(30,771.36)	15,398.38	(199.84%)

	Jun 23	Budget	% of Budget
Ordinary Income/Expense			
Income			
C.O.R.E. Charges			
Capital Improvement	10,613.28	16,666.67	63.68%
Emergency	5,306.64	8,333.33	63.68%
Operating Reserve	6,367.96	10,000.00	63.68%
Rate Stabilization	5,306.64	8,333.33	63.68%
Total C.O.R.E. Charges	27,594.52	43,333.33	63.68%
Miscellaneous Income			
Fees	2,464.69	625.00	394.35%
Investments/Interest Income	134.14	83.33	160.97%
Invoiced Income	0.00	416.67	0.0%
Permit Violations	0.00	1,500.00	0.0%
Property Sale	0.00	833.33	0.0%
Scrap Income	788.04	83.33	945.69%
Total Miscellaneous Income	3,386.87	3,541.66	95.63%
Property Taxes Revenue			
Property Taxes Revenue I & S	763.69	37,141.67	2.06%
Property Taxes Revenue O & M	190.92	6,666.67	2.86%
Total Property Taxes Revenue	954.61	43,808.34	2.18%
Sanitation Revenue	24,139.96	25,833.33	93.45%
Sewer Revenue	53,717.67	66,666.67	80.58%
Water Revenue	63,804.02	72,916.67	87.5%
Total Income	173,597.65	256,100.00	67.79%
Gross Profit	173,597.65	256,100.00	67.79%
Expense			
Accounting			
Accounting - GMP	16,000.00	1,666.67	960.0%
Auditing Fees	0.00	2,916.67	0.0%
Total Accounting	16,000.00	4,583.34	349.09%
Admin Fee			
Administrative Fee	30.00	41.67	71.99%
Appraisal District & Tax Fees	5,367.00	750.00	715.6%
Bank Charges	15.00	375.00	4.0%
Bond Agent Fee	0.00	104.17	0.0%
Late & Interest Charges	0.00	41.67	0.0%
Property Tax Reimbursement	0.00	0.00	0.0%
Total Admin Fee	5,412.00	1,312.51	412.34%
Advertising & Public Notices	·		
Customer Communications	0.00	166.67	0.0%
Legal Notices	0.00	333.33	0.0%
Marketing Materials	0.00	333.33	0.0%
Total Advertising & Public Notices	0.00	833.33	0.0%
Building O&M	0.00	000.00	0.070
Contractors	87.00	833.33	10.44%
Parts & Materials	59.95	166.67	35.97%
	146.95		
Total Building O&M Chemicals	140.90	1,000.00	14.7%
	1 000 70	000 00	E07 200/
Miscellaneous	1,098.70	208.33	527.38%
Wastewater Treatment	4,130.28	1,666.67	247.82%
Water Production	2,498.28	1,208.33	206.76%
Total Chemicals	7,727.26	3,083.33	250.61%

	Jun 23	Budget	% of Budget
0	Jun 23	Budget	% of Budget
Computers Hardware	0.00	1 016 67	0.0%
		1,916.67	
Internet Expense	393.28	333.33	117.99% 253.47%
IT Support Software	3,802.05	1,500.00	253.47% 151.93%
	1,899.06	1,250.00	
Total Computers	6,094.39	5,000.00	121.89%
Consultants	440.70	0.750.00	44.440/
Wastewater Consultants	416.72	3,750.00	11.11%
Wastewater Engineering	4,435.02	3,750.00	118.27%
Water Consultants	416.72	833.33	50.01%
Water Engineering	4,435.01	1,250.00	354.8%
Total Consultants	9,703.47	9,583.33	101.25%
Cont. Ed./Training	0.00	440.07	0.00/
Board Members	0.00	416.67	0.0%
Office Personnel	0.00	625.00	0.0%
Operations Personnel	910.00	1,041.67	87.36%
Total Cont. Ed./Training	910.00	2,083.34	43.68%
Contractors			
Wastewater Contractors	0.00	3,333.33	0.0%
Water Contractors	0.00	3,333.33	0.0%
Total Contractors	0.00	6,666.66	0.0%
Debt Service Interest	361.25	17,547.42	2.06%
Depreciation	17,477.00	16,666.67	104.86%
Director Expenses			
Car Rental	0.00	83.33	0.0%
Conference Fees	0.00	416.67	0.0%
Fees of Office	600.00	3,000.00	20.0%
Hotels	0.00	583.33	0.0%
Membership Fees & Dues	0.00	125.00	0.0%
Mileage Reimbursements	0.00	166.67	0.0%
Per Diem	0.00	166.67	0.0%
Surety Bonds	0.00	125.00	0.0%
Taxi Service	0.00	41.67	0.0%
Total Director Expenses	600.00	4,708.34	12.74%

	Jun 23	Budget	% of Budget
	501125	Budget	/8 of Budget
Employee Expense	0.00	00.00	0.0%
Car Rental		83.33	
Conference Fees	1,200.00	416.67	288.0%
Health Insurance	4,064.04	7,083.33	57.38%
Hotels	292.00	583.33	50.06%
Meals	281.97	166.67	169.18%
Membership Fees & Dues	170.00	208.33	81.6%
Mileage Reimbursement	0.00	166.67	0.0%
Per Diem	0.00	333.33	0.0%
Taxi Service	30.68	41.67	73.63%
Uniforms	528.75	1,000.00	52.88%
Total Employee Expense	6,567.44	10,083.33	65.13%
Equipment O&M			
Contractors	0.00	1,666.67	0.0%
Inspection & Registration	0.00	166.67	0.0%
Lubricants	267.75	416.67	64.26%
Parts & Supplies	5,697.51	1,666.67	341.85%
Rent and Lease	13,195.45	416.67	3,166.88%
Equipment O&M - Other	0.00	0.00	0.0%
Total Equipment O&M	19,160.71	4,333.35	358.44%
Fleet			
Contractors	600.00	625.00	96.0%
Fuel	4,602.87	3,333.33	138.09%
Inspection & Registration	10.48	166.67	6.29%
Lubricants	0.00	416.67	0.0%
Parts & Supplies	1,175.00	625.00	188.0%
Rent and Lease	2,358.00	2,083.33	113.18%
Total Fleet	8,746.35	7,250.00	120.64%
Ind Pretreatment Ordinance(IPO)			
3rd party Wasterwater Lab	0.00	416.67	0.0%
Consultants	0.00	250.00	0.0%
Equipment	0.00	1,666.67	0.0%
Equipment O&M	0.00	83.33	0.0%
Total Ind Pretreatment Ordinance(IPO)	0.00	2,416.67	0.0%
Laboratory Fees			
3rd Party Water Lab Analysis	72.00	625.00	11.52%
3rd Party WW Lab Analysis	1,674.00	625.00	267.84%
Wastewater Lab Equip	633.32	1,041.67	60.8%
Water Lab Equip	0.00	1,041.67	0.0%
Total Laboratory Fees	2,379.32	3,333.34	71.38%
Legal Fees	20,498.25	20,833.33	98.39%
Liability & Property Insurance	0.00	2,250.00	0.0%

	Jun 23	Budget	% of Budget
Office Supplies			
Consumables	507.35	83.33	608.84%
Janitorial Supplies	519.04	166.67	311.42%
Office Supplies	956.25	1,250.00	76.5%
Postage	828.00	500.00	165.6%
Printing Supplies	162.06	250.00	64.82%
Rent and Lease	996.83	550.00	181.24%
Total Office Supplies	3,969.53	2,800.00	141.77%
Payroll Expenses			
Admin Payroll Expense	14,499.97	22,083.33	65.66%
Operator Water Expense	11,375.37	12,916.67	88.07%
Operator WW Expense	11,527.38	12,916.67	89.24%
Payroll Taxes	2,789.12	4,000.00	69.73%
Retirement	5,407.04	5,833.33	92.69%
Temporary Labor	14,306.88	3,000.00	476.9%
Total Payroll Expenses	59,905.76	60,750.00	98.61%
Safety Expense			
Equipment	1,275.77	1,250.00	102.06%
PPE	89.80	833.33	10.78%
Training	0.00	416.67	0.0%
Total Safety Expense	1,365.57	2,500.00	54.62%
Sanitation Expense			
Piney Woods Sanitation	32,459.19	20,000.00	162.3%
Sludge Disposal Charge	0.00	1,083.33	0.0%
Total Sanitation Expense	32,459.19	21,083.33	153.96%
Security Expenses	264.00	2,083.33	12.67%
TCEQ Fees	0.00	1,666.67	0.0%
Telephone	1,376.65	1,666.67	82.6%
Tools & Materials			
Consumables	569.89	833.33	68.39%
Repairs & Maintenance/Materials	5,692.76	7,500.00	75.9%
Small Tools	6,024.98	833.33	723.0%
Total Tools & Materials	12,287.63	9,166.66	134.05%
Utilities	13,382.30	15,416.67	86.8%
Total Expense	246,795.02	240,701.62	102.53%
Net Ordinary Income	(73,197.37)	15,398.38	(475.36%)

	Jun 23	Budget	% of Budget
Other Income/Expense			
Other Income			
Gain/Loss on Sale of Asset	0.00	0.00	0.0%
Total Other Income	0.00	0.00	0.0%
Other Expense			
BOA Bank Fee	0.00	0.00	0.0%
Bond issue Costs	0.00	0.00	0.0%
TWDB Origination Fee	0.00	0.00	0.0%
Wilmington Trust Agent Fee	0.00	0.00	0.0%
Total Other Expense	0.00	0.00	0.0%
Net Other Income	0.00	0.00	0.0%
Net Income	(73,197.37)	15,398.38	(475.36%)

	Jul 23	Budget	% of Budget
Ordinary Income/Expense			
Income			
C.O.R.E. Charges			
Capital Improvement	15,369.16	16,666.67	92.22%
Emergency	7,684.58	8,333.33	92.22%
Operating Reserve	9,221.49	10,000.00	92.22%
Rate Stabilization	7,684.58	8,333.33	92.22%
Total C.O.R.E. Charges	39,959.81	43,333.33	92.22%
Miscellaneous Income			
Fees	13,394.35	625.00	2,143.1%
Investments/Interest Income	135.59	83.33	162.72%
Invoiced Income	0.00	416.67	0.0%
Permit Violations	0.00	1,500.00	0.0%
Property Sale	0.00	833.33	0.0%
Scrap Income	25.00	83.33	30.0%
Total Miscellaneous Income	13,554.94	3,541.66	382.73%
Property Taxes Revenue			
Property Taxes Revenue I & S	(63.73)	37,141.67	(0.17%)
Property Taxes Revenue O & M	(15.93)	6,666.67	(0.24%)
Total Property Taxes Revenue	(79.66)	43,808.34	(0.18%)
Sanitation Revenue	26,406.54	25,833.33	102.22%
Sewer Revenue	62,540.60	66,666.67	93.81%
Water Revenue	102,883.41	72,916.67	141.1%
Total Income	245,265.64	256,100.00	95.8%
Gross Profit	245,265.64	256,100.00	95.8%
Expense			
Accounting			
Accounting - GMP	0.00	1,666.67	0.0%
Auditing Fees	0.00	2,916.67	0.0%
Total Accounting	0.00	4,583.34	0.0%
Admin Fee			
Administrative Fee	30.00	41.67	71.99%
Appraisal District & Tax Fees	0.00	750.00	0.0%
Bank Charges	34.86	375.00	9.3%
Bond Agent Fee	0.00	104.17	0.0%
Late & Interest Charges	0.00	41.67	0.0%
Property Tax Reimbursement	0.00	0.00	0.0%
Total Admin Fee	64.86	1,312.51	4.94%
Advertising & Public Notices			
Customer Communications	0.00	166.67	0.0%
Legal Notices	0.00	333.33	0.0%
Marketing Materials	0.00	333.33	0.0%
Total Advertising & Public Notices	0.00	833.33	0.0%
Building O&M			
Contractors	0.00	833.33	0.0%
Parts & Materials	0.00	166.67	0.0%
Total Building O&M	0.00	1,000.00	0.0%
Chemicals	0.00	1,000.00	0.070
Miscellaneous	17.07	208.33	8.19%
Wastewater Treatment	4,013.69	1,666.67	240.82%
Wastewater Treatment	2,498.28	1,208.33	240.82 %
Total Chemicals	6,529.04		211.75%
rotal chemicals	0,029.04	3,083.33	211./370

	Jul 23	Budget	% of Budget	
Computers				
Hardware	0.00	1,916.67	0.0%	
Internet Expense	393.28	333.33	117.99%	
IT Support	1,939.00	1,500.00	129.27%	
Software	3,870.76	1,250.00	309.66%	
Total Computers	6,203.04	5,000.00	124.06%	
Consultants				
Wastewater Consultants	3,300.85	3,750.00	88.02%	
Wastewater Engineering	3,521.97	3,750.00	93.92%	
Water Consultants	3,300.85	833.33	396.1%	
Water Engineering	4,354.38	1,250.00	348.35%	
Total Consultants	14,478.05	9,583.33	151.08%	
Cont. Ed./Training				
Board Members	0.00	416.67	0.0%	
Office Personnel	0.00	625.00	0.0%	
Operations Personnel	211.00	1,041.67	20.26%	
Total Cont. Ed./Training	211.00	2,083.34	10.13%	
Contractors				
Wastewater Contractors	0.00	3,333.33	0.0%	
Water Contractors	0.00	3,333.33	0.0%	
Total Contractors	0.00	6,666.66	0.0%	
Debt Service Interest	0.00	17,547.42	0.0%	
Depreciation	17,477.00	16,666.67	104.86%	
Director Expenses				
Car Rental	0.00	83.33	0.0%	
Conference Fees	0.00	416.67	0.0%	
Fees of Office	600.00	3,000.00	20.0%	
Hotels	0.00	583.33	0.0%	
Membership Fees & Dues	0.00	125.00	0.0%	
Mileage Reimbursements	0.00	166.67	0.0%	
Per Diem	0.00	166.67	0.0%	
Surety Bonds	0.00	125.00	0.0%	
Taxi Service	0.00	41.67	0.0%	
Total Director Expenses	600.00	4,708.34	12.74%	

	Jul 23	Budget	% of Budget
Employee Expense			
Car Rental	2,358.00	83.33	2,829.71%
Conference Fees	0.00	416.67	0.0%
Health Insurance	4,229.30	7,083.33	59.71%
Hotels	1,258.24	583.33	215.7%
Meals	136.84	166.67	82.1%
Membership Fees & Dues	210.00	208.33	100.8%
Mileage Reimbursement	0.00	166.67	0.0%
Per Diem	320.00	333.33	96.0%
Taxi Service	0.00	41.67	0.0%
Uniforms	517.44	1,000.00	51.74%
Total Employee Expense	9,029.82	10,083.33	89.55%
Equipment O&M			
Contractors	0.00	1,666.67	0.0%
Inspection & Registration	0.00	166.67	0.0%
Lubricants	0.00	416.67	0.0%
Parts & Supplies	266.40	1,666.67	15.98%
Rent and Lease	0.00	416.67	0.0%
Equipment O&M - Other	0.00	0.00	0.0%
Total Equipment O&M	266.40	4,333.35	6.15%
Fleet			
Contractors	0.00	625.00	0.0%
Fuel	1,620.34	3,333.33	48.61%
Inspection & Registration	7.28	166.67	4.37%
Lubricants	0.00	416.67	0.0%
Parts & Supplies	2,656.17	625.00	424.99%
Rent and Lease	0.00	2,083.33	0.0%
Total Fleet	4,283.79	7,250.00	59.09%
Ind Pretreatment Ordinance(IPO)			
3rd party Wasterwater Lab	0.00	416.67	0.0%
Consultants	0.00	250.00	0.0%
Equipment	0.00	1,666.67	0.0%
Equipment O&M	0.00	83.33	0.0%
Total Ind Pretreatment Ordinance(IPO)	0.00	2,416.67	0.0%
Laboratory Fees			
3rd Party Water Lab Analysis	72.00	625.00	11.52%
3rd Party WW Lab Analysis	1,541.00	625.00	246.56%
Wastewater Lab Equip	0.00	1,041.67	0.0%
Water Lab Equip	0.00	1,041.67	0.0%
Total Laboratory Fees	1,613.00	3,333.34	48.39%
Legal Fees	192.50	20,833.33	0.92%
Liability & Property Insurance	6,394.50	2,250.00	284.2%
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	Jul 23	Budget	% of Budget
Office Supplies			
Consumables	209.31	83.33	251.18%
Janitorial Supplies	421.27	166.67	252.76%
Office Supplies	385.93	1,250.00	30.87%
Postage	517.50	500.00	103.5%
Printing Supplies	42.63	250.00	17.05%
Rent and Lease	1,137.53	550.00	206.82%
Total Office Supplies	2,714.17	2,800.00	96.94%
Payroll Expenses			
Admin Payroll Expense	10,655.17	22,083.33	48.25%
Operator Water Expense	9,688.06	12,916.67	75.0%
Operator WW Expense	9,250.81	12,916.67	71.62%
Payroll Taxes	2,211.51	4,000.00	55.29%
Retirement	4,278.74	5,833.33	73.35%
Temporary Labor	6,774.30	3,000.00	225.81%
Total Payroll Expenses	42,858.59	60,750.00	70.55%
Safety Expense			
Equipment	0.00	1,250.00	0.0%
PPE	27.95	833.33	3.35%
Training	0.00	416.67	0.0%
Total Safety Expense	27.95	2,500.00	1.12%
Sanitation Expense			
Piney Woods Sanitation	28,367.17	20,000.00	141.84%
Sludge Disposal Charge	0.00	1,083.33	0.0%
Total Sanitation Expense	28,367.17	21,083.33	134.55%
Security Expenses	2,327.37	2,083.33	111.71%
TCEQ Fees	100.00	1,666.67	6.0%
Telephone	1,663.33	1,666.67	99.8%
Tools & Materials			
Consumables	0.00	833.33	0.0%
Repairs & Maintenance/Materials	9,167.28	7,500.00	122.23%
Small Tools	827.94	833.33	99.35%
Total Tools & Materials	9,995.22	9,166.66	109.04%
Utilities	13,241.19	15,416.67	85.89%
Total Expense	168,637.99	240,701.62	70.06%
Net Ordinary Income	76,627.65	15,398.38	497.6%

	Jul 23	Budget	% of Budget
Other Income/Expense			
Other Income			
Gain/Loss on Sale of Asset	5,500.00	0.00	100.0%
Total Other Income	5,500.00	0.00	100.0%
Other Expense			
BOA Bank Fee	0.00	0.00	0.0%
Bond issue Costs	0.00	0.00	0.0%
TWDB Origination Fee	0.00	0.00	0.0%
Wilmington Trust Agent Fee	0.00	0.00	0.0%
Total Other Expense	0.00	0.00	0.0%
Net Other Income	5,500.00	0.00	100.0%
Net Income	82,127.65	15,398.38	533.4%

		TOTAL	
	Sep '22 - Jul 23	Budget	% of Budget
Ordinary Income/Expense			
Income			
C.O.R.E. Charges			
Capital Improvement	163,333.28	183,333.37	89.09%
Emergency	81,666.63	91,666.63	89.09%
Operating Reserve	103,018.54	110,000.00	93.65%
Rate Stabilization	81,666.63	91,666.63	89.09%
Total C.O.R.E. Charges	429,685.08	476,666.63	90.14%
Miscellaneous Income			
Fees	80,258.39	6,875.00	1,167.4%
Investments/Interest Income	1,472.39	916.63	160.63%
Invoiced Income	0.00	4,583.37	0.0%
Permit Violations	2,500.00	16,500.00	15.15%
Property Sale	0.00	9,166.63	0.0%
Scrap Income	813.04	916.63	88.7%
Total Miscellaneous Income	85,043.82	38,958.26	218.3%
Property Taxes Revenue			
Property Taxes Revenue I & S	442,133.71	408,558.37	108.22%
Property Taxes Revenue O & M	108,593.68	73,333.37	148.08%
Total Property Taxes Revenue	550,727.39	481,891.74	114.28%
Sanitation Revenue	285,534.59	284,166.63	100.48%
Sewer Revenue	667,549.34	733,333.37	91.03%
Water Revenue	716,344.96	802,083.37	89.3%
Total Income	2,734,885.18	2,817,100.00	97.1%
Gross Profit	2,734,885.18	2,817,100.00	97.1%
Expense	2,704,000.10	2,017,100.00	57.170
Accounting			
Accounting - GMP	75,350.00	18,333.37	411.0%
Auditing Fees	36,897.02	32,083.37	115.0%
Total Accounting	112,247.02	50,416.74	222.64%
Admin Fee	112,247.02	50,410.74	222.04 /8
Administrative Fee	C10.00	458.37	133.52%
	612.02		
Appraisal District & Tax Fees	9,778.00	8,250.00	118.52%
Bank Charges	324.86	4,125.00	7.88%
Bond Agent Fee	400.00	1,145.87	34.91%
Late & Interest Charges	(342.59)	458.37	(74.74%)
Property Tax Reimbursement	121,561.60	0.00	100.0%
Total Admin Fee	132,333.89	14,437.61	916.59%
Advertising & Public Notices			
Customer Communications	0.00	1,833.37	0.0%
Legal Notices	2,652.00	3,666.63	72.33%
Marketing Materials	1,983.85	3,666.63	54.11%
Total Advertising & Public Notices	4,635.85	9,166.63	50.57%
Building O&M			
Contractors	8,156.00	9,166.63	88.98%
Parts & Materials	10,719.24	1,833.37	584.67%
Total Building O&M	18,875.24	11,000.00	171.59%
Chemicals			
Miscellaneous	1,885.77	2,291.63	82.29%
Wastewater Treatment	32,330.40	18,333.37	176.35%
Hastonator Houtmont	- /		
Water Production	24,075.39	13,291.63	181.13%

		TOTAL	
	Sep '22 - Jul 23	Budget	% of Budget
Computers			
Hardware	1,275.00	21,083.37	6.05%
Internet Expense	4,344.61	3,666.63	118.49%
IT Support	10,520.05	16,500.00	63.76%
Software	37,387.62	13,750.00	271.91%
Total Computers	53,527.28	55,000.00	97.32%
Consultants			
Wastewater Consultants	12,074.27	41,250.00	29.27%
Wastewater Engineering	13,959.77	41,250.00	33.84%
Water Consultants	7,798.73	9,166.63	85.08%
Water Engineering	15,411.41	13,750.00	112.08%
Total Consultants	49,244.18	105,416.63	46.71%
Cont. Ed./Training			
Board Members	0.00	4,583.37	0.0%
Office Personnel	1,915.18	6,875.00	27.86%
Operations Personnel	2,192.50	11,458.37	19.13%
Total Cont. Ed./Training	4,107.68	22,916.74	17.92%
Contractors			
Wastewater Contractors	17,061.83	36,666.63	46.53%
Water Contractors	14,240.57	36,666.63	38.84%
Total Contractors	31,302.40	73,333.26	42.69%
Debt Service Interest	101,948.00	193,021.62	52.82%
Depreciation	192,247.00	183,333.37	104.86%
Director Expenses			
Car Rental	0.00	916.63	0.0%
Conference Fees	0.00	4,583.37	0.0%
Fees of Office	5,850.00	33,000.00	17.73%
Hotels	0.00	6,416.63	0.0%
Membership Fees & Dues	5,087.50	1,375.00	370.0%
Mileage Reimbursements	463.74	1,833.37	25.29%
Per Diem	320.00	1,833.37	17.45%
Surety Bonds	575.00	1,375.00	41.82%
Taxi Service	0.00	458.37	0.0%
Total Director Expenses	12,296.24	51,791.74	23.74%

		TOTAL	
	Sep '22 - Jul 23	Budget	% of Budget
Employee Expense			
Car Rental	2,358.00	916.63	257.25%
Conference Fees	1,659.00	4,583.37	36.2%
Health Insurance	40,909.27	77,916.63	52.5%
Hotels	8,165.97	6,416.63	127.26%
Meals	1,951.40	1,833.37	106.44%
Membership Fees & Dues	2,166.93	2,291.63	94.56%
Mileage Reimbursement	758.17	1,833.37	41.35%
Per Diem	544.00	3,666.63	14.84%
Taxi Service	80.77	458.37	17.62%
Uniforms	3,025.02	11,000.00	27.5%
Total Employee Expense	61,618.53	110,916.63	55.55%
Equipment O&M			
Contractors	19,128.04	18,333.37	104.34%
Inspection & Registration	0.00	1,833.37	0.0%
Lubricants	2,661.34	4,583.37	58.07%
Parts & Supplies	14,475.66	18,333.37	78.96%
Rent and Lease	72,471.26	4,583.37	1,581.18%
Equipment O&M - Other	90.26	0.00	100.0%
Total Equipment O&M	108,826.56	47,666.85	228.31%
Fleet			
Contractors	16,445.47	6,875.00	239.21%
Fuel	25,686.40	36,666.63	70.05%
Inspection & Registration	148.26	1,833.37	8.09%
Lubricants	580.23	4,583.37	12.66%
Parts & Supplies	27,605.43	6,875.00	401.53%
Rent and Lease	23,926.31	22,916.63	104.41%
Total Fleet	94,392.10	79,750.00	118.36%
Ind Pretreatment Ordinance(IPO)			
3rd party Wasterwater Lab	0.00	4,583.37	0.0%
Consultants	0.00	2,750.00	0.0%
Equipment	0.00	18,333.37	0.0%
Equipment O&M	0.00	916.63	0.0%
Total Ind Pretreatment Ordinance(IPO)	0.00	26,583.37	0.0%
Laboratory Fees			
3rd Party Water Lab Analysis	528.00	6,875.00	7.68%
3rd Party WW Lab Analysis	13,090.00	6,875.00	190.4%
Wastewater Lab Equip	5,202.19	11,458.37	45.4%
Water Lab Equip	331.25	11,458.37	2.89%
Total Laboratory Fees	19,151.44	36,666.74	52.23%
Legal Fees	97,101.70	229,166.63	42.37%
Liability & Property Insurance	27,170.00	24,750.00	109.78%

		TOTAL	
	Sep '22 - Jul 23	Budget	% of Budget
Office Supplies			
Consumables	2,734.45	916.63	298.32%
Janitorial Supplies	3,646.99	1,833.37	198.92%
Office Supplies	7,519.41	13,750.00	54.69%
Postage	5,435.13	5,500.00	98.82%
Printing Supplies	1,103.77	2,750.00	40.14%
Rent and Lease	6,180.38	6,050.00	102.16%
Total Office Supplies	26,620.13	30,800.00	86.43%
Payroll Expenses			
Admin Payroll Expense	156,109.28	242,916.63	64.27%
Operator Water Expense	111,198.59	142,083.37	78.26%
Operator WW Expense	110,145.79	142,083.37	77.52%
Payroll Taxes	27,750.75	44,000.00	63.07%
Retirement	52,530.88	64,166.63	81.87%
Temporary Labor	80,140.50	33,000.00	242.85%
Total Payroll Expenses	537,875.79	668,250.00	80.49%
Safety Expense			
Equipment	4,132.77	13,750.00	30.06%
PPE	2,049.58	9,166.63	22.36%
Training	0.00	4,583.37	0.0%
Total Safety Expense	6,182.35	27,500.00	22.48%
Sanitation Expense			
Piney Woods Sanitation	226,608.23	220,000.00	103.0%
Sludge Disposal Charge	7,405.72	11,916.63	62.15%
Total Sanitation Expense	234,013.95	231,916.63	100.9%
Security Expenses	8,397.19	22,916.63	36.64%
TCEQ Fees	20,306.23	18,333.37	110.76%
Telephone	13,350.27	18,333.37	72.82%
Tools & Materials			
Consumables	6,826.79	9,166.63	74.47%
Repairs & Maintenance/Materials	94,413.65	82,500.00	114.44%
Small Tools	14,245.36	9,166.63	155.41%
Total Tools & Materials	115,485.80	100,833.26	114.53%
Utilities	149,258.86	169,583.37	88.02%
Total Expense	2,290,807.24	2,647,717.82	86.52%
Net Ordinary Income	444,077.94	169,382.18	262.2%

		TOTAL	
	Sep '22 - Jul 23	Budget	% of Budget
Other Income/Expense			
Other Income			
Gain/Loss on Sale of Asset	7,600.00	0.00	100.0%
Total Other Income	7,600.00	0.00	100.0%
Other Expense			
BOA Bank Fee	1,966.00	0.00	100.0%
Bond issue Costs	82,920.00	0.00	100.0%
TWDB Origination Fee	29,333.00	0.00	100.0%
Wilmington Trust Agent Fee	2,200.00	0.00	100.0%
Total Other Expense	116,419.00	0.00	100.0%
Net Other Income	(108,819.00)	0.00	100.0%
Net Income	335,258.94	169,382.18	197.9%

East Texas Municipal Utility District

Fiscal Year 2023 End Amendments and Final Budget

	Financials f 31, '2		incials for Sep 1, 2 - Aug 24, 23	ojected FYE '23 osing financials	Ар	proved FYE '23 Budget	\$ Over/Under FYE '23 Budget	% of Over/Under FYE '23 Budget	pposed FYE '23 get Adjustments	R	evised FYE '23 Budget
Income											
C.O.R.E. Charges	\$ 41	L,392.72	\$ 429,685.08	\$ 471,077.80	\$	520,000.00	\$ (48,922.20)	91%	\$ -	\$	471,077.80
Miscellaneous Income	\$	-	\$ 85,043.82	\$ 85,043.82	\$	42,500.00	\$ 42,543.82	200%	\$ -	\$	85,043.82
Old Non-use Budget Line Items	\$	910.18	\$ -	\$ 910.18	\$	-	\$ 910.18		\$ -	\$	910.18
Property Taxes Revenue	\$	576.11	\$ 550,727.39	\$ 551,303.50	\$	525,700.00	\$ 25,603.50	105%	\$ -	\$	551,303.50
Sanitation Revenue	\$ 24	1,168.64	\$ 285,534.59	\$ 309,703.23	\$	310,000.00	\$ (296.77)	100%	\$ -	\$	309,703.23
Sewer Revenue	\$ 70),476.34	\$ 667,549.34	\$ 738,025.68	\$	800,000.00	\$ (61,974.32)	92%	\$ -	\$	738,025.68
Water Revenue	\$ 71	L,483.74	\$ 716,344.96	\$ 787,828.70	\$	875,000.00	\$ (87,171.30)	90%	\$ -	\$	787,828.70
Total Income	\$ 209	9,007.73	\$ 2,734,885.18	\$ 2,943,892.91	\$	3,073,200.00	\$ (129,307.09)	96%	\$ -	\$	2,943,892.91
Expense											
Accounting	\$ 2	2,800.00	\$ 112,247.02	\$ 115,047.02	\$	55,000.00	\$ 60,047.02	209%	\$ 62,000.00	\$	117,000.00
Admin Fee	\$	105.20	\$ 132,333.89	\$ 132,439.09	\$	15,750.00	\$ 116,689.09	841%	\$ 116,690.00	\$	132,440.00
Advertising & Public Notices	\$	167.59	\$ 4,635.85	\$ 4,803.44	\$	10,000.00	\$ (5,196.56)	48%	\$ -	\$	10,000.00
Allowance for Doubtful Accounts											
Building O&M	\$1	L,503.30	\$ 18,968.73	\$ 20,472.03	\$	12,000.00	\$ 8,472.03	171%	\$ 8,500.00	\$	20,500.00
Chemicals	\$ 8	3,991.30	\$ 58,291.56	\$ 67,282.86	\$	37,000.00	\$ 30,282.86	182%	\$ 31,500.00	\$	68,500.00
Computers	\$ 2	2,184.54	\$ 55,342.49	\$ 57,527.03	\$	60,000.00	\$ (2,472.97)	96%	\$ 1,000.00	\$	61,000.00
Consultants	\$ 10),791.46	\$ 49,244.18	\$ 60,035.64	\$	115,000.00	\$ (54,964.36)	52%	\$ (50,000.00)	\$	65,000.00
Cont. Ed./Training	\$ 3	8,510.49	\$ 4,107.68	\$ 7,618.17	\$	25,000.00	\$ (17,381.83)	30%	\$ (17,000.00)	\$	8,000.00
Contractors	\$	-	\$ 31,302.40	\$ 31,302.40	\$	80,000.00	\$ (48,697.60)	39%	\$ (47,000.00)	\$	33,000.00
Debt Service Interest	\$	-	\$ 111,661.71	\$ 111,661.71	\$	210,569.00	\$ (98,907.29)	53%	\$ -	\$	210,569.00
Depreciation	\$ 17	7,477.00	\$ 192,247.00	\$ 209,724.00	\$	200,000.00	\$ 9,724.00	105%	\$ (8,000.00)	\$	192,000.00
Director Expenses	\$ 1	L,227.00	\$ 12,296.24	\$ 13,523.24	\$	56,500.00	\$ (42,976.76)	24%	\$ (36,400.00)	\$	20,100.00
Employee Expense	\$ 11	L,550.57	\$ 61,568.16	\$ 73,118.73	\$	121,000.00	\$ (47,881.27)	60%	\$ (37,400.00)	\$	83,600.00
Equipment O&M	\$ 2	2,755.60	\$ 108,826.56	\$ 111,582.16	\$	52,000.00	\$ 59,582.16	215%	\$ 71,000.00	\$	123,000.00
⊾ Fleet	\$ 9	9,284.78	\$ 94,677.36	\$ 103,962.14	\$	87,000.00	\$ 16,962.14	119%	\$ 32,500.00	\$	119,500.00
Ind Pretreatment Ordinance (IPO)	\$	-	\$ -	\$ -	\$	29,000.00	\$ (29,000.00)	0%	\$ (15,000.00)	\$	14,000.00

East Texas

Municipal	Utility	District

	Fir	nancials for Aug. 31, '22	ancials for Sep 1, 22 - Aug 24, 23	rojected FYE '23 osing financials	A	pproved FYE '23 Budget	\$	Over/Under FYE '23 Budget	% of Over/Under '23 Budget	FYE		osed FYE '23 Adjustments	R	evised FYE '23 Budget
Laboratory Fees	\$	3,164.00	\$ 19,151.44	\$ 22,315.44	\$	40,000.00	\$	(17,684.56)	56%		\$	(16,600.00)	\$	23,400.00
Legal Fees	\$	7,010.00	\$ 97,101.70	\$ 104,111.70	\$	250,000.00	\$	(145,888.30)	42%		\$	(89,750.00)	\$	160,250.00
Liability & Property Insurance	\$	-	\$ 27,170.00	\$ 27,170.00	\$	27,000.00	\$	170.00	101%		\$	-	\$	27,000.00
Office Supplies	\$	2,812.70	\$ 26,782.98	\$ 29,595.68	\$	33,600.00	\$	(4,004.32)	88%		\$	(2,000.00)	\$	31,600.00
Old Non-Use Budget Line Expense							\$	-					\$	-
Payroll Expenses	\$	58,850.94	\$ 576,766.94	\$ 635,617.88	\$	729,000.00	\$	(93,382.12)	87%		\$	(46,000.00)	\$	683,000.00
Safety Expense	\$	244.86	\$ 6,182.35	\$ 6,427.21	\$	30,000.00	\$	(23,572.79)	21%				\$	30,000.00
Sanitation Expense	\$	21,509.86	\$ 234,013.95	\$ 255,523.81	\$	253,000.00	\$	2,523.81	101%		\$	5,000.00	\$	258,000.00
Security Expenses	\$	6,595.00	\$ 9,887.19	\$ 16,482.19	\$	25,000.00	\$	(8,517.81)	66%				\$	25,000.00
TCEQ Fees	\$	-	\$ 20,306.23	\$ 20,306.23	\$	20,000.00	\$	306.23	102%		\$	500.00	\$	20,500.00
Telephone	\$	1,224.71	\$ 14,352.98	\$ 15,577.69	\$	20,000.00	\$	(4,422.31)	78%				\$	20,000.00
Tools & Materials	\$	28,329.67	\$ 115,498.74	\$ 143,828.41	\$	110,000.00	\$	33,828.41	131%		\$	38,000.00	\$	148,000.0
Utilities	\$	14,956.29	\$ 149,288.38	\$ 164,244.67	\$	185,000.00	\$	(20,755.33)	89%		\$	-	\$	185,000.00
Total Expense	\$	213,974.07	\$ 2,344,253.71	\$ 2,558,227.78	\$	2,888,419.00	\$	(330,191.22)	89%		\$	1,540.00	\$	2,889,959.00
Net Ordinary Income	\$	(4,966.34)	\$ 390,631.47	\$ 385,665.13	\$	184,781.00	\$	200,884.13					\$	53,933.9
Other Income					0	ther Income								
Gain/Loss on Sale of Asset	\$	-	\$ 7,600.00	\$ 7,600.00		Gain	/Lo	ss on Sale of Asset	\$-		\$	7,600.00	\$	7,600.0
Other Income	\$	-	\$ -	\$ -				Other Income	\$-		\$	-	\$	-
Total Other Income	\$	-	\$ 7,600.00	\$ 7,600.00			Т	otal Other Income	\$-		\$	7,600.00	\$	7,600.00
ther Expense					0	ther Expense								
BOA Bank Fee	\$	-	\$ 1,966.00	\$ 1,966.00				BOA Bank Fee	\$ -		\$	1,966.00	\$	1,966.00
Bond issue Costs	\$	-	\$ 82,920.00	\$ 82,920.00				Bond issue Costs	\$-		\$	82,920.00	\$	82,920.00
TWDB Origination Fee	\$	-	\$ 29,333.00	\$ 29,333.00		-	TWE	OB Origination Fee	\$ -		\$	29,333.00	\$	29,333.00
Wilmington Trust Agent Fee	\$	-	\$ 2,200.00	\$ 2,200.00		Wilmi	ngto	on Trust Agent Fee	\$-		\$	2,200.00	\$	2,200.00
Total Other Expense	\$	-	\$ 116,419.00	\$ 116,419.00			То	tal Other Expense	\$ -		\$	116,419.00	\$	116,419.00
Net Other Income	\$	-	\$ (108,819.00)	\$ (108,819.00)				Net Other Income	\$-		\$	(108,819.00)	\$	(108,819.0
1	Net Co	ompany Income	\$ 281,812.47	\$ 281,812.47			_		Projecto	ed N	let Com	pany Income	\$	(54,885.0

East T Muni	exas cipal Utility District				Fiscal Year 2024 Budget							
		FYE '21 Ending	FYE '22 Ending	Revised FYE '23 Budget	+/- Diff. from revious 2-Year Avg.	% +/- Diff. from Previous 2-Year Avg.	a	3-Year Average	F	YE '24 Proposed Budget	\$ +/- Diff. from Previous 3-Year Avg.	% +/- Diff. from Previous 3-Year Avg.
Inc	ome											
	C.O.R.E. Charges	\$ 420,648.72	\$ 487,255.47	\$ 471,077.80	\$ 17,125.71	3.64%	\$	459,660.66	\$	520,000.00	\$ 60,339.34	13.13%
	Miscellaneous Income	\$ 64,316.50	\$ 102,305.76	\$ 85,043.82	\$ 1,732.69	2.04%	\$	83,888.69	\$	85,000.00	\$ 1,111.31	1.32%
	Old Non-use Budget Line Items	\$-	\$ -	\$ -	\$ -	\$-	\$	-	\$	-	\$-	
	Property Taxes Revenue	\$ 442,484.10	\$ 498,094.24	\$ 551,303.50	\$ 81,014.33	14.70%	\$	497,293.95	\$	551,000.00	\$ 53,706.05	10.80%
	Sanitation Revenue	\$ 321,769.96	\$ 324,915.89	\$ 309,703.23	\$ (13,639.70)	-4.40%	\$	318,796.36	\$	320,000.00	\$ 1,203.64	0.38%
	Sewer Revenue	\$ 672,268.44	\$ 734,997.75	\$ 738,025.68	\$ 34,392.58	4.66%	\$	715,097.29	\$	775,000.00	\$ 59,902.71	8.38%
	Water Revenue	\$ 719,062.35	\$ 780,301.90	\$ 787,828.70	\$ 38,146.57	4.84%	\$	762,397.65	\$	800,000.00	\$ 37,602.35	4.93%
	Total Income	\$ 2,640,550.07	\$ 2,927,871.01	\$ 2,942,982.73	\$ 158,772.19	5.39%	\$	2,837,134.60	\$	3,051,000.00	\$ 213,865.40	7.54%
Exp	ense											
	Accounting	\$ 80,763.96	\$ 70,389.50	\$ 117,000.00	\$ 41,423.27	35%	\$	89,384.49	\$	120,000.00	\$ 30,615.51	34.25%
	Admin Fee	\$ 6,471.20	\$ 16,736.90	\$ 132,440.00	\$ 120,835.95	91%	\$	51,882.70	\$	12,500.00	\$ (39,382.70)	-75.91%
	Advertising & Public Notices	\$ 3,556.33	\$ 3,438.22	\$ 10,000.00	\$ 6,502.73	65%	\$	5,664.85	\$	10,000.00	\$ 4,335.15	76.53%
	Allowance for Doubtful Accounts	\$-	\$ -	\$ -	\$ -	\$-	\$	-	\$	-	\$-	0.00%
	Building O&M	\$-	\$ 2,014.28	\$ 20,500.00	\$ 19,492.86	95%	\$	7,504.76	\$	30,000.00	\$ 22,495.24	299.75%
	Chemicals	\$ 35,663.90	\$ 48,255.45	\$ 68,500.00	\$ 26,540.33	39%	\$	50,806.45	\$	70,000.00	\$ 19,193.55	37.78%
	Computers	\$ 41,063.61	\$ 60,019.86	\$ 61,000.00	\$ 10,458.27	17%	\$	54,027.82	\$	65,000.00	\$ 10,972.18	20.31%
	Consultants	\$-	\$ -	\$ 65,000.00	\$ 65,000.00	100%	\$	21,666.67	\$	50,000.00	\$ 28,333.33	130.77%
	Cont. Ed./Training	\$ 5,806.95	\$ 11,488.74	\$ 8,000.00	\$ (647.84)	-8%	\$	8,431.90	\$	10,000.00	\$ 1,568.10	18.60%
	Contractors	\$ 6,305.00	\$ 10,500.00	\$ 33,000.00	\$ 24,597.50	75%	\$	16,601.67	\$	35,000.00	\$ 18,398.33	110.82%
	Debt Service Interest	\$ 220,034.00	\$ 210,569.00	\$ 210,569.00	\$ (4,732.50)	-2%	\$	213,724.00	\$	207,468.00	\$ (6,256.00)	-2.93%
	Debt Service Principal	\$-	\$ -	\$ -	\$ -	0%	\$	-	\$	261,000.00	\$ 261,000.00	0.00%
	Capital Improvement	\$-	\$ -	\$ -	\$ -	0%	\$	-	\$	125,000.00	\$ 125,000.00	0.00%
	Depreciation	\$ 209,724.00	\$ 209,724.00	\$ 192,000.00	\$ (17,724.00)	-9%	\$	203,816.00	\$	-	\$ (203,816.00)	0.00%
	Director Expenses	\$ 14,588.69	\$ 9,616.50	\$ 20,100.00	\$ 7,997.41	40%	\$	14,768.40	\$	16,600.00	\$ 1,831.60	12.40%
0	Employee Expense	\$ 75,639.78	\$ 75,696.50	\$ 83,600.00	\$ 7,931.86	9%	\$	78,312.09	\$	85,000.00	\$ 6,687.91	8.54%
age	Equipment O&M	\$ 29,619.98	\$ 50,478.59	\$ 123,000.00	\$ 82,950.72	67%	\$	67,699.52	\$	143,000.00	\$ 75,300.48	111.23%
<u> </u>	Fleet	\$ 46,639.99	\$ 75,633.92	\$ 119,500.00	\$ 58,363.05	49%	\$	80,591.30	\$	208,500.00	\$ 127,908.70	158.71%
42 0	nd Pretreatment Ordinance (IPO)	\$-	\$ -	\$ 14,000.00	\$ 14,000.00	100%	\$	14,000.00	\$	14,000.00	\$	0.00%

st Texas unicipal Utility District					Fiscal Year 2024 Budget							
	•	-YE '21 Ending	FYE '22 Ending	Revised FYE '23 Budget	; +/- Diff. from revious 2-Year Avg.	% +/- Diff. from Previous 2-Year Avg.	3-Year Average		FYE '24 Proposed Budget	Pı	\$ +/- Diff. from revious 3-Year Avg.	% +/- Diff. from Previous 3-Year Avg
Laboratory Fees	\$	9,820.00	\$ 19,047.25	\$ 23,400.00	\$ 8,966.38	38%	\$	17,422.42	\$ 23,400.00	\$	5,977.58	34.31%
Legal Fees	\$	32,504.25	\$ 109,271.07	\$ 160,250.00	\$ 89,362.34	56%	\$	100,675.11	\$ 115,000.00	\$	14,324.89	14.23%
Liability & Property Insurance	\$	-	\$ -	\$ 27,000.00	\$ 27,000.00	100%	\$	27,000.00	\$ 30,000.00	\$	3,000.00	11.11%
Office Supplies	\$	12,825.17	\$ 25,259.49	\$ 31,600.00	\$ 12,557.67	40%	\$	23,228.22	\$ 30,700.00	\$	7,471.78	32.17%
Old Non-Use Budget Line Expense	\$	-	\$ -	\$ -	\$ -	\$ -	\$	-	\$ -	\$; -	
Payroll Expenses	\$	529,934.87	\$ 606,739.62	\$ 683,000.00	\$ 114,662.76	17%	\$	606,558.16	\$ 680,000.00	\$	73,441.84	12.11%
Safety Expense	\$	601.04	\$ 8,595.22	\$ 30,000.00	\$ 25,401.87	85%	\$	13,065.42	\$ 10,000.00	\$	(3,065.42)	-23.46%
Sanitation Expense	\$	231,688.44	\$ 271,652.03	\$ 258,000.00	\$ 6,329.76	2%	\$	253,780.16	\$ 260,000.00	\$	6,219.84	2.45%
Security Expenses	\$	34,486.63	\$ 14,315.38	\$ 25,000.00	\$ 599.00	2%	\$	24,600.67	\$ 25,000.00	\$	399.33	1.62%
TCEQ Fees	\$	-	\$ -	\$ 20,500.00	\$ 20,500.00	100%	\$	20,500.00	\$ 22,500.00	\$	2,000.00	9.76%
Telephone	\$	23,899.07	\$ 14,422.49	\$ 20,000.00	\$ 839.22	4%	\$	19,440.52	\$ 20,000.00	\$	559.48	2.88%
Tools & Materials	\$	133,847.38	\$ 153,708.71	\$ 148,000.00	\$ 4,221.96	3%	\$	145,185.36	\$ 100,000.00	\$	(45,185.36)	-31.12%
Utilities	\$	161,791.31	\$ 171,312.87	\$ 185,000.00	\$ 18,447.91	10%	\$	172,701.39	\$ 175,000.00	\$	2,298.61	1.33%
Total Expense	\$	1,947,275.55	\$ 2,248,885.59	\$ 2,889,959.00			\$	2,403,040.05	\$ 2,954,668.00	\$	551,627.95	22.96%
Net Ordinary Income	\$	693,274.52	\$ 678,985.42	\$ 53,023.73			\$	434,094.56	\$ 96,332.00	\$	(337,762.56)	-77.81%



Tax Assessor-Collector Property Tax 903-590-2920 Fax 903-590-2939

Auto Registration 903-590-2900 Fax 903-590-2908

COUNTY OF SMITH Gary B Barber Box 2011 Tyler, Texas 75710-2011

July 17, 2023

TO: East Texas Municipal Utility District of Smith County

SUBJECT: Certification of Anticipated Collection Rate for 2023 and Certification of Excess Debt Collections

In accordance with Sec.26.04 (b) of the Texas Property Tax Code, this correspondence is to certify that the anticipated collection rate for the period of July 1, 2023, through June 30, 2024, is estimated at 83.60%.

Collection Rates from July 1, 2022 through June 30, 2023

2020102.49%2021100.60%202283.60%

If applicable, in accordance with Sec.26.04 (b) of the Texas Property Tax Code, this correspondence also certifies excess debt collections for the period July 1, 2022, through June 30, 2023, is **\$-0-**.

Excess Debt Collections from July 1, 2022 through June 30, 2023

Ach Detail Report Line 46 Debt Adjusted for Collections Excess Collections

\$ -0-

\$ -0-

\$ -0-

Thank you for the opportunity to serve as your Tax Assessor-Collector.

Gary B. Barber Tax Assessor-Collector

Memorandum

TO: TAXING JURISDICTIONS OF SMITH COUNTY

FROM: CAROL DIXON

DATE: July 25, 2023

SUBJ: 2023 CERTIFICATION

Please find attached a signed 2023 Appraisal Roll Certification Letter for your taxing jurisdiction along with a Value Analysis and Certified Totals.

The appraisal district will begin to compile the data necessary for tax rate calculation and publication this week. Gary Barber's office will complete the tax rate calculation worksheets.

Please contact me at 903-510-8618 if you have any questions.

STATE OF TEXAS



PROPERTY TAX CODE 26.01 (a)

COUNTY OF SMITH

CERTIFICATION OF 2023 APPRAISAL ROLL FOR East Texas MUD

I, Carol Dixon, Chief Appraiser for the Smith County Appraisal District, solemnly swear that **\$ 203,219,807** is that portion of the approved Appraisal Roll of the Smith County Appraisal District which lists property taxable by East Texas MUD and constitutes the 2023 assessed value for East Texas MUD.

July 25, 2023

Chief Appraiser Carol Dixon.

BOD SP MTG - 31AUG23 Tax Documents

SMITH COUNTY APPRAISAL DISTRICT VALUE ANALYSIS

JURISDICTION: EAST TEXAS MUD

	2022 Certified Value 07/20/2022	2023 Certified Value 07/20/2023
REAL PROPERTY	121,441,254	117,920,080
PERSONAL PROPERTY	103,801,366	85,299,727
MINERAL INTEREST	0	
CERTIFIED APPRAISAL ROLL	225,242,620	203,219,807
ADD PROTESTED VALUE NOT IN DISPUTE LESS VALUE PENDING LITIGATION		
ADJUSTED TAXABLE VALUE	225,242,620	203,219,807
LESS OVER-65 TAXABLE LESS DISABLED TAXABLE		
NET TAXABLE VALUE	225,242,620	203,219,807

Calculation of Tax Levy (assessed value x rate) must take into account that portion subject to over-65 homestead and disability

OVER-65 CEILING ACTUAL OVER-65 LEVY DISABLED LEVY ACTUAL DISABLED LEVY

FREEPORT	10,622,542	13,431,733
ABATEMENT		13,793,082
POLLUTION CONTROL	398,470	

Certified Totals at \$40,000 HS 2023 EAST TEXAS MUD

2023 E	AST TEXAS MUD	
Category	Count	 Amount
Real, Residential, Single - Family	563	\$ 48,073,897
Real, Residential, Multi - Family	6	1,522,046
Real, Vacant Lots/Tracks	101	3,356,187
Real, Acrage (Land Only)	82	14,245,849
Real, Farm and Ranch Improvements	108	14,455,489
Real, Commercial	72	44,646,821
Real, Industrial	25	14,808,890
Real, Oil, Gas and Other Mineral Reserves	0	\$0
Utilities, Real	2	55,413
Utilities, Tangible Personal	0	0
Tangible Personal, Business Commercial	130	79,289,071
Tangible Personal, Business Industrial	8	20,907,114
Tangible Personal, Other (Mobile Homes)	251	11,497,739
Real Inventory	7	66,825
Special Inventory	6	868,505
Tax Exempt Property	26	651,549,911
No SPTD Code		\$0
Total Appraised Value Before Exemptions	1,380	\$ 905,343,757
Less Exemptions/Reductions		
Residential Homestead Mandated		
Residential Homestead Local		
Over 65	119	542,500
Disabled Exemptions		0
Veterans/Survivors Exemptions	5 5	56,000
100% Disabled Veteran Homestead	5	743,899
Surviving Spouse	244	0 8,383,976
Homestead Cap Adjustment	82	13,591,150
Agricultural/Productivity Loss Pollution Control	0	0
	0	0
Historical Exemption		-
Low Income Exemption Solar/Wind Exemption	0	0
Temp Disaster Exemption	0	0 0
HB 366 Exemptions	41	31,699
Freeport Exemptions	5	13,431,733
Tax Abatement Reductions	3	13,793,082
Tax Exempt Property (Taxable)	67	651,549,911
Total Exemptions/Reductions:	571	702,123,950
2023 Certified Taxable Valuation		<u>\$203,219,807</u>
Add protested value not in dispute		0
Adjusted Taxable Value		<u>\$203,219,807</u>
		Dama 440

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as of 08/25/2023

2023 HS Information Certified Appraised Value

EAST TEXAS MUD

Homesteads

Previous	
Appraised Value of HS Properties	22,750,975
Taxable Value of HS Properties	21,483,874
# of HS Properties	280
Total Appraised Value of Avg. Home	81,253
Total Taxable Value of Avg. Home	76,728

Current	
Appraised Value of HS Properties	25,947,071
Taxable Value of HS Properties	24,604,672
# of HS Properties	274
Total Appraised Value of Avg. Home	94,697
Total Taxable Value of Avg. Home	89,798

Property Tax Payments 2023 Tax Year Payments in 2024									
	Principal \$		Interest \$						
	2/15/24	8/15	5/24	2/15/24 8/15/24		Subs.			Total \$
Smith County MUD No.1 Series 2006	\$-	\$ 1	55,000.00	\$ 66,537.50	\$ 66,537.50	\$	133,075.00	\$	288,075.00
Smith County MUD No.1 Series 2013	\$-	\$	55,000.00	\$ 21,867.50	\$ 21,867.50	\$	43,735.00	\$	98,735.00
East Texas MUD Series 2014	\$-	\$	15,000.00	\$ 7,825.00	\$ 7,825.00	\$	15,650.00	\$	30,650.00
	Sub. \$	\$ 2	25,000.00	\$ 96,230.00	\$ 96,230.00				
				An	inual Payment Total	\$			417,460.00
Cost Breakdown					Tax Rate Breakdo	wn			
Subtotal of Bond Payments	\$ 417,460.00						2023		2022
Smith County Appraisal District	\$ 7,000.00		ETMUD Certified Appraised Valuation			\$	203,219,807	\$	225,242,620
Wilmington Trust Fee	\$ 1,500.00		Debt Levy for 2023 Tax Year			\$	480,103	\$	439,273
Hilltop Reporting Fee	\$ 5,000.00		Rate \$/100 Valuation for I&S			\$	0.236248	\$	0.195022
Contested Property Valuation	\$-			Rate \$/100 \	/aluation for M&O	\$	(0.010708)	\$	0.048370
Smith County Tax Assessor Fee	\$ 1,500.00			Total Rat	te \$/100 Valuation	\$	0.225540	\$	0.243392
Subtotal of Fees	\$ 15,000.00		\$ Projected Collection M&O Rate			\$	(21,761.49)	\$	108,949.86
Total for 23-24	\$ 432,460.00		% Increase/Decrease				-7.33%		
Unencumbered Funds	\$ 20,000.00	\$ Increase/Decrease M&O			\$	(130,711.34)			
Subtotal	\$ 412,460.00								
Percent Anticipation of Collection	83.60%								
Debt Levy for 2023 Tax Year	\$ 480,103.44								

Worksheet for Low Tax Rate and Developing Districts

East Texas MUD	9038773644			
Water District Name	Phone (area code and number)			
12162 HWY 155 N. Tyler, TX. 75708	http://etmud.com			
Water District's Address, City, State, ZIP Code	Water District's Website Address			
CENERAL INFORMATION. The Comptrellar's effice provides this worksheet to assist water districts in determining their voter approval tay rate. The information provided in this				

GENERAL INFORMATION: The Comptroller's office provides this worksheet to assist water districts in determining their voter-approval tax rate. The information provided in this worksheet is offered as technical assistance and not legal advice. Water districts should consult legal counsel for interpretations of law regarding tax rate preparation and adoption.

Indicate type of water district:

Low tax rate water district	Developing
(Water Code Section 49.23601)	(Water Code

Developing water district (Water Code Section 49.23603) Developed water district in a declared disaster area (*Water Code Section 49.23602(d*))

SECTION 1: Voter-Approval Tax Rate

The voter-approval tax rate for low tax rate and developing water districts is the current year's debt service and contract tax rates plus the maintenance and operation (M&O) tax rate that would impose no more than 1.08 times the amount of M&O tax imposed by the water district in the preceding year on the average appraised value of a residence homestead in the water district. The average appraised value disregards any homestead exemption available only to people with disabilities or those age 65 or older.

The calculation process starts after the chief appraiser delivers to the taxing unit the certified appraisal roll or certified estimate of value and the estimated values of properties under protest. The designated officer or employee shall certify that the officer or employee has accurately calculated the tax rates and used values shown for the certified appraisal roll or certified estimate. The officer or employee submits the rates to the governing body by Aug. 7 or as soon thereafter as practicable.

If any part of a developed water district is located in an area declared a disaster area during the current tax year by the governor or by the president, the board of the district may calculate the voter-approval tax rate in the manner provided in Water Code Section 49.23601(a) and determine whether an election is required to approve the adopted tax rate in the manner provided in Water Code Section 49.23601(a) and determine whether an election is required to approve the adopted tax rate in the manner provided in Water Code Section 49.23601(c). In such cases, the developed water district may use this form to calculate its voter-approval tax rate.

Line	Worksheet	Amount/Rate
1.	2022 average appraised value of residence homestead. ¹	\$81,253
2.	2022 general exemptions available for the average homestead. Excluding age 65 or older or disabled persons exemptions. ²	\$0
3.	2022 average taxable value of residence homestead. Line 1 minus Line 2.	\$81,253
4.	2022 adopted M&O tax rate.	\$/\$100
5.	2022 M&O tax on average residence homestead. Multiply Line 3 by Line 4, divide by \$100.	\$39.30
6.	Highest M&O tax on average residence homestead with increase. Multiply Line 5 by 1.08. ³	\$42.44
7.	2023 average appraised value of residence homestead.	\$94,697
8.	2023 general exemptions available for the average homestead . Excluding age 65 or older or disabled persons exemptions. ⁴	\$0
9.	2023 average taxable value of residence homestead. Line 7 minus Line 8.	\$94,697
10.	Highest 2023 M&O tax rate. Line 6 divided by Line 9, multiply by \$100. ⁵	\$/\$100
11.	2023 debt tax rate.	\$
12.	2023 contract tax rate.	\$/\$100
13.	2023 voter-approval tax rate. Add lines 10, 11 and 12.	\$

- ² Tex. Water Code § 49.236(a)(2)(D)
- 3 Tex. Water Code §§ 49.23601(a)(3) and 49.23603(a)(3)

⁴ Tex. Water Code § 49.236(a)(2)(E)

⁵ Tex. Water Code §§ 49.23601(a)(3) and 49.23603(a)(3)

SECTION 2: Election Tax Rate

For a low tax rate water district, the election tax rate is the highest total tax rate the district may adopt without holding an automatic election to approve the adopted tax rate.

For a developing water district, the election tax rate is the highest total tax rate the district may adopt before qualified voters of the district may petition for an election to lower the adopted tax rate.

If any part of a developed water district is located in an area declared a disaster area during the current tax year by the governor or by the president, the board of the district may calculate the election tax rate as the highest tax rate the district may adopt without holding an automatic election to approve the adopted tax rate.

In these cases, the election tax rate is the rate that would impose 1.08 times the amount of tax imposed by the district in the preceding year on the average appraised value of a residence homestead in the water district. The average appraised value disregards any homestead exemption available only to people with disabilities or those age 65 or older.⁷

Line	Worksheet	Amount/Rate
14.	2022 average taxable value of residence homestead. Enter the amount from Line 3.	\$81,253
15.	2022 adopted total tax rate.	\$/\$100
16.	2022 total tax on average residence homestead. Multiply Line 14 by Line 15.	\$197.76
17.	2023 highest amount of taxes per average residence homestead. Multiply Line 16 by 1.08, divide by \$100.	\$213.58
18.	2023 tax election tax rate. Divide Line 17 by Line 9 and multiply by \$100.	\$

SECTION 3: Taxing Unit Representative Name and Signature

Enter the name of the person preparing the voter-approval tax rate as authorized by the governing body of the water district. By signing below, you certify that you are the designated officer or employee of the taxing unit and have calculated the tax rates in accordance with requirements in Water Code. ⁶

print,	
here'	/

Printed Name of Water District Representative



Water District Representative

Date

Water District Notice of Public Hearing on Tax Rate

The East Texas MUD will hold a public hearing on a proposed tax rate for the tax year 2023 on September 21, 2023 at 6:30 pm at 12162 HWY 155 N. Tyler, TX. 75708. Your individual taxes may increase at a greater or lesser rate, or even decrease, depending on the tax rate that is adopted and on the change in the taxable value of your property in relation to the change in taxable value of all other property. The change in the taxable value of your property in relation to the change in the taxable value of all other property determines the distribution of the tax burden among all property owners. Visit Texas.gov/PropertyTaxes to find a link to your local property tax database on which you can easily access information regarding your property taxes, including information about proposed tax rates and scheduled public hearings of each entity that taxes your property.

For the proposal:

Eddie LeJeune Jr. William Drew Jr. Lathan Pilcher David Hair John Weldon

Against the proposal:

Present and not voting:

Absent:

The following table compares taxes on an average residence homestead in this taxing unit last year to taxes proposed on the average residence homestead this year.

Total tax rate (per \$100 of value)	Last Year \$0.243392/\$100 Adopted		This Year \$0.225540/\$100 Proposed
Difference in rates per \$100 of value		\$-0.017852	2
Percentage increase/decrease in rates(+/-)		-7.33%	
Average residence homestead appraised value	\$81,253		\$94,697
General homestead exemptions available (excluding 65 years of age or older or disabled person's exemptions)	\$0		\$0
Average residence homestead taxable value	\$81,253		\$94,697
Tax on average residence homestead	\$197.76		\$213.58
Annual increase/decrease in taxes if proposed tax rate is adopted(+/-) and percentage of increase (+/-)		\$15.82 8.00%	

NOTICE OF VOTE ON TAX RATE

If the district adopts a combined debt service, operation and maintenance and contract tax rate that would result in the taxes on the average residence homestead increasing by more than Page 153 of 160

BOD SP MTG - 31AUG23 electric on must be held to determine whether to approve the operation and maintenance tax rate under Section 49.23601, Water Code.

The 86th Texas Legislature modified the manner in which the voter-approval tax rate is calculated to limit the rate of growth of property taxes in the state.



RESOLUTION ADOPTING A TAX RATE & LEVY FOR THE TAX YEAR 2023

BE IT ORDAINED AND ORDERD by the Board of Directors of the East Texas Municipal Utility District of Smith County, the Board here after, that;

We, the Board, do hereby levy a tax of \$480,103 to pay for debt service and maintenance and operations of East Texas Municipal Utility District. We, the Board, do hereby adopt the tax rate based on \$100 valuation for the District for the tax year 2023 as follows:

\$0.044816	For the purposes of maintenance and operation.
\$0.180724	For principal and interest payment of Bond debt.
\$0.225540	For a total 2023 tax rate.

The tax assessor / collector is hereby authorized to assess and collect the taxes for the East Texas Municipal Utility District of Smith County, employing the above Tax Rate.

The Resolution adopting a Tax Rate for the Year 2023 has passed and adopted by a Vote of ______ For, ______ Against with______ absent at the time of this resolution.

This Vote by the Board of Directors for East Texas Municipal Utility District of Smith County was conducted in an open meeting and properly noticed on this the _____ day of _____ in the year _____ and was executed in duplicate.

President, Board of Directors

Secretary, Board of Directors



Tyler Economic Development Council 315 N. Broadway, Suite 300 Tyler, TX 75702 (903) 593-2004 FAX: (903) 597-0699

June 26, 2023

Lane Thompson General Manager East Texas Municipal Utility District #1 11928 Constantine Avenue Tyler, TX 75708

Dear Mr. Thompson:

According to the Texas laws regarding tax abatement, the tax abatement guidelines and criteria adopted by a taxing entity are effective for two years from the date adopted. The East Texas Municipal Utility District #1 adopted its current tax abatement policy on August 22, 2023. As an incentive to continue economic development efforts in the County, we request that the District's tax abatement policy be renewed for two years at the next regularly scheduled meeting of the East Texas Municipal Utility District #1 Board of Directors.

Tyler Economic Development Council works with all the Smith County taxing entities and encourages each one to adopt a similar policy.

A copy of the policy is enclosed for your review. We would appreciate your sending us a copy of the policy when it is renewed. Please call us if you would like more information.

Sincerely,

Felecia Herndon Chief Operating Officer

Enclosure

cc: Ray McKinney, Chairman of the Board, TEDC

EAST TEXAS MUNICIPAL UTILITY DISTRICT #1 TAX ABATEMENT POLICY

Tax Abatement Policy Principles

- a. A district, pursuant to state law, is authorized to offer abatement of district ad valorem taxes to industries and commercial enterprises within the district's limits. The tax abatements are granted to real property owners who execute a tax abatement agreement with the district. The purpose of the tax abatement is to encourage the growth and establishment of industry and commercial enterprise in the district. Growth is measured both by increases in capital expenditure for buildings, machinery, and other capital goods and the increase in the workforce. The District's priority for tax abatement is to extend tax abatement to primary employers. A primary employer is one which forms the economic base of the community by generating a majority of sales outside of Smith County. In providing local jobs, the retention of existing jobs is recognized as more important than recruitment of new companies. Surveys in Texas have shown three-fourths of new jobs come from expansion of existing local companies. Abatement is given to provide significant, long term, positive economic impact to the community by using local contractors and the resident workforce to the maximum extent feasible and by developing, redeveloping, and improving real estate within the District's limits. The District's goal in providing tax abatements is to create additional jobs within the District. Abatements, however, may be granted when the District is convinced that the abatement is needed to retain existing jobs which would otherwise be lost. Examples of uses eligible for abatements include manufacturing, distribution centers, corporate or regional office parks, and research facilities. Small companies have provided a significant source of new jobs within the District. Therefore, proposals by small entrepreneurs will be encouraged whenever the proposals comply with this policy.
- b. The District strives for efficiency in processing applications for tax abatement. It is understood that unduly long decision-making processes will discourage businesses that might otherwise be interested in moving to or expanding in the District.

Abatement Eligibility Criteria

- a. Tax abatement will be considered for the following facilities if such development will create substantial capital improvements within the District's limits or additional jobs:
 - 1. Manufacturing facilities
 - 2. Distribution facilities
 - 3. Corporate offices
 - 4. Research parks
 - 5. Major tourism attractions
- b. Successful applicants must be located within a reinvestment zone prior to the inception of the project.
- c. The project must provide for capital expenditures of at least one million dollars, or an annual payroll increase of four hundred thousand dollars or the creation of twenty-five new permanent full-time jobs.
- d. When an investment improves existing property, the portion of the value of property eligible for abatement is:
 - 1. For real property, the value of real property which has increased in market value because of the development, re-development or improvements specified in the abatement contract.

- 2. For personal property, the market value of the personal property at the location, other than inventory or supplies, purchased with new capital identified in the tax abatement agreement contract. Personal property located at the site before the period covered by the agreement is not eligible for tax abatement.
- 3. If the investment meets the criteria set out in paragraph c., the property eligible for abatement may be personal, real, or mixed.

Abatement Review

- a. The President or his representative, in consultation with the Tyler Economic Development Council, will initially negotiate all tax abatement contracts. The proposed contracts will then be submitted to the Smith County Tax Abatement Committee for review. The recommendation of the Smith County Tax Abatement Committee will be submitted to all participating local governments, including the Municipal Utility District Board of Directors.
- b. The Smith County Tax Abatement Committee is responsible for reviewing all applications for abatement, recommending action to be taken on the application by the Board of Directors, and monitoring compliance with abatement contracts. Any deviations from the original abatement contract will be reported by the Committee to the Board of Directors along with recommendations from the Committee. If recommended by the Committee, an abatement contract may be terminated by action of the Board of Directors if the property owner fails to comply with the agreement. Notification of such termination for cause shall be in writing and shall be delivered to the property owner at the address of record. An abatement contract may also be voluntarily terminated where all parties agree through use of a termination agreement approved by the Board of Directors. Committee members shall be appointed by the Smith County Judge and will include representatives who are active in promoting the economic health of the District and the other affected taxing jurisdictions. The Committee will include representatives from each of the atxing entities that will be asked to participate in a tax abatement contract.
- c. When considering abatement contracts, the District will consider any burdens which will be placed on existing infrastructure and basic services by the proposed project. The District may reject applications which place inordinate demands on public services or require inordinately large expenditures to improve or maintain local government infrastructure.
- d. Representatives of the taxing jurisdictions periodically review commitments made pursuant to this policy: this policy is reviewed every two years; all reinvestment zones are reviewed every five years; and tax abatement contracts are reviewed annually. This policy is separate from any policy concerned with enterprise zones and any obligations deriving from existing industrial development contracts.
- e. This policy shall be effective from August 22, 2023, through August 21, 2025. It is the intention of this Board to review the policy prior to its expiration date and consider its renewal.

ADOPTED by the East Texas Municipal Utility District #1 Board of Directors on this _____ day of _____, 2023.

Ву: ___

Eddie LeJeune, Jr, President



New Sanitation Rate Proposal											
95 GALLON CARTS											
Number	Current	Proposed									
1 CART	\$ 12.36	\$ 12.75									
2 CARTS	\$ 20.60	\$ 21.25	\$ 21.25								
3 CARTS	\$ 28.84	\$ 29.75									
4 CARTS	\$ 37.08	\$ 38.25	· · · · · · · · · · · · · · · · · · ·								
5 CARTS	\$ 45.32	\$ 46.75									
			-								
BIN SERVICE RATES											
1 X WEEK	Current	Proposed	4 X WEEK	Current	Proposed						
2 YARD	\$ 57.04	\$ 58.75	2 YARD	\$134.63	\$ 138.70						
3 YARD	\$ 64.94	\$ 67.00	3 YARD	\$ 153.26	\$ 156.00						
4 YARD	\$ 75.39	\$ 77.65	4 YARD	\$ 177.90	\$ 183.25						
6 YARD	\$ 105.43	\$ 108.60	6 YARD	\$ 248.82	\$ 256.30						
8 YARD	\$ 122.24	\$ 126.00	8 YARD	\$ 288.48	\$ 300.00						
2 X WEEK	Current	Proposed	5 X WEEK	Current	Proposed						
2 YARD	\$ 74.73	\$ 77.00	2 YARD	\$ 165.43	\$ 170.50						
3 YARD	\$ 85.07	\$ 87.65	3 YARD	\$ 188.33	\$ 194.00						
4 YARD	\$ 99.34	\$ 102.35	4 YARD	\$ 218.61	\$ 225.20						
6 YARD	\$ 138.11	\$ 142.25	6 YARD	\$ 305.76	\$ 317.00						
8 YARD	\$ 160.13	\$ 165.00	8 YARD	\$ 354.50	\$ 365.15						
3 X WEEK	Current	Proposed	6 X WEEK	Current	Proposed						
2 YARD	\$ 102.68	\$ 106.00	2 YARD	\$ 195.10	\$ 201.00						
3 YARD	\$ 116.89	\$ 120.40	3 YARD	\$ 222.10	\$ 230.00						
4 YARD	\$ 135.68	\$ 139.75	4 YARD	\$ 257.81	\$ 265.55						
6 YARD	\$ 189.78	\$ 195.50	6 YARD	\$ 360.57	\$ 371.40						
8 YARD	\$ 220.03	\$ 226.65	8 YARD	\$ 418.06	\$ 430.60						
		Extra P	ick-ups								
Туре	Current	Proposed	Туре	Current	Proposed						
1 Cart	\$10.61	\$11.00	3 yd	\$42.44	\$43.75						
2 Carts	\$21.22	\$22.00	4 yd	\$47.47	\$49.25						
3 Carts	\$31.83	\$33.00	6 yd	\$53.05	\$54.65						
2 yd	\$37.13	\$38.25	8 yd	\$58.35	\$60.10						

		Ор	en Top Roll Off	and Temporary	Container Ser	vice			
Delivery Cost		ry Cost	Cost per Pull		Cost for Rent		Cost for Disposal		
Size	Current	Proposed	Current	Proposed	Current	Proposed	Current	Proposed	
20 yd	\$ 87.55	\$ 90.18	\$ 295.61	\$ 304.48	\$ 2.58	\$ 2.66	\$ 35.02	\$ 36.07	
30 yd	\$ 87.55	\$ 90.18	\$ 375.95	\$ 387.23	\$ 2.58	\$ 2.66	\$ 35.02	\$ 36.07	
40 yd	\$ 87.55	\$ 90.18	\$ 451.14	\$ 464.67	\$ 2.58	\$ 2.66	\$ 35.02	\$ 36.07	
20 yd Sludge			\$ 154.50	\$ 159.03			Plus Disp.	Plus Disp.	
	Comp	actor Pricing Pe	er Haul			٦	emp Containe	rs	
	Cost per pull		Disposal per ton			Delivery		Cost Per Dump	
Size	Current	Proposed	Current	Proposed	Size	Current	Proposed	Current	Proposed
30 yd	\$ 309.00	\$ 318.27	\$ 35.02	\$ 36.07	6 yd	\$ 82.40	\$ 84.87	\$ 61.80	\$ 63.65
34 yd	\$ 309.00	\$ 318.27	\$ 35.02	\$ 36.07	8 yd	\$ 82.40	\$ 84.87	\$ 82.40	\$ 84.87
40 yd	\$ 309.00	\$ 318.27	\$ 35.02	\$ 36.07					
	R	oll off Containe	· Pricing Recycli	ng					
	Cost per Pull Disposal Co			ost per Ton					
Type ar	nd Size	Current	Proposed	Current	Proposed				
20,30,40)yd Recycle	\$ 180.25	\$ 185.66	-	-				
	30 yd Comp.	\$ 257.50	\$ 265.23	-	-				
	-								

Approved and signed this the _____ day of _____, 20___:

President of the Board of Directors East Texas Municipal Utility District

Attest by:

Secretary of the Board of Directors East Texas Municipal Utility District